

**MAJOR PROJECT FINANCIAL PERFORMANCE  
FOR THE PERIOD ENDING 31/12/2018  
(Major projects greater than \$10 million in value)**

**Appendix 1**

Project	Revised Project Value (\$'000)	Prior Year Expenditure (\$'000)	Prior Year Financing (\$'000)	2018-19 Budgeted Financing (\$'000)	2018-19 Funds Available for Expenditure (\$'000)	2018-19 Estimated Expenditure (\$'000)	Actual Oct (\$'000)	Actual Nov (\$'000)	Actual Dec (\$'000)	YTD Expenditure (\$'000)	Total Financing to Date (\$'000)	Total Expenditure to Date (\$'000)
<b>CHIEF MINISTER , TREASURY AND ECONOMIC DEVELOPMENT DIRECTORATE</b>												
<b>Capital WIPs</b>												
Better Services – Weston Creek and Stromlo swimming pool and leisure centre	33,000	185	173	16,261	16,971	16,971	1,832	641	693	4,110	17,144	4,295
More and better jobs – Expanding Belconnen Arts Centre	15,000	324	324	4,000	8,514	3,958	238	10	353	1,024	8,838	1,348
More and better jobs – Improving Manuka Oval broadcast and media facilities	11,920	3,406	3,406	7,578	3,958	8,514	1,094	3,025	66	8,514	7,364	11,920
<b>ICT</b>												0
iConnect	20,065	17,617	17,553	1,673	5,900	1,998	184	100	90	1,253	23,453	18,870
More and better jobs – Ensuring continuity of the Human Resources Information	11,000	1,555	1,555	5,900	3,853	5,900	354	277	436	1,785	5,408	3,340
More and better jobs – Modernising government ICT infrastructure	15,001	1,384	1,384	3,853	1,998	3,853	1,012	574	51	3,109	3,382	4,493
<b>PPE</b>												
Building a better city – Civic and Dickson office accommodation	39,544	1,471	1,481	2,727	10,076	3,186	14	58	0	927	11,557	2,398
Building a better city – Dickson office accommodation	26,000	1,268	1,251	10,500	3,186	10,076	110	12	-36	196	4,437	1,464
<b>Total CMTEDD</b>	<b>171,530</b>	<b>27,210</b>	<b>27,127</b>	<b>52,492</b>	<b>54,456</b>	<b>54,456</b>	<b>4,838</b>	<b>4,697</b>	<b>1,653</b>	<b>20,918</b>	<b>81,583</b>	<b>48,128</b>
<b>CITY RENEWAL AUTHORITY</b>												
<b>Capital WIPs</b>												
Building a better city – City Renewal Authority – Canberra's lakeside	37,388	176	176	10,000	10,824	661	309	0	49	661	11,000	837
Building a better city – West Basin infrastructure	13,598	7,030	7,030	0	507	180	8	7	-134	-12	7,537	7,018
<b>Total CRA</b>	<b>50,986</b>	<b>7,206</b>	<b>7,206</b>	<b>10,000</b>	<b>11,331</b>	<b>841</b>	<b>317</b>	<b>7</b>	<b>-85</b>	<b>649</b>	<b>18,537</b>	<b>7,855</b>
<b>EDUCATION DIRECTORATE</b>												
<b>New Capital Works</b>												
Campbell Primary School Modernisation	18,819	0	0	2,500	2,500	500	10	8	0	39	2,500	39
More schools, better schools – Delivering Molonglo P-6	41,858	0	0	4,453	4,453	1,018	23	20	18	107	4,453	107
More schools, better schools – More places at Gungahlin schools	19,830	0	0	4,250	4,250	1,756	35	39	15	102	4,250	102
More schools, better schools – Roof Replacement Program	17,960	0	0	898	898	940	3	65	124	192	898	192
<b>Sub-Total New Capital Works</b>	<b>98,467</b>	<b>0</b>	<b>0</b>	<b>12,101</b>	<b>12,101</b>	<b>4,214</b>	<b>71</b>	<b>132</b>	<b>157</b>	<b>440</b>	<b>12,101</b>	<b>440</b>
<b>Capital WIPs</b>												
Better Schools – Investment in Gungahlin school infrastructure	16,600	15,586	15,585	1,000	1,014	1,014	8	0	4	269	16,599	15,855
Better schools for our kids – Expanding schools in Gungahlin	24,072	3,440	4,249	8,100	8,832	13,191	168	1,043	2,647	4,164	13,081	7,604
Better Schools for Our kids - Narrabundah College and Campbell Primary School	25,066	12,852	12,687	13,666	10,045	10,210	1,861	75	16	4,764	22,732	17,616
Schools for the Future – Modernising Belconnen High	23,527	14,044	14,025	10,347	7,483	9,252	58	1,824	25	4,572	21,508	18,616
Schools for the Future – North Gungahlin and Molonglo	28,609	13,237	13,235	15,498	13,872	17,083	7	4,653	466	9,910	27,107	23,147
<b>ICT</b>												
Better Schools – IT upgrade for school administration	10,000	4,230	5,723	2,397	5,770	4,687	178	382	196	1,070	11,493	5,300
Better schools for our kids – Laptops in schools	10,450	7,062	7,062	1,529	1,799	1,799	0	0	0	0	8,861	7,062
Supporting our School System – Improving ICT	42,747	13,260	12,974	4,419	6,827	5,445	272	455	119	1,252	19,801	14,512
<b>Sub-Total Capital WIPs</b>	<b>181,071</b>	<b>83,711</b>	<b>85,540</b>	<b>56,956</b>	<b>55,642</b>	<b>62,681</b>	<b>2,552</b>	<b>8,432</b>	<b>3,473</b>	<b>26,001</b>	<b>141,182</b>	<b>109,712</b>
<b>Total ED</b>	<b>279,538</b>	<b>83,711</b>	<b>85,540</b>	<b>69,057</b>	<b>67,743</b>	<b>66,895</b>	<b>2,623</b>	<b>8,564</b>	<b>3,630</b>	<b>26,441</b>	<b>153,283</b>	<b>110,152</b>

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<b>Environment Planning and Sustainable Development Directorate</b>												
<b>Capital WIPs</b>												
Better Public Housing – New public housing properties	357,202	186,408	172,307	81,019	54,298	54,298	11,267	8,163	10,372	40,129	226,605	226,537
Better support when it matters – Public Housing Renewal – New and better properties	47,419	12,414	12,414	20,153	30,997	30,997	994	3,736	4,092	27,150	43,411	39,564
Caring for our Environment – Water Quality Improvement – Contributions to the ACT Healthy Waterways Project	74,671	21,188	57,500	17,171	53,483	53,483	960	493	4,497	14,279	110,983	35,467
<b>Total EPSDD</b>	<b>479,292</b>	<b>220,010</b>	<b>242,221</b>	<b>118,343</b>	<b>138,778</b>	<b>138,778</b>	<b>13,221</b>	<b>12,392</b>	<b>18,961</b>	<b>81,558</b>	<b>380,999</b>	<b>301,568</b>
<b>ACT HEALTH</b>												
<b>New Capital Works</b>												
Better healthcare for a growing community – New facility for Winnunga Nimbitjaj	12,000	0	0	1,165	1,165	1,165	0	0	0	0	1,165	0
Better healthcare for a growing community – ACT Health critical assets upgrades	24,880	0	0	12,100	12,100	9,500	41	68	34	179	12,100	179
Better healthcare for a growing community – More mental health accommodation <sup>3</sup>	12,236	0	0	123	123	1,511	12	120	388	521	123	521
Better healthcare for a growing community – Surgical Procedures, Interventional Radiology and Emergency Centre (SPIRE) <sup>4</sup>	13,000	0	0	13,000	13,000	8,300	0	0	0	0	13,000	0
<b>ICT</b>												
Better healthcare for a growing community – ACT Health ICT upgrades	13,473	0	0	10,582	10,582	9,755	107	208	149	742	10,582	742
<b>Sub-Total New Capital Works</b>	<b>75,589</b>	<b>0</b>	<b>0</b>	<b>36,970</b>	<b>36,970</b>	<b>30,231</b>	<b>160</b>	<b>395</b>	<b>572</b>	<b>1,441</b>	<b>36,970</b>	<b>1,441</b>
<b>Capital WIPs</b>												
Better Health Services – Upgrading and maintaining ACT Health assets <sup>3</sup>	84,656	24,404	23,805	28,946	24,930	46,051	2,738	3,707	3,948	13,185	48,735	37,589
Better healthcare for a growing community – Better facilities for Calvary Public Hospital <sup>1</sup>	15,000	0	15,000	0	15,000	9,981	0	1,388	280	1,774	15,000	1,774
Clinical Services and Inpatient Unit Design and Infrastructure Expansion	27,595	24,282	24,277	2,408	2,389	853	6	414	6	432	26,666	24,714
Clinical Services Redevelopment – Phase 3 <sup>3</sup>	15,690	13,788	13,694	1,011	891	891	-126	116	6	369	14,585	14,157
Continuity of Health Services Plan – Essential Infrastructure	15,267	18,377	18,375	815	739	737	3	0	0	50	19,114	18,427
Improved Infrastructure for Acute Aged Care and Cancer Inpatients	17,310	1,082	792	6,800	6,592	6,947	172	222	142	1,284	7,384	2,366
<b>Sub-Total Capital WIPs</b>	<b>175,518</b>	<b>81,933</b>	<b>95,943</b>	<b>39,980</b>	<b>50,541</b>	<b>65,460</b>	<b>2,793</b>	<b>5,846</b>	<b>4,382</b>	<b>17,094</b>	<b>131,484</b>	<b>99,027</b>
<b>Total Health</b>	<b>251,107</b>	<b>81,933</b>	<b>95,943</b>	<b>76,950</b>	<b>87,511</b>	<b>95,691</b>	<b>2,953</b>	<b>6,242</b>	<b>4,954</b>	<b>18,536</b>	<b>168,454</b>	<b>100,468</b>

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<b>JUSTICE AND COMMUNITY SAFETY</b>												
<b>Capital WIPs</b>												
Courts Public Private Partnership (PPP) – (Formerly called ACT Court Facilities Early ICT	11,447	4,110	3,911	4,281	4,537	1,077	402	195	189	1,077	8,448	5,187
Replacement of the Courts and Tribunal ICT Case Management System <sup>3</sup>	10,443	8,500	8,090	773	716	1,588	223	88	107	597	8,806	9,096
Strengthening Emergency Services – Territory Radio Network upgrade – Phase 2 and 3 <sup>3</sup>	13,504	9,574	9,397	1,440	-731	2,349	33	71	30	148	8,666	9,722
<b>PPE</b>												
ESA Vehicle Replacement Program	12,490	3,533	3,201	2,011	2,127	2,496	32	543	393	1,185	5,328	4,718
<b>Total JACS</b>	<b>47,884</b>	<b>25,717</b>	<b>24,599</b>	<b>8,505</b>	<b>6,649</b>	<b>7,510</b>	<b>689</b>	<b>897</b>	<b>719</b>	<b>3,006</b>	<b>31,248</b>	<b>28,723</b>
<b>TRANSPORT CANBERRA AND CITY SERVICES DIRECTORATE</b>												
<b>New Capital Works</b>												
Keeping our growing city moving – Better infrastructure for active travel	21,650	0	0	7,200	7,200	7,200	20	185	112	405	7,200	405
Keeping our growing city moving – Light Rail Stage 2 - Early planning	12,500	0	0	12,500	12,500	12,500	209	260	146	1,369	12,500	1,369
<b>Sub-Total New Capital Works</b>	<b>34,150</b>	<b>0</b>	<b>0</b>	<b>19,700</b>	<b>19,700</b>	<b>19,700</b>	<b>229</b>	<b>445</b>	<b>258</b>	<b>1,774</b>	<b>19,700</b>	<b>1,774</b>
<b>Capital WIPs</b>												
Better Roads for Gungahlin – Gundaroo Drive duplication – Stage 1	31,185	26,497	24,411	4,000	4,690	4,690	1,162	-53	-1,038	3,547	29,101	30,044
Better Roads for Gungahlin – Horse Park Drive duplication (Mulligans Flat Road to the	56,910	19,576	19,046	18,910	17,334	17,334	3,004	1,491	3,183	14,816	36,380	34,392
Better services in your community – Essential waste management infrastructure	23,621	5,023	4,484	5,922	4,299	4,299	119	183	410	3,442	8,783	8,465
Better services in your community – Rehabilitating landfill sites	34,287	5,993	5,967	6,494	6,459	6,459	28	813	-256	710	12,426	6,703
Building a better city – Gundaroo Drive duplication – Stage 2	30,000	5,465	4,803	14,000	9,535	9,536	770	1,369	958	4,947	14,338	10,412
Building a better city – New Bus Depot Woden	25,775	826	816	15,000	14,949	14,949	3	738	2	2,112	15,765	2,938
Improving Our Suburbs – New Molonglo Valley infrastructure	32,970	7,918	7,790	12,600	10,371	10,371	1,049	517	1,689	4,940	18,161	12,858
Light Rail – Stage 1 – Procurement and delivery	49,691	34,754	37,040	14,677	14,937	16,596	1,090	1,039	1,659	8,300	51,977	43,054
Molonglo Infrastructure Investment	15,588	15,456	15,456	0	132	132	2	1	14	96	15,588	15,552
<b>ICT</b>												
Transport for Canberra – Real Time Passenger Information System	12,500	10,190	10,190	2,250	2,310	2,310	0	0	0	1	12,500	10,191
<b>PPE</b>												
ACTION – Bus Replacement Program	46,627	46,627	46,627	0	0	0	0	0	0	0	46,627	46,627
Enhancement of library collections	29,935	21,335	21,305	2,063	2,154	2,154	148	212	254	832	23,459	22,167
Expansion of the rapid bus network	45,300	8,496	8,496	37,930	36,804	16,810	1,656	1,659	6	14,350	45,300	22,846
<b>Sub-Total Capital WIPs</b>	<b>434,389</b>	<b>208,156</b>	<b>206,430</b>	<b>133,846</b>	<b>123,974</b>	<b>105,639</b>	<b>9,030</b>	<b>7,969</b>	<b>6,881</b>	<b>58,093</b>	<b>330,404</b>	<b>266,249</b>
<b>Total TCCS</b>	<b>468,539</b>	<b>208,156</b>	<b>206,430</b>	<b>153,546</b>	<b>143,674</b>	<b>125,339</b>	<b>9,259</b>	<b>8,414</b>	<b>7,139</b>	<b>59,867</b>	<b>350,104</b>	<b>268,023</b>
<b>TOTAL CAPITAL WORKS PROGRAM (Projects &gt;\$10 million in value)<sup>2</sup></b>	<b>1,748,876</b>	<b>653,943</b>	<b>689,067</b>	<b>488,893</b>	<b>510,142</b>	<b>489,510</b>	<b>33,901</b>	<b>41,212</b>	<b>36,970</b>	<b>210,975</b>	<b>1,184,209</b>	<b>864,918</b>

**Note:**

1. The grant of \$15 million to Calvary Hospital has been paid by ACT Health. The reported expenditure reflects Calvary Hospital use of the grant to date.
2. This report excludes physically completed projects.
3. Eighty per cent of funds from 2017-18 was re-profiled into 2019-20 in 2018-19 Budget. Some projects have been accelerated in 2018-19 and available funding will be adjusted to reflect the changed schedule.
4. Estimated forecast expenditure for this project is subject to revision.