

CHIEF MINISTER'S DEPARTMENT

Objectives

The major objectives of the Chief Minister's Department are providing corporate leadership and drive in planning, development and implementation of key Government strategies.

The Department's main undertakings are providing leadership in achieving the Government's key result areas including: provision of most government transactions online by 2001; to continue to develop a more contestable public sector; build civic pride and strengthen the ACT economy by developing and conducting a major strategy to attract business and tourism; and making Canberra an Information Technology leader, in both the public and private sectors by 2001.

2000-01 Highlights

Strategic and operational issues to be pursued in 2000-01 include:

- enhancing Canberra's social capital by implementing initiatives which support community life;
- further developing the information technology and advanced technology industry by making available Research and Development Grants to small and medium size enterprises at vital stages of their development;
- continuing to attract major businesses to locate in Canberra;
- successfully hosting major events including the Olympic Games football tournament in Canberra, the celebration of the Olympic Torch relay in the ACT, Centenary of Federation events and the GMC 400 V-8 Race;
- implementing a whole of Government Service Delivery;
- continuing to aid Canberra business to market their products and services through the opening of the ACT Promotion Centre at Regatta Point;
- continuing to achieve a more focused approach to policy development and outcome assessment of Government performance; and
- ensuring community consultation is carried out effectively with appropriate feedback mechanisms in place.

Chief Ministers Department Operating Statement

1999-00 Budget \$'000		1999-00 Est.Outcome \$'000	2000-01 Budget \$'000	Var %	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000
Revenue							
67 340	Government Payment for Outputs	50 491	68 275	35	47 544	46 364	43 529
306	User Charges - Non ACT Government	250	252	1	252	252	260
1 151	User Charges - ACT Government	2 331	2 231	-4	2 231	2 231	2 257
200	Interest	195	229	17	258	287	287
2 151	Other Revenue	2 151	292	-86	0	0	0
1 300	Resources Received free of charge	949	652	-31	652	652	652
72 448	Total Revenue	56 367	71 931	28	50 937	49 786	46 985
Expenses							
20 622	Employee Expenses	13 191	12 708	-4	12 597	12 829	13 096
3 082	Superannuation Expenses	2 026	2 022	..	1 975	1 965	2 005
28 614	Administrative Expenses	20 054	26 554	32	14 912	14 461	14 110
389	Depreciation and Amortisation	389	666	71	2 251	2 251	2 042
512	Interest	512	490	-4	431	431	431
16 915	Grants and Purchased Services	18 365	29 908	63	20 279	19 326	16 794
1 506	Other Expenses	1 506	292	-81	225	225	0
71 640	Total Expenses	56 043	72 640	30	52 670	51 488	48 478
808	Operating Result	324	-709	-319	-1 733	-1 702	-1 493
19 739	Accumulated Funds - Start of Period	573	11 209	1 856	20 651	18 918	17 216
4 839	Capital Injections	2 703	10 211	278	0	0	0
224	Inc/Dec in Net Assets from Admin Restructure	7 609	-60	-101	0	0	0
25 610	Accumulated Funds - End of Period	11 209	20 651	84	18 918	17 216	15 723

**Chief Ministers Department
Statement Of Financial Position**

Budget as at 30/6/00 \$'000		Est.Outcome as at 30/6/00 \$'000	Planned as at 30/6/01 \$'000	Var %	Planned as at 30/6/02 \$'000	Planned as at 30/6/03 \$'000	Planned as at 30/6/04 \$'000
Current Assets							
636	Cash	1 910	1 608	-16	1 536	1 494	1 452
751	Receivables	1 222	1 305	7	1 288	1 271	1 254
5 933	Investments	2 353	3 053	30	3 753	4 453	5 153
831	Other	357	938	163	757	577	397
8 151	Total Current Assets	5 842	6 904	18	7 334	7 795	8 256
Non Current Assets							
30	Receivables	85	1 085	#	1 085	1 085	1 085
12 300	Investments	0	0	-	0	0	0
15 645	Property, Plant and Equipment	13 226	15 017	14	14 866	14 715	14 564
0	Intangibles	0	5 080	-	3 317	1 554	0
1 802	Capital Works in Progress	744	1 463	97	1 463	1 463	1 463
29 777	Total Non Current Assets	14 055	22 645	61	20 731	18 817	17 112
37 928	TOTAL ASSETS	19 897	29 549	49	28 065	26 612	25 368
Current Liabilities							
3 536	Creditors	2 842	2 842	-	2 842	2 842	2 842
4 302	Employee Entitlements	2 364	2 377	1	2 395	2 413	2 431
6	Other	1 215	1 215	-	1 215	1 215	1 215
7 844	Total Current Liabilities	6 421	6 434	..	6 452	6 470	6 488
Non Current Liabilities							
4 474	Employee Entitlements	2 267	2 464	9	2 695	2 926	3 157
4 474	Total Non Current Liabilities	2 267	2 464	9	2 695	2 926	3 157
12 318	TOTAL LIABILITIES	8 688	8 898	2	9 147	9 396	9 645
25 610	NET ASSETS	11 209	20 651	84	18 918	17 216	15 723
REPRESENTED BY FUNDS EMPLOYED							
25 610	Accumulated Funds	11 209	20 651	84	18 918	17 216	15 723
25 610	TOTAL FUNDS EMPLOYED	11 209	20 651	84	18 918	17 216	15 723

Chief Ministers Department Cashflow Statement

1999-00 Budget \$'000		1999-00 Est.Outcome \$'000	2000-01 Budget \$'000	Var %	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000
1 144	CASH AT BEGINNING OF REPORTING PERIOD	14 573	4 263	-71	4 661	5 289	5 947
	CASH FLOWS FROM OPERATING ACTIVITIES						
	Receipts						
67 077	Cash from Government for Outputs	50 228	68 275	36	47 544	46 364	43 529
2 963	User Charges	4 087	2 525	-38	2 483	2 483	2 517
200	Interest Received	195	229	17	258	287	287
350	Other Revenue	350	2 841	712	1 670	1 625	1 590
70 590	Operating Receipts	54 860	73 870	35	51 955	50 759	47 923
	Payments						
23 310	Related to Employees	14 822	14 481	-2	14 323	14 545	14 852
27 367	Related to Administration	19 158	26 466	38	14 061	13 611	13 260
512	Finance Costs	512	490	-4	431	431	431
16 915	Grants and Purchased Services	18 365	29 908	63	20 279	19 326	16 794
1 546	Other	1 546	2 983	93	1 895	1 850	1 590
69 650	Operating Payments	54 403	74 328	37	50 989	49 763	46 927
940	NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES	457	-458	-200	966	996	996
	CASH FLOWS FROM INVESTING ACTIVITIES						
	Payments						
5 173	Purchase of Property, Plant and Equipment	3 037	2 969	-2	338	338	338
0	Purchase of Land and Intangibles	0	5 288	#	0	0	0
900	Purchase of Investments	0	1 000	#	0	0	0
0	Advances Issued to Government Agencies	75	0	-100	0	0	0
0	Capital Payments to Government Agencies	31 883	85	-100	0	0	0
6 073	Investing Payments	34 995	9 342	-73	338	338	338
-6 073	NET CASH INFLOW/(OUTFLOW) FROM INVESTING ACTIVITIES	-34 995	-9 342	73	-338	-338	-338
	CASH FLOWS FROM FINANCING ACTIVITIES						
	Receipts						
4 839	Capital Injection from Government	34 586	10 296	-70	0	0	0
0	Receipt of Transferred Cash Balances	85	0	-100	0	0	0
4 839	Financing Receipts	34 671	10 296	-70	0	0	0

Chief Ministers Department Cashflow Statement

1999-00 Budget \$'000		1999-00 Est.Outcome \$'000	2000-01 Budget \$'000	Var %	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000
	Payments						
214	Payments of Transferred Cash Balances	10 443	98	-99	0	0	0
214	Financing Payments	10 443	98	-99	0	0	0
4 625	NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES	24 228	10 198	-58	0	0	0
-508	NET INCREASE/(DECREASE) IN CASH HELD	-10 310	398	104	628	658	658
636	CASH AT THE END OF THE REPORTING PERIOD	4 263	4 661	9	5 289	5 947	6 605

Notes to the Budget Statements

The significant factor impacting on the 1999-2000 estimated outcome compared to the original budget is the transfer of functions from Chief Minister's Department to the Department of Treasury and Infrastructure (DTI) following the establishment of DTI on 6 August 1999.

Other significant variations are:

Operating Statement

- government payment for outputs:
 - the decrease of \$16.849m in the 1999-2000 estimated outcome from the original budget is mainly due to the transfer of funding to DTI, offset by an increase in GPO for the GMC 400 V-8 Racing Series (\$2.5m);
 - the increase of \$17.784m in 2000-01 from the 1999-2000 estimated outcome relates to the Budget initiatives including:
 - Building Social Capital (\$0.5m);
 - Impulse Airlines (\$8m);
 - Research and Development Grants Scheme (\$4m);
 - ACT Business Incentive Scheme Funding (\$0.675m);
 - support for celebration of the International Year of the Volunteer (\$0.050m);
 - Very High Speed Train (VHST) Contract Negotiations (\$0.5m);
 - assistance package for BRL Hardy's Wine Tourism Project (\$0.464m);
 - Australian Science Festival (\$0.096m);

- establishment of the Policy Group within the Department through transfers from other departments (\$1.053m);
- e-Service delivery projects (\$2m); and
- the full year effect of the 1999-2000 Budget initiatives including:
 - Olympic Football Security (\$2.672m) and rollover of other Olympic costs from 1999-2000 to 2000-01 (\$2m); and
 - International development and marketing (\$0.250m);
- the above increases were offset by reductions in the 2000-01 Budget resulting from:
 - the full year effect of the transfer of the Department of Treasury and Infrastructure (\$2.0m);
 - the full year effect of 1999-2000 Budget initiatives (\$0.5m);
 - the effect of the non recurring funding associated with the deferral of priority projects into 1999-2000 (\$0.720m);
 - transfer of Workplace, Injury and Prevention Management to Department of Urban Services (\$0.334m); and
 - transfer of Restart employment program to Department of Education and Community Services (\$0.3m);
- user charges - ACT Government: the increase of \$1.180m in the 1999-2000 estimated outcome compared to the original budget is due to Corporate Services being provided on a fee service arrangement to the Department of Treasury and Infrastructure;
- other revenue: decreased by \$1.859m in 2000-01 from the 1999-2000 estimated outcome as a result of the discontinuation of the pre-games training revenue;
- administrative expenses: the increase of \$6.5m in 2000-01 from 1999-2000 estimated outcome is mainly due to:
 - Olympics funding in 2000-01 (\$4.6m);
 - e-Service projects (\$2m); and
 - Canberra Communities Foundation (social capital initiative) (\$0.5m);
- grants and purchased services: the increase of \$1.450m in the 1999-2000 estimated outcome from the original budget is primarily due to the \$2.5m funding of the GMC 400 V-8 Racing Series in 1999-2000 and forward years. The increase of \$11.543 in 2000-01 is due to new budget initiatives, Impulse Airlines (\$8m) and the research and development grant scheme (\$4m); and
- other expenses: the decrease of \$1.214m in 2000-01 is due to the discontinuation of the pre-games related payments in 2000-01.

Statement of Financial Position

The movements in the Statement of Financial Position are in part the result of the transfers from Chief Minister's Department following the establishment of the Department of Treasury and Infrastructure on 6 August 1999. Other significant variations include:

- investments (non-current): the variation in the 1999-2000 estimated outcome from the original budget of \$12.3m represents the transfer of the Bruce Stadium redevelopment investment;
- receivables (non-current): the increase of \$1m in 2000-01 from the 1999-2000 estimated outcome is due to CMD taking on responsibility for the whole of government payroll account advance (\$1.0m);
- property plant and equipment: the increase of \$1.791m in 2000-01 from the 1999-2000 estimated outcome represents completion of various capital work projects such as the public arts works; and
- intangibles: the amount shown in 2000-01 represents the estimated capitalised value of the projected e-Service projects (\$5.080m).

Cashflow Statement

The Cashflow Statement includes variations due to transfers from Chief Minister's Department following the establishment of the Department of Treasury and Infrastructure on 6 August 1999. Other significant variations include:

- administration expenses and grants and purchased services: the movements in these items reflect the expenditure of the additional cash from Government for outputs revenue received;
- capital payments to Government agencies: the increase of \$31.883m in the 1999-2000 estimated outcome from the original budget represents capital payments to the Bruce Stadium Redevelopment (\$27.383m) and the GMC 400 V8 Racing Series (\$4.5m); and
- capital injection from Government: the increase of \$34.586m in the 1999-2000 estimated outcome from the original budget is represented by the Bruce Stadium Redevelopment (\$27.383m), the GMC 400 V8 Racing Series (\$4.5m) and a deferral of capital works (\$2.136m) to 2000-01. The 2000-01 budget includes a capital injection of \$6.580m for e-Service projects.

Chief Ministers Department
Statement Of Revenues And Expenses On Behalf Of The Territory

1999-00 Budget \$'000		1999-00 Est.Outcome \$'000	2000-01 Budget \$'000	Var %	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000
Revenue							
18 422	Payment for Expenses on behalf of Territory	6 487	4 237	-35	4 323	4 408	4 497
572 383	Taxes Fees and Fines	151 536	0	-100	0	0	0
420 732	Grants from the Commonwealth	75 637	0	-100	0	0	0
15	Interest	3	0	-100	0	0	0
79 284	Other Revenue	475	1 500	216	0	0	0
1 090 836	Total Revenue	234 138	5 737	-98	4 323	4 408	4 497
Expenses							
25	Administrative Expenses	25	25	-	25	25	25
18 145	Grants and Purchased Services	4 374	4 212	-4	4 298	4 383	4 472
1 152	Other Expenses	197	0	-100	0	0	0
1 071 514	Transfer Expenses	229 542	1 500	-99	0	0	0
1 090 836	Total Expenses	234 138	5 737	-98	4 323	4 408	4 497
0	Operating Result Before Abnormal Items	0	0	-	0	0	0
0	Abnormal Expense	3 000	0	-100	0	0	0
0	Operating Result	-3 000	0	100	0	0	0
1 435	Accumulated Funds - Start of Period	0	0	-	0	0	0
0	Inc/Dec in Net Assets from Admin Restructure	3 000	0	100	0	0	0
1 435	Accumulated Funds - End of Period	0	0	-	0	0	0

**Chief Ministers Department
Statement Of Assets And Liabilities On Behalf Of The Territory**

Budget as at 30/6/00 \$'000	Est.Outcome as at 30/6/00 \$'000	Planned as at 30/6/01 \$'000	Var %	Planned as at 30/6/02 \$'000	Planned as at 30/6/03 \$'000	Planned as at 30/6/04 \$'000	
Current Assets							
1 488	Cash	462	462	-	462	462	462
44 362	Receivables	0	0	-	0	0	0
182	Investments	0	0	-	0	0	0
46 032	Total Current Assets	462	462	-	462	462	462
Non Current Assets							
2 000	Investments	0	0	-	0	0	0
2 000	Total Non Current Assets	0	0	-	0	0	0
48 032	TOTAL ASSETS	462	462	-	462	462	462
Current Liabilities							
45 757	Creditors	163	163	-	163	163	163
777	Other Provisions	0	0	-	0	0	0
63	Other	299	299	-	299	299	299
46 597	Total Current Liabilities	462	462	-	462	462	462
46 597	TOTAL LIABILITIES	462	462	-	462	462	462
1 435	NET ASSETS	0	0	-	0	0	0
REPRESENTED BY FUNDS EMPLOYED							
1 435	Accumulated Funds	0	0	-	0	0	0
1 435	TOTAL FUNDS EMPLOYED	0	0	-	0	0	0

Chief Ministers Department
Budgeted Statement Of Cashflows On Behalf Of The Territory

1999-00 Budget \$'000		1999-00 Est.Outcome \$'000	2000-01 Budget \$'000	Var %	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000
1 488	CASH AT BEGINNING OF REPORTING PERIOD	3 339	462	-86	462	462	462
	CASH FLOWS FROM OPERATING ACTIVITIES						
	Receipts						
18 130	Cash from Government for EBT	6 487	4 637	-29	4 723	4 808	4 897
292	Cash from Government - CSO Payments	0	0	-	0	0	0
570 667	Taxes, Fees and Fines	44 891	0	-100	0	0	0
15	Interest Received	0	0	-	0	0	0
420 732	Grants Received from the Commonwealth	75 637	0	-100	0	0	0
7 774	Other Revenue	475	1 900	300	400	400	400
1 017 610	Operating Receipts	127 490	6 537	-95	5 123	5 208	5 297
	Payments						
25	Related to Administration	25	25	-	25	25	25
18 437	Grants and Purchased Services	4 782	4 212	-12	4 298	4 383	4 472
860	Other	3 222	400	-88	400	400	400
1 069 223	Territory Receipts to Government	122 142	1 900	-98	400	400	400
1 088 545	Operating Payments	130 171	6 537	-95	5 123	5 208	5 297
-70 935	NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES	-2 681	0	100	0	0	0
	CASH FLOWS FROM INVESTING ACTIVITIES						
	Receipts						
3 500	Proceeds from Sale/Maturities of Investments	0	0	-	0	0	0
70 935	Dividends	0	0	-	0	0	0
74 435	Investing Receipts	0	0	-	0	0	0
	Payments						
3 500	Purchase of Investments	615	0	-100	0	0	0
1 600	Advances Issued to Government Agencies	200	0	-100	0	0	0
1 909	Capital Payments to Government Agencies	0	96	..	0	0	0
7 009	Investing Payments	815	96	-88	0	0	0
67 426	NET CASH INFLOW/(OUTFLOW) FROM INVESTING ACTIVITIES	-815	-96	88	0	0	0
	CASH FLOWS FROM FINANCING ACTIVITIES						

**Chief Ministers Department
Budgeted Statement Of Cashflows On Behalf Of The Territory**

1999-00 Budget \$'000		1999-00 Est.Outcome \$'000	2000-01 Budget \$'000	Var %	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000
	Receipts						
3 509	Capital Injection from Government	200	96	-52	0	0	0
0	Receipt of Transferred Cash Balances	3 000	0	-100	0	0	0
3 509	Financing Receipts	3 200	96	-97	0	0	0
	Payments						
0	Distributions to Government	599	0	-100	0	0	0
0	Payments of Transferred Cash Balances	1 982	0	-100	0	0	0
0	Financing Payments	2 581	0	-100	0	0	0
3 509	NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES	619	96	-84	0	0	0
0	NET INCREASE/(DECREASE) IN CASH HELD	-2 877	0	100	0	0	0
1 488	CASH AT THE END OF THE REPORTING PERIOD	462	462	-	462	462	462

Notes to the Budget Statements

The decrease in the 1999-2000 estimated outcome compared to the original budget is, primarily, the result of the transfer of funds from Chief Minister's Department to the Department of Treasury and Infrastructure (DTI) following DTI's establishment on 6 August 1999.

Other significant variations are as follows:

Statement of Revenues and Expenses On Behalf of the Territory

- other revenue: this item comprises the estimated success fee payable by the successful tender for the VHST project.

Statement of Cash Flows

The movements in the 1999-2000 estimated outcome to the 2000-01 budget are primarily due to the 1999-2000 outcome including transactions for the period 1 July 1999 to 6 August 1999 that were transferred to the Department of Treasury and Infrastructure.

Changes to Appropriation

Changes to Departmental Appropriations

Government Payment for Outputs	1999-00 Est. Outc. \$'000	2000-01 Budget \$'000	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000
1999-2000 Budget	67 077	65 888	57 327	58 244	58 244
Transfer of demographics from DUS	70	96	96	96	96
CPI indexation 2003-2004	0	0	0	0	1 013
V8 racing series	2 500	2 500	2 500	2 500	2 500
Transfer of OFM to DTI	-17 444	-18 544	-19 092	-19 446	-19 446
Transfer of Workers Injury Prevention Management Function to DUS	-500	-334	-340	-346	-346
Research and Development grants scheme	0	2 000	3 000	4 000	0
ACT Business Incentive Scheme funding	0	675	1 381	916	136
Support for International Year of Volunteers 2001	0	50	50	0	0
Very High Speed Train - contract negotiation	0	500	0	0	0
Assistance Package for BRL Hardy's Wine tourism project	0	464	0	0	0
Australian Science Festival	0	96	96	96	96
Transfer of Restart employment programs to DECS	0	-300	-308	-315	-323
Transfer of policy group funding from agencies	54	661	661	661	661
2000-2001 Draft Budget	51 757	53 752	45 371	46 406	42 631
Deferral of Olympics funding	-2 000	2 000	0	0	0
Transfer of OFM to DTI	-287	-553	-561	-568	-577
Transfer of Policy Group funding from agencies	68	392	396	399	403
Reverse Transfer of Workers Injury Prevention Management Function to DUS	500	0	0	0	0
Floriade admission fee reduction	0	200	200	0	0
Impulse Airlines	0	8 000	0	0	0
Research and development grants scheme	0	2 000	1 000	-1 000	0
Capital Astronomy Nights	0	45	45	45	45
Canberra Community Foundation	0	500	1 500	1 500	1 500
Multicultural Festival	190	250	0	0	0
Wholesale sales tax savings	0	-311	-407	-418	-473
E-Services projects	0	2 000	0	0	0
2000-2001 Budget	50 228	68 275	47 544	46 364	43 529

Changes to Departmental Appropriations

Capital Injection	1999-00 Est. Outc. \$'000	2000-01 Budget \$'000	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000
1999-2000 Budget	4 839	0	0	0	0
V8 racing series	4 500	0	0	0	0
Bruce Stadium redevelopment	27 383	0	0	0	0
2000-2001 capital works program	0	580	0	0	0
2000-2001 Draft Budget	36 722	580	0	0	0
Deferral of capital works	-2 136	2 136	0	0	0
E-Services projects	0	6 580	0	0	0
Cash float for payroll	0	1 000	0	0	0
2000-2001 Budget	34 586	10 296	0	0	0

Changes to Territorial Appropriations

Capital Injection	1999-00 Est. Outc. \$'000	2000-01 Budget \$'000	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000
1999-2000 Budget	3 509	1 000	0	0	0
2000-2001 capital works program	0	96	0	0	0
Electronic Service Delivery Scheme	0	18 000	0	0	0
Transfer of OFM to DTI	-3 309	-1 000	0	0	0
2000-2001 Draft Budget	200	18 096	0	0	0
E-Services projects	0	-18 000	0	0	0
2000-2001 Budget	200	96	0	0	0

Changes to Territorial Appropriations

Payment for Expenses on Behalf of the Territory	1999-00 Est. Outc. \$'000	2000-01 Budget \$'000	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000
1999-2000 Budget	18 422	18 858	19 392	19 800	19 800
Transfer of OFM to DTI	-14 360	-14 771	-15 223	-15 550	-15 550
2000-2001 Draft Budget	4 062	4 087	4 169	4 250	4 250
Revised revenue estimates	2 425	0	0	0	0
CPI indexation 2003-2004	0	0	0	0	85
Arts Capital	0	150	154	158	162
Gross appropriation to cover GST*	0	400	400	400	400
2000-2001 Budget	6 487	4 637	4 723	4 808	4 897

*This is a budget neutral adjustment to incorporate the cash payment of the GST to the suppliers of goods and services. This cash will be refunded by the Australian Taxation Office

Government Strategy Operating Statement

1999-00 Budget \$'000		1999-00 Est.Outcome \$'000	2000-01 Budget \$'000	Var %	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000
Revenue							
24 876	Government Payment for Outputs	49 033	68 275	39	47 544	46 364	43 529
112	User Charges - Non ACT Government	250	252	1	252	252	260
677	User Charges - ACT Government	873	789	-10	939	939	965
71	Interest	206	229	11	258	287	287
601	Other Revenue	2 151	292	-86	0	0	0
587	Resources Received free of charge	925	652	-30	652	652	652
26 924	Total Revenue	53 438	70 489	32	49 645	48 494	45 693
Expenses							
8 882	Employee Expenses	12 049	12 008	..	11 982	12 214	12 481
1 465	Superannuation Expenses	1 995	1 980	-1	1 948	1 938	1 978
9 486	Administrative Expenses	18 522	26 024	41	14 432	13 981	13 630
207	Depreciation and Amortisation	219	496	126	2 081	2 081	1 872
245	Interest	526	490	-7	431	431	431
6 329	Grant and Purchased Services	18 365	29 908	63	20 279	19 326	16 794
0	Other Expenses	1 506	292	-81	225	225	0
26 614	Total Expenses	53 182	71 198	34	51 378	50 196	47 186
310	Operating Result	256	-709	-377	-1 733	-1 702	-1 493

OUTPUT CLASS 1: GOVERNMENT STRATEGY
PRINCIPAL MEASURES

OUTPUT 1.1: PUBLIC SERVICE MANAGEMENT

Description: Provision and maintenance of a framework conducive to a professional, responsive and accountable public service.

Measures	1999-2000 Targets	Estimated Outcome	2000-01 Targets
Quantity			
a) Customer Service Program and activities.	9	9	4
b) Employment Framework programs and activities. ¹	9	9	551
c) Fraud Prevention, Accountability and Ethics Program and activities.	15	15	44
d) Public Service Reform Program and activities.	7	7	6
e) Injury Prevention and Management activities.	3	1	1
Quality/Effectiveness			
f) Agreed priority projects are delivered to the satisfaction of the Executive or Chief Minister.	100%	100%	100%
g) Advice rated satisfactory or above according to ACT Government Performance Measures for Policy Advice.	100%	100%	100%
Timeliness			
h) Identified priority projects provided within agreed completion dates.	100%	100%	100%
Cost			
i) Cost of Customer Service Program and activities. ²			\$303 000
j) Cost of Employment Framework activities. ²			\$2 474 000
k) Cost of Fraud Prevention, Accountability and Ethics Program and activities. ²			\$522 000
l) Cost of Public Service Reform Program and activities. ²			\$561 000
m) Cost per 1000 head of population.	\$19 881	\$12 924	\$12 360
n) Cost per ACT Public Service employee.	\$368	\$239	\$218
Cost per \$m of whole of government expenses. ³	\$5411	\$3 519	
TOTAL COST (\$'000)⁴	\$6 150.0	\$3 998.0	\$3 860.0
GOVERNMENT PAYMENT FOR OUTPUT (\$'000)⁴	\$5 427.0	\$3 468.0	\$3 647.0

Government Payment for Output differs from cost to the extent that the Output is financed from within the agency.

More details on the quantity measures are provided in Schedule 2.1 of the Purchase Agreement.

- The large variation between 1999-2000 target and 2000-01 target is due to a change in the definition of the measure, and the consequent basis of measurement. The new measure includes the activities delivered.
- New measure.
- Measure deleted.
- The decrease in estimated outcome from the 1999-2000 target is mainly due to a reallocation of resources as a result of the restructure and flattening of departmental structures in August 1999.

OUTPUT CLASS 1: GOVERNMENT STRATEGY
PRINCIPAL MEASURES

OUTPUT 1.2: GOVERNMENT STRATEGIC PRIORITIES MANAGEMENT

Description: Develop and manage a range of strategic initiatives for the Government.

Measures	1999-2000 Targets	Estimated Outcome	2000-01 Targets
Quantity			
<i>Multicultural Affairs</i>			
a) Activities to improve access to Government programs and services for Canberra ethnic communities and maintain relationships with Canberra's multicultural community. ¹	6	6	343
Showcase Canberra to the international community. ²	2	2	
Improve access for Canberra ethnic communities. ²	6	6	
<i>Aboriginal and Torres Strait Islander Issues</i>			
b) Aboriginal and Torres Strait Islander policy, initiatives and projects.	4	4	13
<i>Information Technology and Multimedia</i>			
c) Develop whole-of-government information technology policy, projects and initiatives within a strategic framework. ³	38	38	27
Opportunities for the development of the IT industry in the ACT. ²	4	4	
<i>Major Projects (previously called Strategic Projects)</i>			
d) Facilitate the development of a number of key projects including: ⁴			5
• Very High Speed Train			
• Canberra Airport Development			
• Aboriginal Cultural Centre			
• Cultural Map			
• State of the Territory Report			
National Museum of Australia. ²	1	1	
<i>Regional and Territory Strategies</i> ²			
Regional and Territory strategic plans, projects and activities. ²	5	5	
<i>Policy Coordination and Development</i>			
e) Develop whole of government policies. ⁴			3
f) Regional Strategies and activities. ⁴			4
<i>Monitoring and Reporting</i>			
g) Economic research and analysis to support policy development and major projects. ⁴			97
<i>Community Liaison</i>			
h) ACT community policy, initiatives and projects.	10	10	13
<i>Women's Policy Issues</i>			
i) Women's policy, initiatives and projects.	6	6	15
<i>Arts</i>			
Implementation of the arts strategy, <i>Arts Capital</i> , through:			
j) arts programs and purchasing arrangements; and	3	3	4
k) community arts facilities.	10	10	10
<i>Cultural Programs</i>			
l) Delivery of cultural programs. ⁴			3
<i>Tourism Marketing and Promotions Services</i>			
m) Delivery of marketing campaigns and events. ⁴			4
<i>Initiatives stemming from the Olympics and Centenary of Federation.</i> ⁴			
n) Manage and provide a range of initiatives and events			12

associated with:			
<ul style="list-style-type: none"> • Olympic Football Tournament • Project 2000 • Centenary of Federation 			
Quality/Effectiveness			
o) Agreed priority projects are delivered to the satisfaction of the Executive or Chief Minister.			100%
p) Advice rated satisfactory or above according to <i>ACT Government Performance Measures for Policy Advice</i> .	100%	100%	100%
Timeliness			
q) Identified priority projects completed within agreed completion dates.			100%
r) Service purchasing contract payments disbursed to organisations within 3 months of Ministerial approval. ⁴			100%
Cost			
s) Cost of Olympic and Centenary of Federation initiatives. ⁴			\$12 625 000
t) Cost of Multicultural Affairs activities. ⁴			\$805 000
u) Cost of Community Liaison activities. ⁴			\$1 861 000
v) Cost of Information Technology and Multimedia activities. ⁴			\$3 800 000
w) Cost of Arts activities. ⁴			\$1 279 000
x) Cost of Cultural Program activities. ⁴			\$6 176 000
y) Cost of Tourism Marketing and Promotions Service activities. ⁴			\$11 979 000
z) Cost of Strategic Policy activities. ⁴			\$6 533 000
aa) Cost per 1000 head of population.	\$41 408	\$130 049	\$144 277
bb) Cost per ACT Public Service employee.	\$767	\$2 409	\$2 549
Cost per \$m of whole of government expenses. ¹	\$11 270	\$35 413	
TOTAL COST (\$'000)⁶	\$12 809.0	\$40 229.0	\$45 058.0
GOVERNMENT PAYMENT FOR OUTPUT (\$'000)⁷	\$12 437.0	\$37 788.0	\$43 575.0

Government Payment for Output differs from cost to the extent that the Output is financed from within the agency.

More details on the quantity measures are provided in Schedule 2.1 of the Purchase Agreement.

Cost of Community Liaison activities includes costs associated with the provision of Aboriginal and Torres Strait Islander activities and Women's Policy activities

Cost of Strategic Policy activities includes costs associated with the provision of Major Projects, Policy Coordination and Development, Monitoring and Reporting.

1. The large variation between 1999-2000 target and 2000-01 target is due to a change in the definition of the measure, and the consequent basis of measurement. The new measure includes the activities delivered.
2. Measure deleted.
3. Previously: "Coordinated and consistent framework for the delivery of information technology and multimedia in the ACTPS".
4. New Measure.
5. The change in Cost and GPO from 1999-2000 target to 1999-2000 Estimated Outcome comprises the transfer of CTEC and Olympic funding from last year's Output 2.4 and an increase in funding for the Strategic Policy Group.
6. The increase in Cost and GPO targets for 2000-01 from the 1999-2000 Estimated Outcome mainly comprises additional Olympic and Electronic Service Delivery funding.

OUTPUT CLASS 1: GOVERNMENT STRATEGY
PRINCIPAL MEASURES

OUTPUT 1.3: GOVERNMENT BUSINESS MANAGEMENT

Description: Manage intergovernmental relations, Cabinet and related issues, Government business in the Assembly, protocol and Chief Minister hospitality.

Measures	1999-2000 Targets	Estimated Outcome	2000-01 Targets
Quantity			
a) Provision of Cabinet Support Services. ¹	105	105	45
b) Provision of Government Support Services. ²			50
c) Ministerial Services (aggregated from whole of department activity). ³	7,000	4,950	4,950
Quality/Effectiveness			
d) Advice rated satisfactory or above according to <i>ACT Government Performance Measures for Policy Advice</i> .	100%	100%	100%
e) Ministerial services rated satisfactory or above by the Chief Minister's Office.	100%	100%	100%
Timeliness			
f) Identified priority projects completed within agreed completion dates.	100%	100%	100%
g) Ministerial services comply with <i>ACT Government Ministerial Servicing Performance Measures</i> .	100%	100%	100%
Cost			
h) Cost of Cabinet Support Services. ²			\$845 000
i) Cost of Government Support Services. ²			\$2 042 000
j) Cost per 1000 head of population.	\$24 747	\$9 986	\$9 244
k) Cost per ACT Public Service employee.	\$458	\$185	\$163
Cost per \$m of whole of government expenses. ⁴	\$6 735	\$2 719	
TOTAL COST (\$'000) ⁵	\$7 655.0	\$3 089.0	\$2 887.0
GOVERNMENT PAYMENT FOR OUTPUT (\$'000) ⁶	\$7 012.0	\$2 680.0	\$2 728.0

Government Payment for Output differs from cost to the extent that the Output is financed from within the agency.

More details on the quantity measures are provided in Schedule 2.1 of the Purchase Agreement.

1. Previously "Cabinet, Chief Minister and Government business".
2. New Measure.
3. Reduction reflects the partial transfer of output to the Department of Treasury and Infrastructure.
4. Measure deleted.
5. The 1999-2000 Estimated Outcome compared to the 1999-2000 target has reduced due to the transfer of costs to the newly established Department of Treasury and Infrastructure.
6. The decrease in Cost and GPO targets for 2000-01 from the 1999-2000 targets show the realignment of costs within outputs to more accurately reflect direct attribution of costs to primary activities such as Strategic Policy.

OUTPUT CLASS 1: GOVERNMENT STRATEGY
PRINCIPAL MEASURES

OUTPUT 1.4: BUSINESS DEVELOPMENT AND SUPPORT

Description: Stimulate economic growth and the creation of new jobs through the purchase or direct delivery of a range of targeted programs and strategic projects.
Previously Output 2.4: Business Development and Tourism.

Measures	1999-2000 Targets	Estimated Outcome	2000-01 Targets
Quantity ¹			
a) Manage and provide a range of business development and attraction programs. ²	June 2000	June 2000	133
b) Manage and provide a range of business support and employment programs. ²			35
Purchase tourism marketing and promotions services from the Canberra Tourism and Events Corporation. ³			
Quality/Effectiveness			
c) Agreed projects are delivered to the satisfaction of the Executive or Chief Minister.	100%	100%	100%
Timeliness			
d) Identified priority projects provided within agreed completion dates.	100%	100%	100%
Cost			
e) Cost of provision of business development programs. ²			\$15 775 000
f) Cost of provision of business support and employment programs. ²			\$3 618 000
g) Cost per 1000 head of population.	\$80 734	\$18 964	\$62 099
h) Cost per ACT Public Service employee.	\$1 495	\$351	\$1 097
Cost per \$m of whole of government expenses. ³	\$21 972	\$5 164	
TOTAL COST (\$'000) ⁴	\$24 974.0	\$5 866.0	\$19 394.0
GOVERNMENT PAYMENT FOR OUTPUT (\$'000) ⁵	\$22 877.0	\$5 097.0	\$18 325.0

Government Payment for Output differs from cost to the extent that the Output is financed from within the agency.

More details on the quantity measures are provided in Schedule 2.1 of the Purchase Agreement.

- The category previously showed the measures: "a) Manage and provide a range of business development programs and strategic projects, including: business assistance and attraction; business support; international development and marketing; and 21st Century opportunities; b) Manage and provide a range of employment programs." They have now been replaced by measures a) and b).
- New measure.
- Measure deleted.
- The change in Cost and GPO from the 1999-2000 target compared to the 1999-2000 Estimated Outcome comprises the transfer of CTEC service purchasing functions and Olympics funding to Output 1.2.
- The increase in Cost and GPO for 2000-01 from the 1999-2000 Estimated Outcome mainly comprises Impulse Airlines (\$8.0m), Research and Development Grants (\$4.0m), increase in ACTBIS funding (\$0.675m), and BRL Hardy (\$0.464m).

Corporate Services Operating Statement

1999-00 Budget \$'000		1999-00 Est.Outcome \$'000	2000-01 Budget \$'000	Var %	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000
Revenue							
0	User Charges - ACT Government	1 442	1 442	0	1 292	1 292	1 292
0	Total Revenue	1 442	1 442	0	1 292	1 292	1 292
Expenses							
0	Employee Expenses	700	700	0	615	615	615
0	Superannuation Expenses	42	42	0	27	27	27
0	Administrative Expenses	530	530	0	480	480	480
0	Depreciation and Amortisation	170	170	0	170	170	170
0	Total Expenses	1 442	1 442	0	1 292	1 292	1 292
0	Operating Result	0	0	-	0	0	0

Corporate Services

This output class represents the fee for services activities provided to the Department of Treasury and Infrastructure. Major activities include:

- human resource management services;
- information technology and strategic services;
- accommodation management services;
- co-ordination and reporting services; and
- corporate financial services.

Performance measures used to determine and assess the delivery of the corporate services output class are agreed by the relevant parties, and stipulated in a Service Level Agreement.

Capital Works

Departmental

	Estimated Total Cost \$'000	Expenditure Previous Years \$'000	2000-2001 Estimated Expenditure \$'000	2000-2001 Financing \$'000	Expected Completion Date
New Capital Works					
Gorman House Arts Centre	100		100	100	Dec 2000
Canberra Centre for Contemporary Glass Forward Design	45		45	45	Dec 2000
<i>Public Art Program</i>					
West Civic	15		15	15	June 2001
MNW - Art and Soul - City Walk Sculpture Program	165		165	165	June 2001
MNW – Northbourne Plaza	10		10	10	June 2001
MNW - Acton Peninsula Project	50		50	50	June 2001
MNW – Tuggeranong Town Centre	50		50	50	June 2001
MNW – Belconnen Town Centre	10		10	10	June 2001
MNW – Centenary of Federation - public art exhibition	50		50	50	June 2001
Total New Capital Works	495		495	495	
Works in Progress					
ATSIC Cultural Centre	2 700	920	1 780	1 780	June 2001
Essential Arts Renewals	247	115	132	132	Dec 2000
Public Arts 1999	300	76	224	224	Dec 2000
Total Works in Progress	3 247	1 111	2 136	2 136	
Total Departmental Capital Works	3 742	1 111	2 631	2 631	

