

TERRITORY AND MUNICIPAL SERVICES DIRECTORATE

Purpose

The Territory and Municipal Services Directorate (the Directorate) provides a range of municipal services to the community as well as delivering a considerable portion of the Government's capital works program, implementing the Government's sustainable transport policies, and managing programs that protect and conserve the natural resources of the ACT. Administering municipal services and public transport functions involves managing public library services; providing waste and recycling services; constructing and maintaining the Territory's road, cycling, community path and streetlight network; and delivering public transport services through ACTION.

The Directorate manages the ACT's environmental and recreational facilities, providing operational and strategic management of parks and reserves across the ACT including Tidbinbilla Nature Reserve, Namadgi National Park and the Canberra Nature Park. The Directorate also manages the National Arboretum Canberra, a key attraction that opened in February 2013.

The Directorate provides and administers regulatory activities that protect and enhance the natural and built environment, and delivers a range of animal control and welfare services. It also supports the appropriate use, management and conservation of unleased and urban public lands, and public open space.

The Directorate manages a number of Government businesses including Capital Linen Services, Yarralumla Nursery and ACT Property Group, and has administrative oversight responsibility for the ACT Public Cemeteries Authority which manages Woden, Gungahlin and Hall cemeteries.

The Directorate also includes Canberra Connect, a whole of government service that is a primary contact point for the community to access Government information, services and payments.

2013-14 Priorities

Strategic and operational priorities to be pursued in 2013-14 include:

- investing in improved urban amenity to contribute to a liveable and sustainable city;
- undertaking a range of initiatives that contribute to the objectives of *Transport for Canberra* including improved cycling and pedestrian facilities, promoting use of ACTION services by trialling fare discounts and reducing the qualifying age for the Seniors Gold Card, continuing the program of bus stop upgrades and the introduction of real time passenger information for ACTION services;
- progressing capital works projects to maintain a safe and efficient road network, including the upgrade of Constitution Avenue, construction of the Majura Parkway and design work for the second stage of the Ashley Drive upgrade;
- commencing Local Area Traffic Management works to enhance the safety and amenity of suburban streets;
- continuing to establish the National Arboretum Canberra as a key attraction in the ACT and improve irrigation infrastructure to provide long term water security;

- investing in the design and development of recreational infrastructure, fire protection and enhanced natural habitat in the Molonglo River Park precinct;
- continuing to improve the management of Canberra’s natural areas to strengthen biodiversity through additional park rangers, pest management programs and the development of operational plans for key areas within Canberra Nature Park;
- supporting the Capital Metro Agency in the development of a light rail network;
- implementing the Parkwood Estate Master Plan to improve environmental outcomes and management of the Estate;
- expanding the Mugga Lane Resource Management Centre to meet current and future community waste management requirements, commissioning a new kerbside waste collection contract and continuing the bulky waste collection service; and
- continuing to provide clear, accurate and concise information to the community, including providing appropriate and timely responses to customer feedback and requests for service.

Business and Corporate Strategies

The Directorate’s annual business plan reflects its goals and key priorities for the coming year, including the Director-General’s areas of focus. It provides the planning framework for the Directorate to concentrate its resources on delivering quality services to the community which are aligned with the Government’s priorities. The delivery of the business plan is underpinned by strategies to operate in a fiscally responsible manner, and to continue to build capacity in the Directorate’s workforce.

A central focus of the Directorate in the upcoming year is the delivery of efficient and coordinated municipal services, in addition to the identification and pursuit of strategies that address both environmental and fiscal sustainability outcomes. A key priority continues to be infrastructure management and delivering the Directorate’s capital works program through improved project management capability and systems.

Estimated Employment Level

2011-12 Actual Outcome		2012-13 Budget	2012-13 Est. Outcome	2013-14 Budget
1,012	Staffing (FTE)	1,025 ¹	1,058 ¹	1,056

Note:

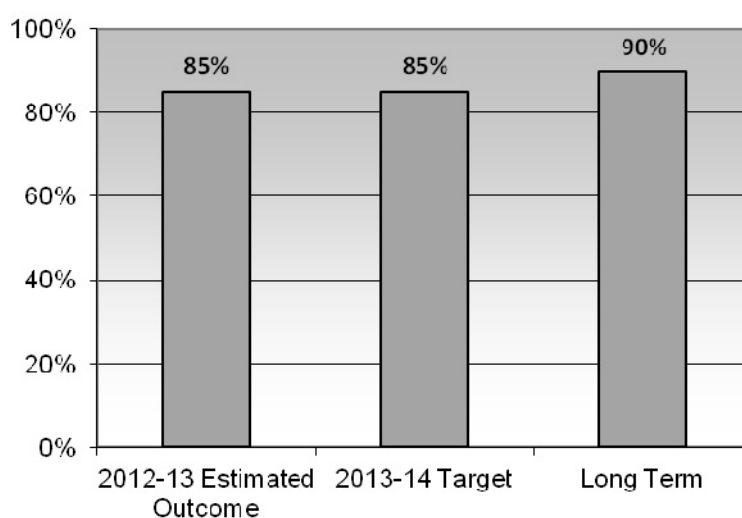
1. The increase in FTE in the 2012-13 estimated outcome from the 2012-13 Budget is due to a movement of staff from contractors to FTE, primarily in Parks and City Services, and the commencement of full operation of the National Arboretum Canberra.

Strategic Objectives and Indicators

Strategic Objective 1 Deliver High-Quality Services

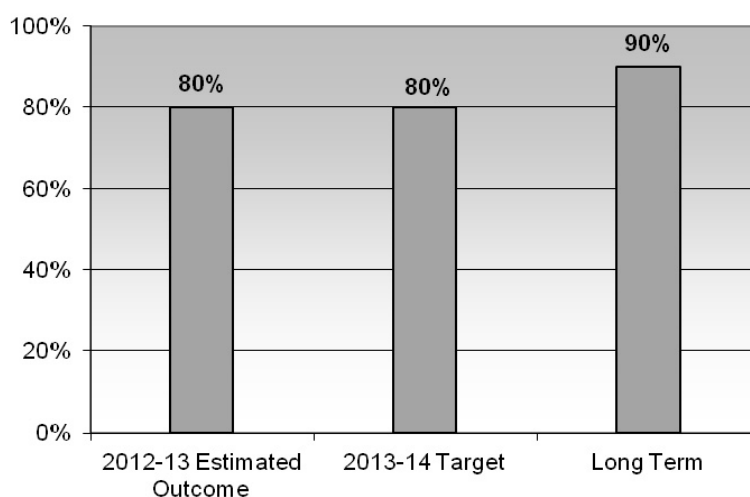
The *Canberra Plan: Towards our Second Century* articulates the Government's priorities through seven strategic themes, one of which refers to the delivery of high quality services. One of the Directorate's objectives is to ensure that services are consistently of high quality, timely, effective and cost efficient and meet the needs of the community; that the city is well maintained and its assets protected; and that members of the community are able to participate in the making of decisions that affect them.

Strategic Indicator 1.1: Customer Satisfaction Continues to Demonstrate Improvement



Overall customer satisfaction with the Directorate's services is measured through a customer satisfaction survey related to the Directorate's core service delivery responsibilities including library service, Canberra Connect, infrastructure services (including roads, community paths, traffic lights and street signs), waste collection, ACTION and parks and reserves.

Strategic Indicator 1.2: Satisfaction with Community Engagement Continues to Demonstrate Improvement

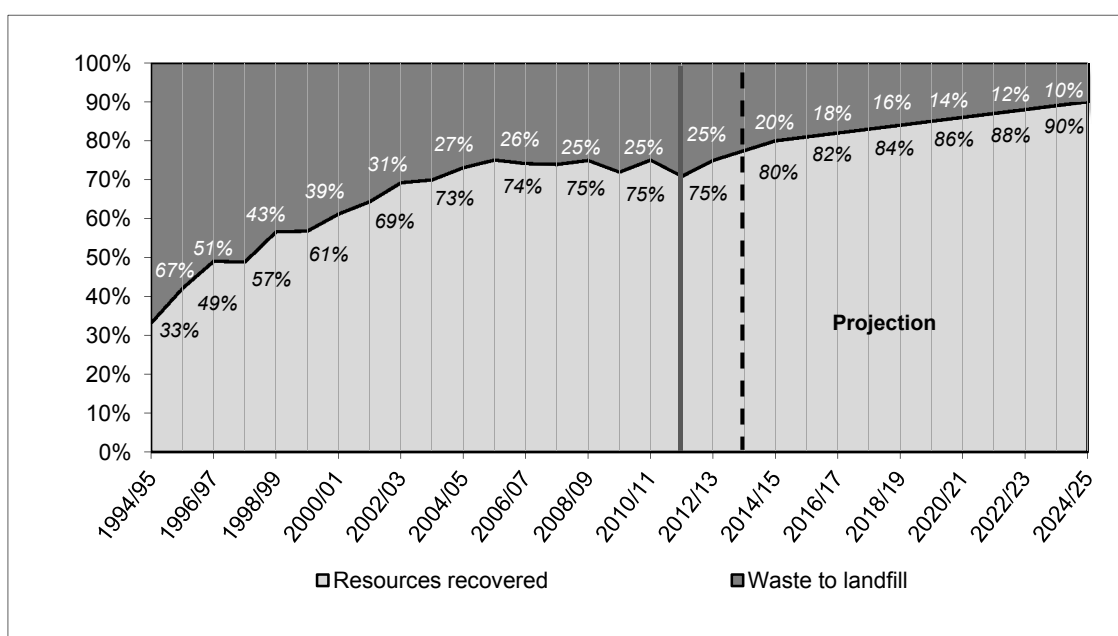


The Directorate undertakes a wide range of community engagement activities including public meetings, forums, online and hardcopy surveys, telephone surveys, focus groups and workshops. This indicator will be measured through a feedback process that is integrated into major community engagement activities, as well as through the Directorate's annual satisfaction survey of 1,000 Canberra residents.

Strategic Objective 2
A Sustainable Future

A sustainable future is one of the Government's strategic themes articulated in *The Canberra Plan: Towards our Second Century*. Its objective is to ensure that Canberra becomes a fully sustainable city and region and that future development is environmentally sensitive; to maintain and protect natural assets, both flora and fauna; and respond to the challenges of climate change. A reduction in the amount of waste going to landfill is one of the strategic progress indicators towards achieving this objective.

Strategic Indicator 2: Reduction in Waste Going to Landfill as a Proportion Recovered from the Waste Stream



Note: The solid line differentiates between actual and forecast resource recovery. The broken line represents the 2013-14 Resource Recovery Target of 77.5 per cent.

This indicator is calculated using weighbridge data of waste to landfill, and data provided by local ACT resource recovery and recycling industries. The waste to landfill and resource recovery data are combined to provide a total waste generation level.

Government initiatives, including the development of a Dry Commercial and Industrial Recycling Facility at Hume and the ACTSmart business recycling initiative jointly coordinated with the Environment and Sustainable Development Directorate (ESDD) will continue to reduce the proportion of waste going to landfill, helping the ACT achieve its target of 80 per cent resource recovery by 2014-15 and 90 per cent by 2024-25.

Output Classes

	Total Cost ¹		Government Payment for Outputs	
	2012-13	2013-14	2012-13	2013-14
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output Class 1:				
Municipal Services	455,112	466,231	281,557	314,553
Output 1.1: Information Services	41,107	39,277	31,565	30,521

Note:

1. Total cost includes depreciation and amortisation of \$131.629 million in 2012-13 and \$132.904 million in 2013-14.

Output Description

Provision of customer enquiry, information, bill payment and library services to the community through the Canberra Connect shopfront network, contact centres and internet service, and the ACT Library and Information Services' branch and mobile libraries, home library service, the ACT Virtual Library and the Heritage Library.

	Total Cost		Government Payment for Outputs	
	2012-13	2013-14	2012-13	2013-14
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.2: Roads and Sustainable Transport	290,170	303,837	155,101	182,584

Output Description

Management of the ACT's road and associated assets, stormwater infrastructure, community paths, bridges, traffic signals, streetlights and car parks. This output also includes the provision of ACTION bus services.

	Total Cost		Government Payment for Outputs	
	2012-13	2013-14	2012-13	2013-14
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.3: Waste and Recycling	28,094	28,543	22,482	22,491

Output Description

Provision of domestic waste and recyclables collection services, operation of resource management and recycling centres, and implementation and evaluation of waste management programs, including household garbage and recycling.

Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2012-13	2013-14	2012-13	2013-14
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.4: Land Management	88,074	86,995	65,455	72,032

Output Description

Planning and management of the ACT's parks, reserves, National Arboretum Canberra, open space system and plantations, including associated community infrastructure. The land manager role includes maintaining the look and feel of the city; management of land for recreational use; conservation management, including management of national parks, nature reserves, the urban forest; fire management; and pest and weed control.

	Total Cost		Government Payment for Outputs	
	2012-13	2013-14	2012-13	2013-14
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.5: Regulatory Services	7,667	7,579	6,954	6,925

Output Description

Administration of regulatory activities to protect and enhance the natural and built environment. Provision of advice, education and compliance services to Government and the community in relation to municipal ranger functions, domestic animal management, plant and animal licensing and significant tree preservation.

	Total Cost ¹		Government Payment for Outputs	
	2012-13	2013-14	2012-13	2013-14
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output Class 2:				
Enterprise Services	100,656	95,176	1,385	1,415
Output 2.1: Government Services	100,656	95,176	1,385	1,415

Note:

1. Total cost includes depreciation and amortisation of \$14.617 million in 2012-13 and \$14.467 million in 2013-14.

Output Description

Incorporates businesses providing commercial services to ACT Government agencies and the private sector on a fee for service basis, including the Yarralumla Nursery, Capital Linen Services and ACT Property Group.

Accountability Indicators

	2012-13 Targets	2012-13 Est. Outcome	2013-14 Targets
Output Class 1: Municipal Services			
Output 1.1: Information Services			
ACT Library Services			
a. Library visits per capita ¹	5.45	5.45	5.50
b. Items borrowed per capita ¹	7.95	7.95	8.70
c. Number of items downloaded from library databases on the website ²	200,000	200,000	n/a
d. Percentage of population who are registered library members ³	55%	57%	57%
e. Customer satisfaction with library services ⁴	90%	90%	90%
f. Direct cost of public library services per capita ¹	\$35.45	\$35.45	\$35.50
g. Percentage of library collection purchased in previous 5 years	57%	57%	60%
h. Number of ACT publications or items added to the heritage collection	12,000	12,000	12,000
Canberra Connect			
i. Customer volume – number of customer interactions with Canberra Connect ⁵	7.3 million	7.6 million	7.6 million
j. Service accessibility – percentage of attempted customer interactions successfully undertaken ⁵	98%	98%	98%
k. Percentage of customers satisfied with ease of transaction with Canberra Connect ⁶	90%	90%	90%
l. Customer satisfaction with Canberra Connect services	90%	90%	90%
m. Average direct cost per customer interaction ⁷	\$1.80	\$1.75	\$1.79

Notes:

- 2013-14 target is based on an ACT population of 379,000.
- Existing indicator discontinued.
- 2013-14 target based on a population of 379,000 with 57 per cent of the population representing 216,000 library members.
- The survey includes public libraries only and does not include the virtual, mobile and heritage libraries.
- 2013-14 target represents 490,000 shopfront transactions, 682,000 contact centre transactions and 6,500,000 web transactions. An interaction represents all transactions including web transactions, over the counter at shopfronts and phone calls to the call centre.
- Satisfaction is measured from responses to an annual survey by customers regarding their interaction with the Canberra Connect channels.
- 2013-14 target represents 490,000 shopfront transactions at \$12.78, 682,000 contact centre transactions at \$7.09 and 6,500,000 web transactions at \$0.41.

Accountability Indicators cont.

	2012-13 Targets	2012-13 Est. Outcome	2013-14 Targets
Output 1.2: Roads and Sustainable Transport			
Infrastructure			
a. Annual percentage of territorial roads resurfaced ^{1,2}	5%	4%	5%
b. Annual percentage of municipal roads resurfaced ¹	4%	3%	4%
c. Percentage of customers satisfied with the public road network	> 70%	70%	>70%
d. Percentage of territorial roads in good condition ²	> 86%	87%	>86%
e. Percentage of bridges that meet SM1600 standard on the B Double Network ³	> 73%	75%	>75%
Sustainable Transport			
f. Increase in length (km) of on-road cycle lanes ⁴	25	25	25
g. Increase in length (km) of bus priority/transit lanes ⁵	0.5	0.5	n/a
h. Increase in length (km) of community paths ⁶	35	30	35
i. Customer satisfaction with access to cycle and walking paths ⁷	n/a	n/a	85%

Notes:

- 2012-13 estimated outcome impacted by wet weather conditions.
- Territorial roads are sealed major roads that have the principle function of an avenue for movements linking town centres and suburbs. Territorial roads are defined as National Association of Australian State Road Authority Class 1,2,3 and 6.
- SM1600 standard is a theoretical loading designated by Australian Standards 5100 2004 Bridge Design which should ensure that bridges can carry future vehicle loadings.
- The indicator refers to the length of on-road cycle lanes that meet the current standard width requirements. Sections of existing lanes that do not meet this standard are not included in the indicator until they are remarked and become compliant.
- Existing indicator discontinued.
- 2012-13 estimated outcome reflects less than anticipated transfer of assets from new developments.
- New indicator.

	2012-13 Targets	2012-13 Est. Outcome	2013-14 Targets
Output 1.3: Waste and Recycling			
a. Annual tonnes of waste to landfill per head of population ¹	0.88	0.80	0.80
b. Annual total resource recovery tonnage per head of population ²	1.44	1.44	1.70
c. Percentage of material recovered from the total waste stream	75%	75%	77.5%
d. Annual contractor cost of kerbside collection per household ³	\$69.00	\$69.00	n/a
e. Cost of recyclables processing per tonne at Hume Materials Recovery Facility ⁴	\$20.87	\$20.76	n/a
f. Percentage of customers satisfied with waste collection services	>90%	>90%	>90%
g. Contract cost of landfill waste per tonne ⁵	\$12.50	\$12.76	\$12.50
h. Annual cost of domestic kerbside waste collection services per head of population ³	n/a	n/a	\$17.65
i. Annual cost of domestic kerbside recycling collection service per head of population ⁴	n/a	n/a	\$10.17

Notes:

- 2012-13 estimated outcome and 2013-14 target reflect lower than projected commercial and industrial waste sent to landfill. 2013-14 target is based on an ACT population of 379,000 and Queanbeyan population of 38,000. 2013-14 target represents 0.22 household domestic waste, 0.17 construction and demolition and 0.41 relating to commercial and industrial waste.
- 2013-14 target is based on an ACT population of 379,000 and Queanbeyan population of 38,000. 2013-14 target reflects an increase in the recovery rate.
- Existing indicator (d) discontinued and replaced with (h) for clarity. 2013-14 target represents an ACT population of 379,000.
- Existing indicator (e) discontinued and replaced with (i) for clarity. 2013-14 target represents an ACT population of 379,000.
- 2012-13 estimated outcome reflects increased operating expenses including fuel and wages and salaries.

Accountability Indicators cont.

	2012-13 Targets	2012-13 Est. Outcome	2013-14 Targets
Output 1.4: Land Management			
a. Customer satisfaction with the management of Nature Parks (Tidbinbilla Nature Reserve and Namadgi)	90%	90%	90%
b. Implement activities identified under the Bushfire Operational Plan	100%	100%	100%
c. Complete 5 major projects including the Visitors Centre, Children's Play Space, Reflective Pavilion, Events Terrace and Central Valley ¹	5	5	n/a
d. Customer satisfaction with the management of Town and District Parks	90%	90%	90%
e. Customer satisfaction with the maintenance of street trees ²	80%	70%	70%
f. Customer satisfaction with children's play equipment being well maintained ²	95%	90%	90%
g. Customer satisfaction with the general look and feel of local suburban shopping centres ²	89%	75%	75%
h. The level of visitor satisfaction at the National Arboretum Canberra ³	n/a	n/a	85%

Notes:

- Existing indicator discontinued as projects will be completed in 2012-13.
- 2012-13 estimated outcome and 2013-14 target reflects changes in approach to the Customer Satisfaction Survey.
- New indicator.

	2012-13 Targets	2012-13 Est. Outcome	2013-14 Targets
Output 1.5: Regulatory Services¹			
a. Numbers of dogs processed by the Domestic Animal Shelter ²	1,450	1,400	1,400
b. Percentage of saleable stray and abandoned dogs re-homed	95%	95%	95%
c. Remove abandoned vehicles on unleased land within nine calendar days ³	100%	98%	100%
d. Respond to complaints of public safety issues within two days ⁴	100%	100%	100%
e. Response and collection of 'sharps' on unleased land within 4 hours	100%	100%	100%
f. Responses on Development Applications referred from ACTPLA completed within agreed timeframes ⁵	85%	85%	85%
g. Respond to developers' submissions within adopted timeframes ⁶	85%	85%	85%

Notes:

- 2012-13 Budget included an indicator "Reports of attacking dogs responded to within 4 hours". This indicator was discontinued during 2012-13 by *Notifiable Instrument NI2012-649*.
- 2012-13 estimated outcome is a result of improved enforcement practices, including enforcement of poundage fees and fence inspection of properties.
- Commences from date of notification.
- Issues include line of sight, overhanging foliage, obstructions on nature strips and signs that pose immediate safety hazard.
- Agreed timeframe is 15 working days.
- Adopted timeframe is 20 working days.

Accountability Indicators cont.

	2012-13 Targets	2012-13 Est. Outcome	2013-14 Targets
Output Class 2: Enterprise Services			
Output 2.1: Government Services			
Capital Linen Services			
a. Total tonnes of laundry delivered ¹	4,900	5,204	5,300
b. Retain certification of Quality Management System Standard AS/NZS ISO 9001:2008 ²	100%	100%	100%
Yarralumla Nursery			
c. Plant spoilage within industry standard	< 10%	<10%	< 10%
Property			
d. Use of Renewable Energy ³	5%	5%	5%
e. Occupancy rate for properties designated for use by non government tenants	96%	96%	96%

Notes:

1. The 2012-13 estimated outcome and 2013-14 target reflect the obtainment of a new accommodation sector contract.
2. Standard AS/NZS ISO 9001:2008 supersedes the standard reported against in the 2012-13 Budget AS/NZS ISO 9001:2000.
3. The original target published in the 2012-13 Budget was 37.5 per cent. This target was amended during 2012-13 by *Notifiable Instrument NI2012-646*.

Changes to Appropriation

Changes to Appropriation — Controlled

	2012-13 Est. Out. \$'000	2013-14 Budget \$'000	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000
Government Payment for Outputs					
2012-13 Budget	291,511	290,106	290,149	277,032	277,032
FMA Section 16B Rollovers from 2011-12					
Commonwealth Grant – Local Government Reform Fund NP	87	-	-	-	-
Commonwealth Grants – Nation Building Program NP	87	-	-	-	-
Commonwealth Grants – Exotic Disease Preparedness NP	9	-	-	-	-
2013-14 Budget Policy Adjustments					
Transport for Canberra – Public Transport Improvements	-	835	150	160	160
Additional Park Rangers	-	229	235	514	529
Enhanced Biodiversity Stewardship	-	1,326	-	-	-
Canberra's Urban Treescape	-	1,000	-	-	-
Expanded Municipal Service Delivery	-	2,354	2,046	2,097	2,150
Support for RSPCA Services	-	170	174	-	-
ACTION – Supporting Operational Capacity	-	14,289	9,760	-	-
Transport for Canberra – Real Time Passenger Information System Operations	-	646	700	723	740
Transport for Canberra – MyWay System Management	-	625	638	652	665
Kerbside Waste Collection	-	960	374	390	400
Parks and City Services – Supporting Operational Capacity	-	5,500	-	-	-
Continuation of Bulky Waste Collection Service	-	235	-	-	-
National Arboretum Canberra – Water Security	-	82	83	94	117
Red Hill Nature Reserve Remediation (Finalisation of Design)	-	25	25	-	-
Barry Drive – Bridge Strengthening on Commercial Routes	-	-	-	4	10
Transport for Canberra – Walking and Cycling Infrastructure Stage 4 (Feasibility)	-	900	-	-	-
Drinking Fountains and Refill Stations	-	39	56	57	58
Local Area Traffic Management	-	-	-	10	20
Stormwater Augmentation (Feasibility)	-	100	-	-	-
General Savings	-	(380)	(760)	(950)	(950)
Service Reprofiting	-	(385)	(766)	(1,017)	(1,018)
Cost Recovery	-	(45)	(73)	(111)	(112)
2013-14 Budget Technical Adjustments					
Revised Indexation Parameters	-	(350)	(358)	(367)	3,023
Revised Indexation Parameters – ACTION	-	(53)	(55)	(56)	1,175
Revised Superannuation Parameters	(625)	(566)	(548)	(513)	(743)
Revised Superannuation Parameters – ACTION	(357)	(290)	(37)	178	70
Revised Superannuation Guarantee Rate	-	100	213	451	714
Revised Superannuation Guarantee Rate – ACTION	-	61	132	284	455
Transfer – Molonglo Valley – Implementation of Commitments in the Plan for the Protection of Matters of National Environmental Significance from EDD	800	-	-	-	-
Transfer – Property Support from EDD	-	103	104	106	108
Transfer – Local Government Memberships to CMTD	(34)	(115)	(118)	(121)	(124)
Transfer – Carbon Neutral Government Funding to ESDD	(1,513)	(1,655)	(1,414)	(1,451)	(1,490)
Revised Funding Profile – Trial of Bulky Waste Collection	(180)	180	-	-	-

Changes to Appropriation cont.

Changes to Appropriation — Controlled

Government Payment for Outputs	2012-13	2013-14	2014-15	2015-16	2016-17
	Est. Out. \$'000	Budget \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000
Revised Funding Profile – Molonglo Valley – Implementation of Commitments in the Plan for the Protection of Matters of National Environmental Significance	(506)	506	-	-	-
Revised Funding Profile – Constitution Avenue	(6,000)	-	6,000	-	-
Revised Funding Profile – Ashley Drive – Stage 1	-	-	(35)	(35)	-
Revised Funding Profile – Town and District Park Upgrades	(15)	(15)	(15)	-	-
Revised Funding Profile – Centenary Trail	-	(388)	-	-	-
Revised Funding Profile – Eastern Valley Way Inlet – Stage 2 Inlet and Public Realm	-	(30)	-	-	-
Revised Funding Profile – ACTION – Fuel Facilities at Depots	(25)	-	-	-	-
Revised Funding Profile – Transport for Canberra – Variable Message Signs	-	(12)	(24)	-	-
Revised Funding Profile – Transport for Canberra – Real Time Passenger Information System	(200)	-	-	-	-
Cessation – Woodland Restoration	-	-	-	(256)	(256)
Cessation – Pest Plant Management	-	-	-	(381)	(381)
Commonwealth Grants – Local Government Reform Fund	(33)	-	-	-	-
Commonwealth Grants – Nation Building Program NP	-	(27)	443	443	443
Commonwealth Grants – Interstate Road Transport Program NP	(74)	(102)	(133)	(167)	(205)
Commonwealth Grants – Exotic Disease Preparedness NP	10	10	20	20	20
2013-14 Budget	282,942	315,968	306,966	277,790	282,610

Changes to Appropriation — Controlled

Capital Injections	2012-13	2013-14	2014-15	2015-16	2016-17
	Est. Out. \$'000	Budget \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000
2012-13 Budget	266,508	179,277	161,151	62,377	62,377
FMA Section 16B Rollovers from 2011-12					
North Weston Pond and Bridge	3,549	-	-	-	-
National Arboretum Canberra (Commonwealth Contribution)	2,057	-	-	-	-
Monaro Highway Duplication (Canberra Avenue to Newcastle Street)	1,772	-	-	-	-
Transport for Canberra – Real Time Passenger Information System	1,594	-	-	-	-
Majura and Sutton Road Pavement Rehabilitation	1,370	-	-	-	-
West Belconnen Intersection Improvements	1,260	-	-	-	-
Radio System Replacement	849	-	-	-	-
Lake Ginninderra Foreshore – Stage 2 (Emu Inlet) Upgrade	699	-	-	-	-
Playground Safety Program – Upgrade of Playground Facilities in various Suburbs including Gilmore, Kambah, Yarralumla, Oaks Estate and Belconnen – also includes minor upgrades to other Playgrounds throughout Canberra	660	-	-	-	-

Changes to Appropriation cont.

Changes to Appropriation — Controlled

Capital Injections	2012-13 Est. Out. \$'000	2013-14 Budget \$'000	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000
Upgrade of Barbeques across Canberra including Acton, Phillip, Yarralumla and Belconnen	649	-	-	-	-
Transport for Canberra – Gungahlin Town Centre Major Bus Station	533	-	-	-	-
Extension of the Mugga Lane Resource Management Centre Landfill Cell	464	-	-	-	-
Stormwater Improvement Program – Upgrade Works at Sites Highlighted in Previous Studies including Chapman, Page, Higgins and/or Waramanga	422	-	-	-	-
Strategic Bushfire Management Plan Version 2	380	-	-	-	-
Eastern Valley Way Inlet – Stage 2 Inlet and Public Realm	310	-	-	-	-
Construction of Workshop Spaces – Hume Resource Recovery Estate	304	-	-	-	-
Shade Structures – Existing Playgrounds	302	-	-	-	-
Town and District Park Upgrades	291	-	-	-	-
Reconstruction of the Smiths Road Bridge	274	-	-	-	-
ACTION – Fuel Facilities at Depots	267	-	-	-	-
Upgrade and Installation of Security Chutes at ACT Libraries	253	-	-	-	-
Toilet Refurbishments – Upgrade of Public Toilets including those located at Campbell, Acton, Yarralumla and Glebe Park	233	-	-	-	-
Transport for Canberra – City Path Lighting	229	-	-	-	-
Mulligans Flat Dam Restoration	196	-	-	-	-
Restoration of Waterways and Surrounds	191	-	-	-	-
Upgrade of Bunda Street Paving – Stage 1	182	-	-	-	-
Transport for Canberra – ACT Road Safety Strategy (Design)	149	-	-	-	-
Pavement Rehabilitation – Selected Failed Pavement Sections on various locations of Gungahlin Drive North of the Barton Highway	148	-	-	-	-
Cycling, Signage, Footpaths – Cycling Component	146	-	-	-	-
Transport for Canberra – Erindale Centre Major Bus Station	138	-	-	-	-
Transport for Canberra – Belconnen to City Transitway Stage 1 (Barry Drive and College Street Sectors)	135	-	-	-	-
Transport for Canberra – Installation of Bus Shelters	135	-	-	-	-
West Belconnen Landfill Sullage Pit Remediation	135	-	-	-	-
Fyshwick Stormwater Augmentation – Stage 2	131	-	-	-	-
Shopping Centre Upgrade Program – Red Hill and Lyons Ashley Drive – Stage 1	120	-	-	-	-
Remediation of Fuel Storage Facilities	111	-	-	-	-
Mulligans Flat Restoration and Interpretation	95	-	-	-	-
Transport for Canberra – Barton Bus Station (Design)	92	-	-	-	-
Namadgi P10 School – Pedestrian Bridge	92	-	-	-	-
Transport for Canberra – Point to Point Cameras	83	-	-	-	-
Transport for Canberra – Canberra Avenue Bus Priority Measures	77	-	-	-	-
Enhancement of Library Collections	73	-	-	-	-
Transport for Canberra – Bike and Ride Facilities	73	-	-	-	-
Transport for Canberra – Variable Message Signs	72	-	-	-	-

Changes to Appropriation cont.

Changes to Appropriation — Controlled

Capital Injections	2012-13	2013-14	2014-15	2015-16	2016-17
	Est. Out. \$'000	Budget \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000
Refurbishment of Albert Hall	64	-	-	-	-
Centenary Trail	60	-	-	-	-
Enhance Library Collections	60	-	-	-	-
Transport for Canberra – Park and Ride Facilities	59	-	-	-	-
Replacement of 871 Street Lights with Energy Efficient Lights at Kaleen, Ainslie, O'Connor and Charnwood	59	-	-	-	-
Security Upgrades – West Belconnen Resource Management Centre	50	-	-	-	-
Security Upgrades – Mugga Lane Resource Management Centre	50	-	-	-	-
Accessible Public Toilets	44	-	-	-	-
Urban Open Space – Upgrade Program	43	-	-	-	-
Transport for Canberra – Improvements to City Bus Services and Facilities	43	-	-	-	-
Belconnen Skate Park (Design)	34	-	-	-	-
Upgrade of Bollards, Barriers and Access Gates at various locations including Deakin, Farrer, Phillip, Mawson, Stirling, Giralang, Kaleen, Gungahlin, Belconnen, Yarralumla and Barton to Prevent Illegal Access to Parks	32	-	-	-	-
Transport for Canberra – Major Bus Stops Program	28	-	-	-	-
Replacement of Old Street Light Cabling in Braddon and Turner	28	-	-	-	-
Transport for Canberra – Northbourne Avenue Bus Priority Measures and Dickson Major Bus Station	27	-	-	-	-
Bus Stop Disability Improvements – Upgrade of Selected Bus Stops to Meet Disability Standards	20	-	-	-	-
The Sanctuary at Tidbinbilla – Stage 2 and Birrigai Outdoor School Development	19	-	-	-	-
Transport for Canberra – Walking and Cycling Infrastructure	16	-	-	-	-
Transport for Canberra – Woden Bus Depot Upgrade	14	-	-	-	-
Invasive Environmental Weed Control – Lake Burley Griffin	12	-	-	-	-
Park Signs	12	-	-	-	-
Road Surface Repairs and Safety Improvements to be undertaken at ACTION's Belconnen and Tuggeranong Depots	11	-	-	-	-
Upgrades to Street Furniture in Urban Parks and Shopping Centres across Canberra including Campbell Shops, Hackett Shops, O'Connor Parks and Shops, Acton Park, Kaleen, Weston/Stirling, Palmerville Park and other locations adjacent to Aged Persons Units	10	-	-	-	-
Lake Ginninderra Community Path Lighting	10	-	-	-	-
ACTION – Bus Station CCTV connection to Winchester Centre	3	-	-	-	-
Forde – Mulligans Flat Road Extension and Water Quality Control Pond	3	-	-	-	-
Upgrade of Protective Security Infrastructure across ACTION's Bus Fleet and Staff Facilities	2	-	-	-	-
Official Opening 2013 – National Arboretum Canberra ¹	(7,542)	-	-	-	-

Changes to Appropriation cont.

Changes to Appropriation — Controlled

Capital Injections	2012-13 Est. Out. \$'000	2013-14 Budget \$'000	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000
Gungahlin Drive Extension – Stage 2	(2,067)	-	-	-	-
Transport for Canberra – Parkes Way Widening	(1,806)	-	-	-	-
Kings Highway Upgrade	(932)	-	-	-	-
North-South Arterial Road for Molonglo Suburbs	(433)	-	-	-	-
ACTION – Bus Fleet Replacement	(424)	-	-	-	-
Commonwealth Grants – Black Spot Program NP	(401)	-	-	-	-
West Belconnen Resource Management Centre Rehabilitation of Landfill Cells	(307)	-	-	-	-
Transport for Canberra – Barry Drive and Clunies Ross Street Intersection Upgrade	(216)	-	-	-	-
Restoration of Tharwa Bridge	(189)	-	-	-	-
Transport for Canberra – Cotter Road Improvements	(163)	-	-	-	-
Transport for Canberra – City Path Lighting	(137)	-	-	-	-
Upgrade and Reconstruction of Critical Road Infrastructure	(115)	-	-	-	-
Jerrabomberra Wetlands Infrastructure Improvements	(97)	-	-	-	-
Remediation of West Belconnen Landfill Borrow Pit	(83)	-	-	-	-
Transport for Canberra – Public Transport Infrastructure	(63)	-	-	-	-
Molonglo Riverside Park Planning (Design)	(34)	-	-	-	-
Mugga Lane – Rehabilitation of Old Landfill Cells	(33)	-	-	-	-
Transport for Canberra – Flemington Road Bus Priority Study (Design)	(24)	-	-	-	-
ACT New Landfill and Other Studies	(5)	-	-	-	-
2013-14 Budget Policy Adjustments					
Kerbside Waste Collection	-	1,631	-	-	-
National Arboretum Canberra – Water Security	-	1,060	1,023	499	998
Red Hill Nature Reserve Remediation (Finalisation of Design)	-	135	-	-	-
Kingston – Wentworth Avenue Pavement Rehabilitation Stage 2 (Design)	-	200	-	-	-
Transport for Canberra – Real Time Passenger Information System – Passenger Information Displays and Signage	-	190	-	-	-
Transport for Canberra – Bus Stop Upgrades to Disability Standards Stage 3	-	2,000	-	-	-
Barry Drive – Bridge Strengthening on Commercial Routes	-	479	-	-	-
Ashley Drive – Stage 2 (Design)	-	775	800	-	-
Transport for Canberra – Walking and Cycling Infrastructure Stage 4 (Design)	-	773	-	-	-
Yarralumla – Canberra Brickworks Site Remediation	-	1,167	1,733	-	-
Mitchell – Capital Linen – Replacement of HVAC System	-	526	2,011	-	-
Local Shopping Centre Upgrade Program (Design)	-	360	-	-	-
Drinking Fountains and Refill Stations	-	80	160	-	-
Local Area Traffic Management	-	1,000	-	-	-
Transport for Canberra – Park and Ride Facilities (Design)	-	120	-	-	-
Weston Creek – Group Centre Parking (Design)	-	48	-	-	-

Changes to Appropriation cont.

Changes to Appropriation — Controlled

Capital Injections	2012-13 Est. Out. \$'000	2013-14 Budget \$'000	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000
2013-14 Budget Technical Adjustments					
Revised Indexation Parameters	-	-	-	-	511
Impact of Prior Year Budget Decision – ACTION – Bus Replacement Program	-	-	-	-	505
Revised Funding Profile – Transport for Canberra – West Belconnen Transit Stops and Terminus Improvements and Design	50	(50)	-	-	-
Revised Funding Profile – Mugga Lane – Land Fill Extension Stage 5	-	(2,000)	-	2,000	-
Revised Funding Profile – Gungahlin – Recycling Drop Off Centre	(250)	250	-	-	-
Revised Funding Profile – Mugga – Clean Fill Transfer Site – Technical Investigation and Design	(200)	200	-	-	-
Revised Funding Profile – Transport for Canberra – Walking and Cycling Infrastructure Stage 3	750	-	-	(750)	-
Revised Funding Profile – Bus Stop Upgrades to Disability Standards Stage 2	750	-	-	(750)	-
Revised Funding Profile – Molonglo Riverside Park Stage 1	(3,300)	3,300	-	-	-
Revised Funding Profile – Upgrade to Furniture and Bins in Parks and Shopping Centres Across the City	(150)	150	-	-	-
Revised Funding Profile – Playground Design and Safety Upgrades	(250)	250	-	-	-
Revised Funding Profile – Upgrade to Public Toilet Facilities	(200)	200	-	-	-
Revised Funding Profile – Inner North – Off Leash Dog Park	(35)	35	-	-	-
Revised Funding Profile – Transport for Canberra – Erindale Bus Station (Design)	(220)	220	-	-	-
Revised Funding Profile – Transport for Canberra – Cotter Road Improvements	(1,500)	1,500	-	-	-
Revised Funding Profile – Transport for Canberra – Canberra Avenue Bus Priority Measures	(4,300)	3,000	1,300	-	-
Revised Funding Profile – Transport for Canberra – Majura Parkway	(9,000)	(2,000)	(500)	11,500	-
Revised Funding Profile – Ashley Drive – Stage 1	(4,200)	4,200	-	-	-
Revised Funding Profile – Shopping Centre Upgrade Program – Red Hill and Lyons	(1,729)	629	1,100	-	-
Revised Funding Profile – Town and District Park Upgrades	(343)	(157)	500	-	-
Revised Funding Profile – Strategic Bushfire Management Plan Version 2	790	(790)	-	-	-
Revised Funding Profile – Jerrabomberra Wetlands Infrastructure Improvements	(305)	305	-	-	-
Revised Funding Profile – Centenary Trail	(1,569)	1,569	-	-	-

Changes to Appropriation cont.

Changes to Appropriation — Controlled

Capital Injections	2012-13 Est. Out. \$'000	2013-14 Budget \$'000	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000
Revised Funding Profile – Eastern Valley Way Inlet – Stage 2 Inlet and Public Realm	(100)	100	-	-	-
Revised Funding Profile – Official Opening 2013 – National Arboretum Canberra	(532)	532	-	-	-
Revised Funding Profile – Remediation of Fuel Storage Facilities	(536)	536	-	-	-
Revised Funding Profile – Transport for Canberra – Woden Bus Depot Upgrade	(1,626)	1,626	-	-	-
Revised Funding Profile – ACTION – Fuel Facilities at Depots	(2,000)	2,000	-	-	-
Revised Funding Profile – Remediation of West Belconnen Land Fill Borrow Pit	(255)	(100)	50	305	-
Revised Funding Profile – ACTION – Bus Replacement Program	(2,202)	2,202	-	-	-
Revised Funding Profile – Transport for Canberra – Variable Message Signs	(1,500)	1,500	-	-	-
Revised Funding Profile – ACTION – Bus Fleet Replacement	536	(536)	-	-	-
Revised Funding Profile – Transport for Canberra – Real Time Passenger Information System	(6,239)	5,816	423	-	-
Cessation – Transport for Canberra – Walking and Cycling Infrastructure Stage 3	-	-	-	-	(1,750)
Cessation – Transport for Canberra – Bus Stop Upgrades to Disability Standards Stage 2	-	-	-	-	(750)
Cessation – Commonwealth Grants – Majura Parkway NP	-	-	-	-	(20,000)
Cessation – Garbage and Recycling Bin Replacement Program	-	-	-	-	(500)
Cessation – ACTION – Bus Fleet Replacement	-	(500)	-	-	-
Commonwealth Grants – Black Spots Program NP	(78)	(90)	-	-	-
Commonwealth Grants – Heavy Vehicle Safety Program NP	(107)	4,399	473	341	341
Commonwealth Grants – Roads to Recovery Program NP	(1,495)	-	-	-	-
Commonwealth Grants – Sustainable Australia – Managed Motorways NP	-	-	(324)	-	-
Commonwealth Grants – Off Network Projects NP	-	-	300	-	-
Commonwealth Grants – Regional Infrastructure Fund NP	81	-	696	82	112
Commonwealth Grants – Parliament House Walk NP	100	-	-	-	-
2013-14 Budget	232,501	218,117	170,896	75,604	41,844

Note:

1. This rollover reflects an acceleration of the National Arboretum Canberra capital works from 2012-13 to 2011-12.

2013-14 Capital Works Program

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2013-14 \$'000	2013-14 Financing \$'000	2014-15 Financing \$'000	2015-16 Financing \$'000	Physical Completion Date
New Capital Works						
<i>Roads ACT</i>						
Kingston – Wentworth Avenue Pavement Rehabilitation Stage 2 (Design)	200	-	200	-	-	Jun 2014
Transport for Canberra – Real Time Passenger Information System – Passenger Information Displays and Signage	190	-	190	-	-	Jun 2014
Transport for Canberra – Bus Stop Upgrades to Disability Standards Stage 3	2,000	-	2,000	-	-	Jun 2014
Barry Drive – Bridge Strengthening on Commercial Routes	479	-	479	-	-	Jun 2014
Ashley Drive – Stage 2 (Design)	1,575	-	775	800	-	Jun 2015
Transport for Canberra – Walking and Cycling Infrastructure Stage 4 (Feasibility)	900	-	900	-	-	Jun 2014
Transport for Canberra – Walking and Cycling Infrastructure Stage 4 (Design)	773	-	773	-	-	Jun 2014
Local Area Traffic Management	1,000	-	1,000	-	-	Jun 2014
Transport for Canberra – Park and Ride Facilities (Design)	120	-	120	-	-	Jun 2014
Weston Creek – Group Centre Parking (Design)	48	-	48	-	-	Jun 2014
Stormwater Augmentation (Feasibility)	100	-	100	-	-	Jun 2014
<i>Parks, Conservation and Land</i>						
Red Hill Nature Reserve Remediation (Finalisation of Design)	135	-	135	-	-	Jun 2014
Local Shopping Centre Upgrade Program (Design)	360	-	360	-	-	Jun 2014
Drinking Fountains and Refill Stations	240	-	80	160	-	Jun 2015
National Arboretum Canberra – Water Security ¹	3,580	-	1,060	1,023	499	Jun 2017
<i>Property</i>						
Yarralumla – Canberra Brickworks Site Remediation	2,900	-	1,167	1,733	-	Jun 2015
Total New Capital Works	14,600	-	9,387	3,716	499	
Capital Upgrades						
Yarralumla Nursery	680	-	680	-	-	
National Arboretum Canberra	800	-	800	-	-	
Road Safety Measures and Rehabilitation	4,460	-	4,460	-	-	
Water Resources/Stormwater Improvements	2,050	-	2,050	-	-	
Sustainable Transport Initiatives	1,100	-	1,100	-	-	
Neighbourhood Improvements	3,575	-	3,575	-	-	
Residential Street Improvements	250	-	250	-	-	
Open Space Improvements	1,410	-	1,410	-	-	
ACT NoWaste	220	-	220	-	-	

2013-14 Capital Works Program cont.

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2013-14 \$'000	2013-14 Financing \$'000	2014-15 Financing \$'000	2015-16 Financing \$'000	Physical Completion Date
ACTION	2,100	-	2,100			
Property Upgrades	2,400	-	2,400			
Canberra Connect	318	-	318			
Domestic Animal Services	100	-	100			
Total Capital Upgrades	19,463	-	19,463			
Total New Works	34,063	-	28,850	3,716	499	
Works in Progress						
<i>Roads ACT</i>						
Transport for Canberra – West Belconnen Transit Stops and Terminus Improvements (Design)	250	50	200	-	-	Jun 2014
Ashley Drive – Stage 1	7,000	1,800	5,200	-	-	Jun 2014
Constitution Avenue	42,000	3,000	18,000	21,000	-	Jun 2015
Transport for Canberra – Majura Parkway ²	278,500	31,000	108,000	108,000	31,500	Jun 2016
Transport for Canberra – City Path Lighting	400	200	100	100	-	Jun 2015
Transport for Canberra – Public Transport Infrastructure	2,000	1,000	500	500	-	Jun 2015
Transport for Canberra – Parkes Way Widening	14,700	10,500	4,200	-	-	Jun 2014
Transport for Canberra – Cotter Road Improvements	7,150	5,650	1,500	-	-	Jun 2014
Transport for Canberra – Canberra Avenue Bus Priority Measures	8,200	1,900	5,000	1,300	-	Dec 2014
Transport for Canberra – Park and Ride Facilities	3,800	2,800	1,000	-	-	Jun 2014
Gungahlin Drive Extension – Stage 2	81,700	81,200	500	-	-	Jun 2014
<i>Parks, Conservation and Land</i>						
Molonglo Valley – Implementation of Commitments in the NES Plan	800	294	506	-	-	Jun 2014
Centenary Trail	3,300	1,531	1,769	-	-	Jun 2014
Eastern Valley Way Inlet – Stage 2 Inlet and Public Realm	4,670	4,570	100	-	-	Jun 2014
Strategic Bushfire Management Plan Version 2	3,798	3,614	184	-	-	Jun 2014
Jerrabomberra Wetlands Infrastructure Improvements	2,341	1,036	1,305	-	-	Jun 2014
Shopping Centre Upgrade Program – Red Hill and Lyons	8,000	4,771	2,129	1,100	-	Jun 2015
Town and District Park Upgrades	6,150	3,807	1,843	500	-	Jun 2015
Official Opening 2013 – National Arboretum Canberra	23,676	23,144	532	-	-	Jun 2014
<i>ACTION</i>						
ACTION – Third Major Bus Depot (Feasibility)	201	100	101	-	-	Jun 2014
Transport for Canberra – Woden Bus Depot Upgrade	3,666	679	2,987	-	-	Jun 2014
ACTION – Fuel Facilities at Depots	4,383	2,383	2,000	-	-	Mar 2014

2013-14 Capital Works Program cont.

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2013-14 \$'000	2013-14 Financing \$'000	2014-15 Financing \$'000	2015-16 Financing \$'000	Physical Completion Date
<i>ACT NoWaste</i>						
Mugga Lane – Land Fill Extension – Stage 5	19,850	2,000	7,850	8,000	2,000	Dec 2015
Gungahlin – Recycling Drop Off Centre	550	100	450	-	-	Jun 2014
Mugga Lane – Clean Fill Transfer Site – Technical Investigation (Design)	300	100	200	-	-	Mar 2014
West Belconnen Resource Management Centre Rehabilitation of Landfill Cells	2,550	1,150	600	800	-	Jun 2015
Mugga Lane – Rehabilitation of Old Landfill Cells	3,100	1,340	960	800	-	Jun 2015
Extension of the Mugga Lane Resource Management Centre Landfill Cell	4,400	3,760	640	-	-	Jun 2014
Remediation of West Belconnen Land Fill Borrow Pit	2,783	2,378	50	50	305	Jun 2016
<i>Property</i>						
Remediation of Fuel Storage Facilities	1,500	964	536	-	-	Jun 2014
Total Works in Progress	541,718	196,821	168,942	142,150	33,805	
Urban Improvement Program						
Inner North – Off Leash Dog Park	300	25	275	-	-	Jun 2014
Upgrade to Public Toilet Facilities	750	550	200	-	-	Sep 2013
Playground Designs and Safety Upgrades	1,000	750	250	-	-	Jul 2013
Upgrade Furniture and Bins in Parks and Shopping Centres Across the City	600	450	150	-	-	Aug 2013
Transport for Canberra – Bus Stop Upgrades to Disability Standards – Stage 2	4,500	2,250	1,250	1,000	-	Jun 2015
Molonglo Riverside Park – Stage 1	4,500	500	4,000	-	-	Jun 2014
Transport for Canberra – Erindale Bus Station (Design)	350	130	220	-	-	Jun 2014
Transport for Canberra – Barton Bus Station	1,500	1,000	500	-	-	Jun 2014
Transport for Canberra – Walking and Cycling Infrastructure – Stage 3	5,500	1,500	1,250	1,750	1,000	Jun 2016
Transport for Canberra – Belconnen to City Transitway – College Street Section	3,000	700	2,300	-	-	Jun 2014
Total Urban Improvement Program	22,000	7,855	10,395	2,750	1,000	
Total Capital Works Program	597,781	204,676	208,187	148,616	35,304	

Notes:

1. An additional \$0.998 million is forecast for the 2016-17 financial year.
2. The Majura Parkway total budget is \$288 million, which includes \$9.5 million of preliminary works.

Territory and Municipal Services Directorate Operating Statement

2012-13 Budget \$'000		2012-13 Est. Outcome \$'000	2013-14 Budget \$'000	Var %	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000
Income							
Revenue							
291,511	Government Payment for Outputs	282,942	315,968	12	306,966	277,790	282,610
3,769	Taxes, Fees and Fines	4,457	4,394	-1	4,401	4,413	4,439
64,256	User Charges — Non ACT Government	61,866	64,677	5	66,880	68,981	70,922
43,480	User Charges — ACT Government	36,917	39,108	6	40,026	41,534	43,073
733	Other Revenue	6,082	741	-88	748	751	755
1,278	Resources Received Free of Charge	678	703	4	729	750	768
405,027	Total Revenue	392,942	425,591	8	419,750	394,219	402,567
Gains							
91,192	Other Gains	109,157	167,276	53	125,161	113,767	113,767
91,192	Total Gains	109,157	167,276	53	125,161	113,767	113,767
496,219	Total Income	502,099	592,867	18	544,911	507,986	516,334
Expenses							
70,633	Employee Expenses	81,906	79,608	-3	78,952	78,843	79,477
11,016	Superannuation Expenses	11,564	11,450	-1	11,245	11,242	11,328
226,907	Supplies and Services	208,073	229,640	10	230,107	214,337	220,639
145,747	Depreciation and Amortisation	146,246	147,371	1	152,700	154,641	154,692
1,664	Borrowing Costs	714	559	-22	507	507	507
1,271	Cost of Goods Sold	1,151	1,309	14	1,347	1,387	1,417
82,086	Grants and Purchased Services	81,712	91,824	12	86,762	77,061	78,357
637	Other Expenses	24,402	646	-97	632	642	642
539,961	Total Ordinary Expenses	555,768	562,407	1	562,252	538,660	547,059
-43,742	Operating Result	-53,669	30,460	157	-17,341	-30,674	-30,725
Other Comprehensive Income							
<i>Items that will not be reclassified subsequently to profit or loss</i>							
1,613	Inc/Dec in Asset Revaluation Reserve Surpluses	-1,460	0	100	0	0	0
1,613	Total Other Comprehensive Income	-1,460	0	100	0	0	0
-42,129	Total Comprehensive Income	-55,129	30,460	155	-17,341	-30,674	-30,725

Territory and Municipal Services Directorate Balance Sheet

Budget as at 30/6/13 \$'000		Est. Outcome as at 30/6/13 \$'000	Budget as at 30/6/14 \$'000	Var %	Estimate as at 30/6/15 \$'000	Estimate as at 30/6/16 \$'000	Estimate as at 30/6/17 \$'000
Current Assets							
13,035	Cash and Cash Equivalents	21,333	22,844	7	24,827	26,814	28,801
21,283	Receivables	16,692	16,993	2	17,348	17,699	18,050
2,769	Inventories	2,262	2,413	7	2,564	2,715	2,866
875	Assets Held for Sale	597	576	-4	555	535	515
2,025	Other Current Assets	2,232	2,253	1	2,274	2,294	2,314
39,987	Total Current Assets	43,116	45,079	5	47,568	50,057	52,546
Non Current Assets							
4,930	Receivables	3,176	3,176	-	3,176	3,176	3,176
8,682,934	Property, Plant and Equipment	9,139,321	9,260,003	1	9,259,663	9,246,112	9,232,010
12,156	Intangibles	5,049	10,564	109	10,060	8,509	6,958
263,310	Capital Works in Progress	238,042	345,854	45	448,281	483,339	484,632
26,045	Other Non-Current Assets	28,429	28,429	-	28,429	28,429	28,429
8,989,375	Total Non Current Assets	9,414,017	9,648,026	2	9,749,609	9,769,565	9,755,205
9,029,362	TOTAL ASSETS	9,457,133	9,693,105	2	9,797,177	9,819,622	9,807,751
Current Liabilities							
15,577	Payables	31,185	31,239	..	31,342	31,445	31,548
470	Interest-Bearing Liabilities	470	0	-100	0	0	0
2,007	Finance Leases	3,412	2,781	-18	2,458	2,135	1,812
26,937	Employee Benefits	28,729	29,019	1	29,313	29,606	29,899
6,404	Other Liabilities	4,134	4,072	-1	4,072	4,072	4,072
51,395	Total Current Liabilities	67,930	67,111	-1	67,185	67,258	67,331
Non Current Liabilities							
4,945	Finance Leases	3,330	2,857	-14	2,385	1,913	1,441
1,481	Employee Benefits	1,419	1,378	-3	1,338	1,297	1,256
16,757	Other Non-Current Provisions	14,442	14,442	-	14,442	14,442	14,442
11,424	Other	10,195	28,128	176	1,128	1,128	1,128
34,607	Total Non Current Liabilities	29,386	46,805	59	19,293	18,780	18,267
86,002	TOTAL LIABILITIES	97,316	113,916	17	86,478	86,038	85,598
8,943,360	NET ASSETS	9,359,817	9,579,189	2	9,710,699	9,733,584	9,722,153
REPRESENTED BY FUNDS EMPLOYED							
5,755,058	Accumulated Funds	5,734,020	5,953,392	4	6,084,902	6,107,787	6,096,356
3,188,302	Reserves	3,625,797	3,625,797	-	3,625,797	3,625,797	3,625,797
8,943,360	TOTAL FUNDS EMPLOYED	9,359,817	9,579,189	2	9,710,699	9,733,584	9,722,153

**Territory and Municipal Services Directorate
Statement of Changes in Equity**

Budget as at 30/6/13 \$'000		Est. Outcome as at 30/6/13 \$'000	Budget as at 30/6/14 \$'000	Var %	Estimate as at 30/6/15 \$'000	Estimate as at 30/6/16 \$'000	Estimate as at 30/6/17 \$'000
Opening Equity							
5,575,114	Opening Accumulated Funds	5,588,625	5,734,020	3	5,953,392	6,084,902	6,107,787
3,186,689	Opening Asset Revaluation Reserve	3,627,257	3,625,797	..	3,625,797	3,625,797	3,625,797
8,761,803	Balance at the Start of the Reporting Period	9,215,882	9,359,817	2	9,579,189	9,710,699	9,733,584
Comprehensive Income							
-43,742	Operating Result for the Period	-53,669	30,460	157	-17,341	-30,674	-30,725
1,613	Inc/Dec in Asset Revaluation Reserve Surpluses	-1,460	0	100	0	0	0
-42,129	Total Comprehensive Income	-55,129	30,460	155	-17,341	-30,674	-30,725
0	Total Movement in Reserves	0	0	-	0	0	0
Transactions Involving Owners Affecting Accumulated Funds							
235,866	Capital Injections	210,971	201,354	-5	161,321	66,029	31,764
-12,180	Dividend Approved	-11,907	-12,442	-4	-12,470	-12,470	-12,470
223,686	Total Transactions Involving Owners Affecting Accumulated Funds	199,064	188,912	-5	148,851	53,559	19,294
Closing Equity							
5,755,058	Closing Accumulated Funds	5,734,020	5,953,392	4	6,084,902	6,107,787	6,096,356
3,188,302	Closing Asset Revaluation Reserve	3,625,797	3,625,797	-	3,625,797	3,625,797	3,625,797
8,943,360	Balance at the End of the Reporting Period	9,359,817	9,579,189	2	9,710,699	9,733,584	9,722,153

Territory and Municipal Services Directorate Cash Flow Statement

2012-13 Budget \$'000		2012-13 Est. Outcome \$'000	2013-14 Budget \$'000	Var %	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES							
Receipts							
207,742	Cash from Government for Outputs	199,190	237,251	19	228,365	199,332	204,150
83,769	Cash from Government — CSO Payments	83,752	78,717	-6	78,601	78,458	78,460
3,769	Taxes, Fees and Fines	4,769	4,706	-1	4,713	4,725	4,751
107,099	User Charges	98,711	102,979	4	106,128	109,740	113,224
31,668	Other Receipts	37,050	25,842	-30	25,660	25,660	25,660
434,047	Operating Receipts	423,472	449,495	6	443,467	417,915	426,245
Payments							
68,428	Related to Employees	77,645	77,512	..	76,850	76,767	77,411
11,239	Related to Superannuation	11,787	11,677	-1	11,479	11,476	11,562
220,452	Related to Supplies and Services	203,465	221,554	9	222,442	206,623	212,927
83	Borrowing Costs	0	0	-	0	0	0
82,085	Grants and Purchased Services	81,711	91,823	12	86,762	77,061	78,357
34,308	Other	34,318	29,511	-14	29,268	29,318	29,318
416,595	Operating Payments	408,926	432,077	6	426,801	401,245	409,575
17,452	NET CASH INFLOW/ (OUTFLOW) FROM OPERATING ACTIVITIES	14,546	17,418	20	16,666	16,670	16,670
CASH FLOWS FROM INVESTING ACTIVITIES							
Payments							
230,884	Purchase of Property, Plant and Equipment and Capital Works	210,634	197,308	-6	162,195	67,326	33,061
6,300	Purchase of Land and Intangibles	1,655	5,816	251	423	0	0
30,642	Capital Payments to Government Agencies	21,530	16,763	-22	9,575	9,575	10,080
267,826	Investing Payments	233,819	219,887	-6	172,193	76,901	43,141
-267,826	NET CASH INFLOW/ (OUTFLOW) FROM INVESTING ACTIVITIES	-233,819	-219,887	6	-172,193	-76,901	-43,141
CASH FLOWS FROM FINANCING ACTIVITIES							
Receipts							
266,508	Capital Injections from Government	232,501	218,117	-6	170,896	75,604	41,844
266,508	Financing Receipts	232,501	218,117	-6	170,896	75,604	41,844
Payments							
12,180	Dividends to Government	11,907	12,442	4	12,470	12,470	12,470
757	Repayment of Borrowings	757	470	-38	0	0	0
1,815	Repayment of Finance Leases	1,815	1,225	-33	916	916	916
14,752	Financing Payments	14,479	14,137	-2	13,386	13,386	13,386
251,756	NET CASH INFLOW/ (OUTFLOW) FROM FINANCING ACTIVITIES	218,022	203,980	-6	157,510	62,218	28,458
1,382	NET INCREASE / (DECREASE) IN CASH HELD	-1,251	1,511	221	1,983	1,987	1,987
11,653	CASH AT THE BEGINNING OF REPORTING PERIOD	22,584	21,333	-6	22,844	24,827	26,814
13,035	CASH AT THE END OF REPORTING PERIOD	21,333	22,844	7	24,827	26,814	28,801

Notes to the Budget Statements

Significant variations are as follows:

Operating Statement

- government payment for outputs:
 - the decrease of \$8.569 million in the 2012-13 estimated outcome from the original budget is mainly due to reprofiling of funding to forward years for Constitution Avenue improvements (\$6 million), the transfer of funding to the Environment and Sustainable Development Directorate (ESDD) for the Carbon Neutral Government Fund (\$1.513 million) and changes in the superannuation profile of the Directorate's workforce (\$0.982 million); and
 - the increase of \$33.026 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to new initiatives (\$29.315 million) and funding for Constitution Avenue improvements (\$16 million), partially offset by the completion of prior year initiatives (\$11 million) and savings initiatives (\$0.810 million).
- taxes, fees and fines: the increase of \$0.688 million in the 2012-13 estimated outcome from the original budget is mainly due to increased revenue from licenses and permits for the use of unleased land.
- user charges – ACT Government: the decrease of \$6.563 million in the 2012-13 estimated outcome from the original budget is mainly due to an internal elimination of transactions relating to government occupied property.
- other revenue: the increase of \$5.349 million in the 2012-13 estimated outcome from the original budget is mainly due to insurance recoveries from the ACT Insurance Authority as a result of extreme weather events during 2012-13.
- other gains:
 - the increase of \$17.965 million in the 2012-13 estimated outcome from the original budget is mainly due to the unbudgeted transfer of infrastructure assets from the private sector associated with land development; and
 - the increase of \$58.119 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to the transfer of infrastructure assets associated with land development from the Land Development Agency (LDA) and the transfer of infrastructure associated with the Canberra Integrated Urban Water Program from ESDD.
- employee expenses: the increase of \$11.273 million in the 2012-13 estimated outcome from the original budget is mainly due to changes in the workforce profile of the Directorate (\$4.2 million), an increase in the Comcare premium (\$2.4 million) and a correction to leave expenses (\$3.8 million).

- supplies and services:
 - the decrease of \$18.834 million in the 2012-13 estimated outcome from the original budget is mainly due to reprofiling of funding to forward years for Constitution Avenue improvements (\$6 million), an internal elimination of transactions relating to government occupied property (\$6.6 million), and changes in the workforce profile of the Directorate (\$4.2 million); and
 - the increase of \$21.567 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to new initiatives (\$13.469 million) and funding for Constitution Avenue improvements (\$16 million), partially offset by the completion of prior year initiatives (\$4.408 million) and one-off expenses in 2012-13 associated with extreme weather events (\$4.362 million).
- borrowing costs: the decrease of \$0.950 million in the 2012-13 estimated outcome from the original budget and the decrease of \$0.155 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to decreased interest payments on finance leases.
- grants and purchased services: the increase of \$10.112 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to new initiatives (\$15.294 million), partially offset by the completion of prior year initiatives (\$5.715 million).
- other expenses: the increase of \$23.765 million in the 2012-13 estimated outcome from the original budget and the decrease of \$23.756 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to expenses associated with completed capital works projects (\$15 million) and the transfer of the Hotel Kurrajong to the LDA (\$7.650 million).

Balance Sheet

- cash and cash equivalents: the increase of \$8.298 million in the 2012-13 estimated outcome from the original budget is mainly due to the flow-on effects of the 2011-12 audited financial results.
- current and non current receivables: the decrease of \$6.345 million in the 2012-13 estimated outcome from the original budget is mainly due to the flow-on effects of the 2011-12 audited financial results.
- inventories: the decrease of \$0.507 million in the 2012-13 estimated outcome from the original budget is mainly due to the flow-on effects of the 2011-12 audited financial results.
- intangibles:
 - the decrease of \$7.107 million in the 2012-13 estimated outcome from the original budget is mainly due to the revised funding profile for the Real Time Passenger Information project (\$3.395 million) and the flow-on effects of the 2011-12 audited financial results; and
 - the increase of \$5.515 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to the expected completion of the Real Time Passenger Information System project.

- capital works in progress:
 - the decrease of \$25.268 million in the 2012-13 estimated outcome from the original budget is mainly due to revised funding profile for capital works projects (\$27.598 million), partially offset by rollovers from 2011-12 (\$4.852 million); and
 - the increase of \$107.812 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to new initiatives (\$10.544 million), the continuation of existing projects (\$83 million) and revised Commonwealth Grants (\$4.399 million).
- current payables: the increase of \$15.608 million in the 2012-13 estimated outcome from the original budget is mainly due to the flow-on effects of the 2011-12 audited financial results.
- current interest bearing liabilities: the decrease of \$0.470 million in the 2013-14 Budget from the 2012-13 estimated outcome is due to the finalisation of liabilities related to government occupied properties, including Dame Pattie Menzies House and the Magistrates Court.
- current and non current finance leases: the decrease of \$1.104 million in the 2013-14 Budget from the 2012-13 estimated outcome is due to the finalisation of leases related to commercial vehicles and equipment.
- other current liabilities: the decrease of \$2.270 million in the 2012-13 estimated outcome from the original budget is mainly due to the flow-on effects of the 2011-12 audited financial results.
- other non current provisions: the decrease of \$2.315 million in the 2012-13 estimated outcome from the original budget is mainly due to the flow-on effects of the 2011-12 audited financial results.
- other non current liabilities:
 - the decrease of \$1.229 million in the 2012-13 estimated outcome from the original budget is mainly due to the flow-on effects of the 2011-12 audited financial results; and
 - the increase of \$17.933 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to continuing works on Constitution Avenue.

Statement of Changes in Equity

Variations in the statement are explained in the notes above.

Cash Flow Statement

Variations in the statement are explained in the notes above.

**Territory and Municipal Services Directorate
Statement of Income and Expenses on Behalf of the Territory**

2012-13 Budget \$'000		2012-13 Est. Outcome \$'000	2013-14 Budget \$'000	Var %	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000
Income							
Revenue							
19,803	Taxes, Fees and Fines	16,933	18,062	7	18,913	19,686	20,897
5,817	Interest	3,205	5,783	80	8,848	6,841	6,841
120,445	Land Revenue	56,996	202,846	256	138,323	172,082	160,579
146,065	Total Revenue	77,134	226,691	194	166,084	198,609	188,317
146,065	Total Income	77,134	226,691	194	166,084	198,609	188,317
Expenses							
146,065	Transfer Expenses	77,134	226,691	194	166,084	198,609	188,317
146,065	Total Expenses	77,134	226,691	194	166,084	198,609	188,317
0	Operating Result	0	0	-	0	0	0
0	Total Comprehensive Income	0	0	-	0	0	0

**Territory and Municipal Services Directorate
Statement of Assets and Liabilities on Behalf of the Territory**

Budget as at 30/6/13 \$'000		Est. Outcome as at 30/6/13 \$'000	Budget as at 30/6/14 \$'000	Var %	Estimate as at 30/6/15 \$'000	Estimate as at 30/6/16 \$'000	Estimate as at 30/6/17 \$'000
Current Assets							
409	Cash and Cash Equivalents	263	263	-	263	263	263
15,187	Receivables	20,669	34,210	66	41,810	49,410	57,010
15,596	Total Current Assets	20,932	34,473	65	42,073	49,673	57,273
15,596	TOTAL ASSETS	20,932	34,473	65	42,073	49,673	57,273
Current Liabilities							
171	Payables	11,403	11,403	-	11,403	11,403	11,403
15,425	Other Liabilities	9,529	23,070	142	30,670	38,270	45,870
15,596	Total Current Liabilities	20,932	34,473	65	42,073	49,673	57,273
15,596	TOTAL LIABILITIES	20,932	34,473	65	42,073	49,673	57,273
0	NET ASSETS	0	0	-	0	0	0
REPRESENTED BY FUNDS EMPLOYED							
0	TOTAL FUNDS EMPLOYED	0	0	-	0	0	0

**Territory and Municipal Services Directorate
Statement of Changes in Equity on Behalf of the Territory**

Budget as at 30/6/13 \$'000	Est. Outcome as at 30/6/13 \$'000	Budget as at 30/6/14 \$'000	Var %	Estimate as at 30/6/15 \$'000	Estimate as at 30/6/16 \$'000	Estimate as at 30/6/17 \$'000	
0	Total Movement in Reserves	0	0	-	0	0	0
0	Balance at the End of the Reporting Period	0	0	-	0	0	0

**Territory and Municipal Services Directorate
Statement of Cash Flows on Behalf of the Territory**

2012-13 Budget \$'000	2012-13 Est. Outcome \$'000	2013-14 Budget \$'000	Var %	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000	
CASH FLOWS FROM OPERATING ACTIVITIES							
Receipts							
19,803	Taxes, Fees and Fines	16,933	18,062	7	18,913	19,686	20,897
5,817	Interest Received	3,205	5,783	80	8,848	6,841	6,841
135,401	Other Receipts	57,015	165,310	190	133,980	200,266	183,482
161,021	Operating Receipts	77,153	189,155	145	161,741	226,793	211,220
Payments							
635	Other	635	635	-	635	635	635
160,386	Territory Receipts to Government	76,518	188,520	146	161,106	226,158	210,585
161,021	Operating Payments	77,153	189,155	145	161,741	226,793	211,220
0	NET CASH INFLOW/ (OUTFLOW) FROM OPERATING ACTIVITIES	0	0	-	0	0	0
409	CASH AT THE BEGINNING OF REPORTING PERIOD	263	263	-	263	263	263
409	CASH AT THE END OF REPORTING PERIOD	263	263	-	263	263	263

Notes to the Budget Statements

Significant variations are as follows:

Statement of Income and Expenses on Behalf of the Territory

- taxes, fees and fines:
 - the decrease of \$2.870 million in the 2012-13 estimated outcome from the original budget is mainly due to lower than expected waste-related revenue collections; and
 - the increase of \$1.129 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to increased waste fees.
- interest: the decrease of \$2.612 million in the 2012-13 estimated outcome from the original budget and the increase of \$2.578 million in the 2013-14 Budget from the 2012-13 estimated outcome is due to variations in land held by the LDA for future sale.
- land revenue: the decrease of \$63.449 million in the 2012-13 estimated outcome from the original budget and the increase of \$145.850 million in the 2013-14 Budget from the 2012-13 estimated outcome is due to revised timings of the land release program.
- transfer expenses: the decrease of \$68.931 million in the 2012-13 estimated outcome from the original budget and the increase of \$149.557 million in the 2013-14 Budget from the 2012-13 estimated outcome is due to revised timings of the land release program.

Statement of Assets and Liabilities on Behalf of the Territory

The major variations in the Statement of Assets and Liabilities on Behalf of the Territory in the 2012-13 estimated outcome from the original budget are due to the flow-on effects of the 2011-12 audited financial results.

The variations in the 2013-14 Budget from the 2012-13 estimated outcome are primarily due to variations in the land release program.

Statement of Changes in Equity on Behalf of the Territory

Variations in the statement are explained in the notes above.

Statement of Cash Flows on Behalf of the Territory

Variations in the statement are explained in the notes above.

Municipal Services Operating Statement

2012-13 Budget \$'000		2012-13 Est. Outcome \$'000	2013-14 Budget \$'000	Var %	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000
Income							
Revenue							
288,812	Government Payment for Outputs	281,557	314,553	12	305,536	276,344	281,148
3,769	Taxes, Fees and Fines	4,457	4,394	-1	4,401	4,413	4,439
1,368	User Charges —Non ACT Government	1,680	1,091	-35	1,114	1,225	1,275
915	User Charges —ACT Government	6,453	6,511	1	6,527	6,635	6,636
733	Other Revenue	6,082	741	-88	748	751	755
1,278	Resources Received Free of Charge	678	703	4	729	750	768
296,875	Total Revenue	300,907	327,993	9	319,055	290,118	295,021
Gains							
91,192	Other Gains	109,157	167,276	53	125,161	113,767	113,767
91,192	Total Gains	109,157	167,276	53	125,161	113,767	113,767
388,067	Total Income	410,064	495,269	21	444,216	403,885	408,788
Expenses							
56,435	Employee Expenses	67,662	64,679	-4	63,626	63,498	63,952
9,123	Superannuation Expenses	9,668	9,511	-2	9,283	9,278	9,344
151,453	Supplies and Services	147,445	165,648	12	163,625	144,470	147,527
131,130	Depreciation and Amortisation	131,629	132,904	1	138,083	140,024	140,075
1,664	Borrowing Costs	714	559	-22	507	507	507
510	Cost of Goods Sold	390	570	46	545	585	615
82,086	Grants and Purchased Services	81,712	91,824	12	86,762	77,061	78,357
527	Other Expenses	15,892	536	-97	522	532	532
432,928	Total Ordinary Expenses	455,112	466,231	2	462,953	435,955	440,909
-44,861	Operating Result	-45,048	29,038	164	-18,737	-32,070	-32,121

Enterprise Services Operating Statement

2012-13 Budget \$'000		2012-13 Est. Outcome \$'000	2013-14 Budget \$'000	Var %	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000
Income							
Revenue							
2,699	Government Payment for Outputs	1,385	1,415	2	1,430	1,446	1,462
62,888	User Charges —Non ACT Government	60,186	63,586	6	65,766	67,756	69,647
42,565	User Charges —ACT Government	30,464	32,597	7	33,499	34,899	36,437
108,152	Total Revenue	92,035	97,598	6	100,695	104,101	107,546
108,152	Total Income	92,035	97,598	6	100,695	104,101	107,546
Expenses							
14,198	Employee Expenses	14,244	14,929	5	15,326	15,345	15,525
1,893	Superannuation Expenses	1,896	1,939	2	1,962	1,964	1,984
75,454	Supplies and Services	60,628	63,992	5	66,482	69,867	73,112
14,617	Depreciation and Amortisation	14,617	14,467	-1	14,617	14,617	14,617
761	Cost of Goods Sold	761	739	-3	802	802	802
110	Other Expenses	8,510	110	-99	110	110	110
107,033	Total Ordinary Expenses	100,656	96,176	-5	99,299	102,705	106,150
1,119	Operating Result	-8,621	1,422	116	1,396	1,396	1,396

Notes to the Output Class Statements

Municipal Services Total Government Payment for Outputs

- the decrease of \$7.255 million in the 2012-13 estimated outcome from the original budget is mainly due to reprofiling of funding for Constitution Avenue improvements (\$6 million), and changes in the superannuation profile of the Directorate's workforce (\$0.982 million); and
- the increase of \$32.996 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to new initiatives (\$29.315 million) and funding for Constitution Avenue improvements (\$16 million), partially offset by the completion of prior year initiatives (\$11 million) and savings initiatives (\$0.810 million).

Municipal Services Total Ordinary Expenses

- the increase of \$22.184 million in the 2012-13 estimated outcome from the original budget is mainly due to the estimated expenses associated with completion of capital works projects (\$15 million) and the internal elimination of transactions related to government occupied property (\$11 million), partially offset by the reprofiling of funding for Constitution Avenue improvements (\$6 million); and
- the increase of \$11.119 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to new initiatives (\$29.315 million) and funding for Constitution Avenue improvements (\$16 million), partially offset by the completion of prior year initiatives (\$11 million), one-off expenses in 2012-13 associated with extreme weather events (\$4 million), savings initiatives (\$0.810 million), and the estimated expenses associated with completion of capital works projects in 2012-13 (\$15 million).

Enterprise Services Total Government Payment for Outputs

- the decrease of \$1.314 million in the 2012-13 estimated outcome from the original budget is mainly due to the transfer of funding to ESDD for the Carbon Neutral Government Fund (\$1.057 million).

Enterprise Services Total Ordinary Expenses

- the decrease of \$6.377 million in the 2012-13 estimated outcome from the original budget is mainly due to the internal elimination of transactions relating to government occupied property (\$11 million), partially offset by the transfer of the Hotel Kurrajong to the LDA (\$7.650 million); and
- the decrease of \$4.480 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to the transfer of the Hotel Kurrajong to the LDA in 2012-13 (\$7.650 million).

