

TERRITORY AND MUNICIPAL SERVICES DIRECTORATE

Purpose

The Territory and Municipal Services Directorate (the Directorate) plays a key role in building Canberra's environmental, social and infrastructure capital as well as administering the majority of Canberra's municipal services and public transport functions. This includes providing and managing public libraries; collecting and recycling waste; managing and maintaining the Territory's roads, footpaths, cycling paths and streetlights; and delivering Canberra's public transport through ACTION.

The Directorate also manages and maintains Canberra's built environment. An important outcome for the Directorate is ensuring that the Government's many infrastructure assets are strategically planned, built and maintained.

The Directorate contributes to the enforcement and compliance with Territory and national standards in animal welfare. The Directorate manages the ACT's environmental and recreational facilities, providing operational and strategic management of parks and reserves across the ACT including Tidbinbilla Nature Reserve, Namadgi National Park and Canberra Nature Park, in addition to the National Arboretum Canberra and urban open spaces.

Other services provided by the Directorate include the provision of ACT Government information, services and payments through Canberra Connect, Capital Linen Services, management of the ACT Government's owned and leased property assets and the operation of Yarralumla Plant Nursery.

The Directorate is committed to providing clear, accurate and concise information to the community and strives to ensure that customer interactions are positive, responsive and informative. The Directorate seeks the views of the Canberra community to ensure services are meeting needs and expectations, with the feedback used to inform decision-making processes. Consultative mechanisms such as public meetings, surveys, focus groups and local and social media are used to ensure effective engagement.

2012-13 Priorities

Strategic and operational priorities to be pursued in 2012-13 include:

- implementing a range of projects funded through the Urban Improvement Program (UIP) including upgrading and constructing new footpaths, upgrading playgrounds, furniture in parks and shopping centres, public toilets, transport services and roads;
- continuing to invest in Transport for Canberra through the design of new infrastructure including a new bus station at Erindale, the construction of a new bus station at Barton, construction of bus priority measure in Bruce as part of the Belconnen to City transitway, further investment in MyWay, improvements at bus stops, and investment in the bus fleet through the continued replacement of buses and continuation of the Nightrider service;
- progressing capital works projects including stormwater augmentation, walking and cycling infrastructure, and the construction of an off leash dog park in North Canberra;

- undertaking design for the duplication of parts of Cotter Road, Gundaroo Drive and William Slim Drive, intersection improvements on Horse Park Drive and signalisation of the William Slim Drive and Barton Highway intersection;
- progressing design work for the Molonglo River Park and Emu Inlet landscape works;
- managing Canberra’s environment through improved management of vertebrate pests, and the clean up of waterways and surrounds following extreme weather events during 2011-12;
- preparing the National Arboretum Canberra for its official opening in February 2013;
- reducing the impact of waste to landfill through the construction of a recycling and drop off centre at Gungahlin;
- improving the Mugga Lane Resource Management Centre, including road infrastructure; and
- improving municipal services and responding to service demands driven through an increasing population and expansion of the urban environment.

Business and Corporate Strategies

The Directorate’s annual business plan reflects its priorities for the coming year and aligns with the Government’s key priorities. The business plan provides a planning framework for the Directorate to focus its resources on delivering quality services to the community and building capacity in its workforce, while operating in a fiscally responsible manner. A key focus for the Directorate is the identification and pursuit of strategies that address both environmental and fiscal sustainability outcomes.

Improvements in the effective delivery of major capital works projects will continue to be a focus in the coming financial year. Other major infrastructure asset activities will include the development of sustainable asset management strategies that extend the life of the Territory’s major infrastructure assets.

Estimated Employment Level

2010-11 Actual Outcome		2011-12 Budget	2011-12 Est. Outcome ¹	2012-13 Budget ²
965	Staffing (FTE)	925	1,030	1,025

Notes:

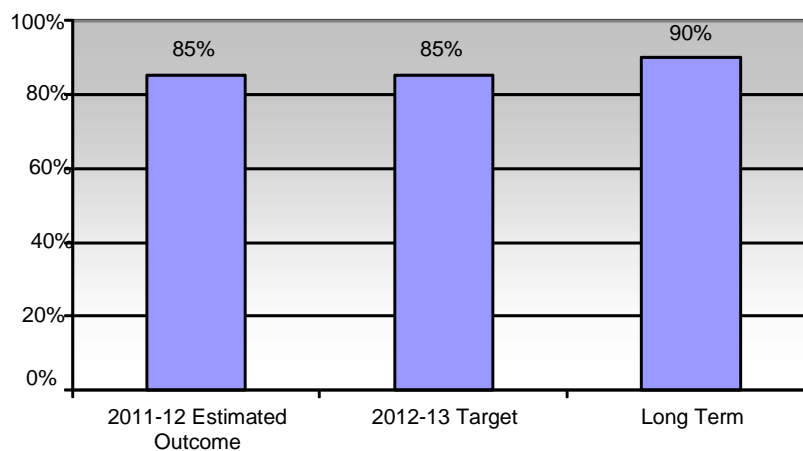
1. The increase of 105 FTE in the 2011-12 estimated outcome from the 2011-12 Budget is due to the movement of staff from contractors to FTE in areas (including Canberra Connect and Libraries ACT), the transfer of functions between Directorates including the National Arboretum Canberra from EDD, the filling of funded vacant positions within the Directorate and the achievement of savings through non staff expenses.
2. The decrease of 5 FTE in the 2012-13 Budget from the 2011-12 estimated outcome is due to expenditure initiatives and savings in the 2012-13 Budget and the completion of prior year initiatives.

Strategic Objectives and Indicators

Strategic Objective 1 Deliver High-Quality Services

The *Canberra Plan: Towards our Second Century* articulates the Government's priorities through seven strategic themes, one of which refers to the delivery of high quality services. One of the Directorate's objectives is to ensure that services are consistently of high quality, timely, effective and cost efficient and meet the needs of the community; that the city is well maintained and its assets protected; and that members of the community are able to participate in the making of decisions that affect them.

Strategic Indicator 1.1: Customer Satisfaction Continues to Demonstrate Improvement



Overall customer satisfaction with the Directorate's services is measured through a customer satisfaction survey related to the Directorate's core service delivery responsibilities including library services, Canberra Connect, infrastructure services (including roads, community paths, traffic lights, street signs), waste collection, ACTION, parks and reserves.

Strategic Indicator 1.2: Satisfaction with Community Engagement Continues to Demonstrate Improvement



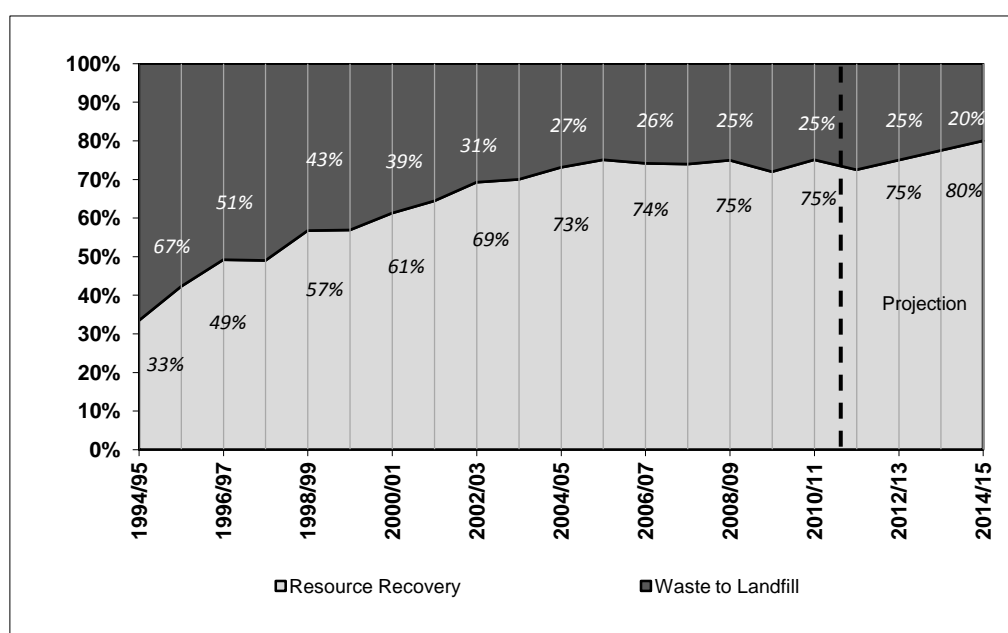
Strategic Objectives and Indicators cont.

The Directorate undertakes a wide range of community engagement activities including public meetings, forums, online and hardcopy surveys, telephone surveys, discussion groups, focus groups, seminars and workshops utilising local and social media. This indicator will be measured through a range of community engagement activities undertaken, as well as through overall satisfaction with the community engagement process for those participating members of the public. Satisfaction level will be measured through a feedback process that is integrated into major consultation activities.

Strategic Objective 2 A Sustainable Future

A sustainable future is one of the Government's strategic themes articulated in The Canberra Plan: Towards our Second Century. Its objective is to ensure that Canberra becomes a fully sustainable city and region and that future development is environmentally sensitive; to maintain and protect natural assets, both flora and fauna; and respond to the challenges of climate change. A reduction in the amount of waste going to landfill is one of the strategic progress indicators towards achieving this objective.

Strategic Indicator 2: Reduction in Waste Going to Landfill as a Proportion Recovered from the Waste Stream



Note: Broken line differentiates between actual and forecast resource recovery.

This indicator is calculated using weighbridge data of waste to landfill, and data provided by local ACT resource recovery and recycling industries. The waste to landfill and resource recovery data are combined to provide a total waste generation level.

Government initiatives, including the development of a Dry Commercial and Industrial Recycling Facility at Hume and the ACTSmart business recycling initiative jointly coordinated with ESDD will continue to reduce the proportion of waste going to landfill, helping the ACT to achieve its target of 80 per cent resource recovery by 2014-15.

Output Classes

	Total Cost ¹		Government Payment for Outputs	
	2011-12	2012-13	2011-12	2012-13
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output Class 1				
Municipal Services	419,591	432,928	270,510	288,812
Output 1.1: Information Services	37,287	36,220	31,926	32,269

Note:

1. Total cost includes depreciation and amortisation of \$127.383 million in 2011-12 and \$131.130 million in 2012-13.

Output Description

Provision of customer enquiry, information, bill payment and library services to the community through the Canberra Connect shopfront network, call centres and internet service, and the ACT Library and Information Services' branch and mobile libraries, home library service, the ACT Virtual Library and the Heritage Library.

	Total Cost		Government Payment for Outputs	
	2011-12	2012-13	2011-12	2012-13
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.2: Roads and Sustainable Transport	265,220	284,648	146,094	162,139

Output Description

Management of the ACT's road assets, stormwater infrastructure, community paths, bridges, streetlights and car parks. This output also includes the provision of ACTION bus services.

	Total Cost		Government Payment for Outputs	
	2011-12	2012-13	2011-12	2012-13
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.3: Waste and Recycling	27,334	28,299	21,798	22,632

Output Description

Provision of domestic waste and recyclables collection services, operation of resource management and recycling centres, and implementation and evaluation of waste management programs, including household garbage and recycling.

Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2011-12	2012-13	2011-12	2012-13
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.4: Land Management	85,226	76,662	66,511	64,643

Output Description

Planning and management of the ACT's parks, reserves, National Arboretum Canberra, open space system and plantations, including associated community infrastructure. The land manager role including maintaining the look and feel of the city, management of land for recreational use, conservation management, including management of national parks, nature reserves and the urban forest; fire management, and pest and weed control.

	Total Cost		Government Payment for Outputs	
	2011-12	2012-13	2011-12	2012-13
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.5: Regulatory Services	4,524	7,099	4,181	7,129

Output Description

Administration of regulatory activities to protect and enhance the natural and built environment. Provision of advice, education and compliance services to Government and the community in relation to municipal ranger functions, domestic animal management, plant and animal licensing and significant tree preservation.

	Total Cost ¹		Government Payment for Outputs	
	2011-12	2012-13	2011-12	2012-13
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output Class 2				
Enterprise Services	108,971	107,033	2,309	2,699
Output 2.1: Government Services	108,971	107,033	2,309	2,699

Note:

1. Total cost includes depreciation and amortisation of \$14.771 million in 2011-12 and \$14.617 million in 2012-13.

Output Description

Incorporates businesses providing commercial services to ACT Government agencies and the private sector on a fee for service basis, including the Yarralumla Nursery, Capital Linen Services and ACT Property Group.

Accountability Indicators

	2011-12 Targets	2011-12 Est. Outcome	2012-13 Targets
Output Class 1: Municipal Services			
Output 1.1: Information Services			
ACT Library Services			
a. Library visits per capita ¹	5.5	5.5	5.45
b. Items borrowed per capita ¹	7.5	7.7	7.95
c. Number of users accessing databases via the Library website ²	200,000	200,000	n/a
d. Number of pages downloaded from library databases on the website ³	200,000	200,000	n/a
e. Number of items downloaded from library databases on the website ³	n/a	n/a	200,000
f. Number of registered library users ²	205,000	205,000	n/a
g. Percentage of population who are library members ⁴	55%	55%	n/a
h. Percentage of population who are registered library members ⁴	n/a	n/a	55%
i. Customer satisfaction with library services ⁵	85%	85%	90%
j. Direct cost of public library services per capita	\$35.35	\$35.35	\$35.45
k. Percentage of library collection purchased in previous 5 years	57%	57%	57%
l. Number of ACT publications or items added to the heritage collection ⁶	14,000	14,000	12,000
Canberra Connect			
m. Contact centre waiting times less than 20 seconds ^{7,8}	80%	48%	n/a
n. Average queue time at the Canberra Connect shopfronts ⁸	< 12 min	< 12 min	n/a
o. Average direct cost per transaction at shopfronts ⁸	\$9.47	\$9.78	n/a
p. Average direct cost per transaction for contact centres ⁸	\$4.50	\$4.72	n/a
q. Average direct cost per transaction for web interactions ⁸	\$0.54	\$0.56	n/a
r. Customer volume – number of customer interactions with Canberra Connect ^{9,10}	n/a	n/a	7.3 million
s. Service accessibility – percentage of attempted customer interactions successfully undertaken ⁹	n/a	n/a	98%
t. Percentage of customers satisfied with ease of transaction with Canberra Connect ^{9,11}	n/a	n/a	90%
u. Customer satisfaction with Canberra Connect services ¹¹	90%	90%	90%
v. Average direct cost per customer interaction ^{9,12}	n/a	n/a	\$1.80

Notes:

- 2012-13 target is based on an ACT population of 374,435.
- Existing indicator discontinued.
- Existing indicator (d) discontinued and replaced with (e) for clarity. Items downloaded include full text items such as magazine articles, journals and newspapers, eBooks, and streamed audio or video information.
- Existing indicator (g) discontinued and replaced with (h) for clarity. 2012-13 target is based on an ACT population of 374,435 with 55 per cent of the population representing 206,000 library members.
- The survey includes public libraries only and does not include the virtual, mobile and heritage libraries.
- 2012-13 target amended to reflect a reduced number of materials published and a reduction in processing a backlog of materials.
- 2011-12 estimated outcome has been impacted by an increase in average call handling times due to new services being offered such as MyWay, which has led to an increase in customer waiting times.
- Existing indicator discontinued due to a review of Canberra Connect Accountability Indicators for relevance and benchmarking.
- New indicator as a result of a review of Canberra Connect Accountability Indicators for relevance and benchmarking.
- 2012-13 target represents 483,000 shopfront transactions, 846,000 contact centre transactions and 6,000,000 web transactions. An interaction represents all transactions including web transactions, over the counter at shopfronts and phone calls to the call centre.
- Satisfaction is measured from responses to an annual customer survey regarding interaction with the Canberra Connect channels.
- 2012-13 target represents 483,000 shopfront transactions at \$11.63, 846,000 contact centre transactions at \$5.08 and 6,000,000 web transactions at \$0.55.

Accountability Indicators cont.

	2011-12 Targets	2011-12 Est. Outcome	2012-13 Targets
Output 1.2: Roads and Sustainable Transport			
Infrastructure			
a. Annual percentage of territorial roads resurfaced ¹	5%	4%	5%
b. Annual percentage of municipal roads resurfaced ¹	4%	3%	4%
c. Percentage of customers satisfied with the public road network	> 70%	70%	>70%
d. Percentage of territorial roads in good condition	> 88%	88%	>86%
e. Percentage of bridges that meet SM1600 standard on the B Double Network ²	> 70%	71%	>73%
Sustainable Transport			
f. Increase in length (km) of on-road cycle lanes ³	50	25	25
g. Increase in length (km) of bus priority/transit lanes ⁴	0.2	0.2	0.5
h. Increase in length (km) of community paths ⁵	35	50	35

Notes:

- 2011-12 estimated outcome impacted by prolonged wet weather conditions.
- SM1600 standard is a theoretical loading designated by Australian Standards 5100 2004 Bridge Design which should ensure that bridges can carry future vehicle loadings.
- 2011-12 estimated outcome impacted by prolonged wet weather conditions. 2012-13 target amended to reflect proposed program of works. The indicator includes the length of on road cycle lanes in the network that meet the current standard width requirements. Sections of existing lanes that do not meet this standard are not included in the indicator until they are remarked and become compliant.
- 2012-13 target reflects proposed program of works.
- 2011-12 estimated outcome reflects greater than expected transfer of assets from new developments such as Bonner, Crace, Harrison and Wright.

	2011-12 Targets	2011-12 Est. Outcome	2012-13 Targets
Output 1.3: Waste and Recycling			
a. Annual tonnes of waste to landfill per head of population ¹	0.70	0.84	0.88
b. Annual total resource recovery tonnage per head of population	1.44	1.44	1.44
c. Percentage of material recovered from the total waste stream	73%	73%	75%
d. Annual contractor cost of kerbside collection per household	\$69.46	\$68.16	\$69.00
e. Cost of recyclables processing per tonne at Hume Materials Recovery Facility	\$20.87	\$20.69	\$20.87
f. Percentage of customers satisfied with waste collection services	>90%	>90%	>90%
g. Contract cost of landfill waste per tonne ²	\$12.70	\$12.07	\$12.50

Notes:

- 2011-12 estimated outcome and 2012-13 target reflect increased economic activity resulting from an increase in commercial and industrial waste.
- 2011-12 estimated outcome reflects increased projected waste to landfill due to higher than anticipated commercial and industrial waste.

Accountability Indicators cont.

	2011-12 Targets	2011-12 Est. Outcome	2012-13 Targets
Output 1.4: Land Management			
a. Customer satisfaction with the management of Nature Parks (Tidbinbilla Nature Reserve and Namadgi)	90%	90%	90%
b. Implement activities identified under the Bushfire Operational Plan	100%	100%	100%
c. Number of Forests Planted at the National Arboretum Canberra ^{1,2}	8	5	n/a
d. Complete 5 major projects including the Visitors Centre, Children's Play Space, Reflective Pavilion, Events Terrace and Central Valley	n/a	n/a	5
e. Customer satisfaction with the management of Town and District Parks	90%	90%	90%
f. Customer satisfaction with the maintenance and pruning of street trees ³	80%	70%	n/a
g. Customer satisfaction with the maintenance of street trees ³	n/a	n/a	80%
h. Customer satisfaction with children's play equipment being well maintained	90%	95%	95%
i. Customer satisfaction with the general look and feel of local suburban shopping centres	89%	89%	89%

Notes:

1. Indicator transferred from EDD effective 22 November 2011 following changes to Administrative Arrangements. 2011-12 estimated outcome has been impacted by extended periods of wet weather delaying clearing and plantings.
2. Existing Indicator (c) discontinued and replaced with (d) to reflect planned work.
3. Existing indicator (f) discontinued and replaced with (g) for clarity. 2011-12 estimated outcome has been impacted by storm events which have placed significant demand on available tree management resources.

	2011-12 Targets	2011-12 Est. Outcome	2012-13 Targets
Output 1.5: Regulatory Services			
a. Numbers of dogs processed by the Domestic Animal Shelter ¹	1,700	1,400	1,450
b. Percentage of saleable stray and abandoned dogs re-homed	95%	95%	95%
c. Remove abandoned vehicles on unleased land within seven working days ²	100%	95%	n/a
d. Remove abandoned vehicles on unleased land within nine calendar days ²	n/a	n/a	100%
e. Respond to complaints of public safety issues within two days ³	100%	100%	100%
f. Response and collection of 'sharps' on unleased land within 4 hours	100%	100%	100%
g. Reports of attacking dogs responded to within 4 hours	100%	100%	100%
h. Responses on Development Applications referred from ACTPLA completed within agreed timeframes ⁴	85%	85%	85%
i. Respond to developers submissions within adopted timeframes ⁵	85%	80%	85%

Notes:

1. 2011-12 estimated outcome and 2012-13 target reflect improved compliance as a result of increased enforcement practices.
2. Existing indicator (c) discontinued and replaced with (d) for clarity. Commences from date of notification.
3. Issues include line of sight, overhanging foliage, obstructions on nature strips and signs that pose an immediate safety hazard.
4. Agreed timeframe is 15 working days.
5. 2011-12 estimated outcome impacted by higher volume of complex applications. Adopted timeframe is 20 working days.

Accountability Indicators cont.

	2011-12 Targets	2011-12 Est. Outcome	2012-13 Targets
Output Class 2: Enterprise Services			
Output 2.1: Government Services			
Capital Linen Services			
a. Total tonnes of laundry delivered ¹	5,000	4,700	4,900
b. Retain certification of Quality Management System Standard AS/NZS ISO 9001:2000	100%	100%	100%
Yarralumla Nursery			
c. Plant spoilage within industry standard ²	< 10%	25%	< 10%
Property			
d. Use of Renewable Energy	37.5%	37.5%	37.5%
e. Accommodation cost per employee ³	\$7,400	\$7,400	n/a
f. Occupancy rate for properties designated for use by non government tenants	96%	96%	96%

Notes:

1. 2011-12 estimated outcome impacted by lower than anticipated demand which drives production levels.
2. 2011-12 estimated outcome reflects review of saleable stock. Result has been significantly impacted by previous drought conditions including reduced plant sales in line with changing market expectations.
3. Existing indicator discontinued.

Changes to Appropriation

Changes to Appropriation - Controlled

	2011-12	2012-13	2013-14	2014-15	2015-16
Government Payment for Outputs	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2011-12 Budget	270,991	267,664	264,429	268,118	268,118
2nd Appropriation					
Revised Wage Parameters	334	1,317	1,315	1,324	1,332
Revised Wage Parameters – Community Service Obligations	1,221	2,537	2,484	2,516	2,537
Ashley Drive – Stage 1	-	-	-	35	70
FMA Section 16B Rollovers from 2010-11					
National Disaster Resilience Program	752	-	-	-	-
Transport for Canberra – Strategic Planning Studies	485	-	-	-	-
Cycle Paths Maintenance	300	-	-	-	-
New Landfill for the ACT	102	-	-	-	-
Local Government Reform Fund	81	-	-	-	-
Trial of Bulky Waste Collection	75	-	-	-	-
Commonwealth Funding – Interstate Road Transport	71	-	-	-	-
2012-13 Budget Policy Adjustments					
Improved Municipal Services	-	2,610	1,704	1,704	1,704
Service Demands on Canberra Connect	-	569	576	584	591
ACTION Operations	-	7,744	5,649	4,601	3,512
Transport for Canberra – Nightrider Services	-	100	100	100	-
Transport for Canberra – Communication Service for Real Time Passenger Information System	-	423	429	434	440
Transport for Canberra – MyWay Services	-	1,538	-	-	-
Lighting Network Costs	-	1,350	-	-	-
New Kerbside Waste Collection Contract	-	500	-	-	-
Deliver on Biodiversity Offset Commitments	-	270	-	-	-
Vertebrate Pest Management	-	183	144	-	-
Clean Up of Storm Damage in Waterways and Surrounds	-	750	-	-	-
Increased Support for RSPCA Services	-	165	-	-	-
City Centre Recycling	-	50	50	50	-
Duffy – Stormwater Augmentation Stage 1	-	-	-	5	10
Kingston – Wentworth Avenue Pavement Rehabilitation	-	-	-	10	20
ACTION – Third Major Bus Depot (Feasibility)	-	100	101	-	-
Completion of North Weston Pond – Post Asbestos Removal	-	-	-	150	300
Inner North – Off Leash Dog Park	-	-	-	-	3
Transport for Canberra – Bus Stop Upgrades to Disability Standards Stage 2	-	-	-	15	42
Molonglo Riverside Park Stage 1	-	140	405	452	510
Transport for Canberra – Barton Bus Station	-	-	-	10	20
Transport for Canberra – Walking and Cycling Infrastructure Stage 3	-	-	-	7	26
Transport for Canberra – Belconnen to City Transitway College Street Section	-	-	-	-	30
Red Hill – Astrolabe Street Traffic Management Measures	-	-	-	8	15
ACTION – Bus Replacement Program	-	22	33	33	33

Changes to Appropriation cont.

Changes to Appropriation - Controlled

Government Payment for Outputs	2011-12	2012-13	2013-14	2014-15	2015-16
	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
ACTION – CCTV System Replacement (Feasibility)	-	100	-	-	-
Replacement of Document Management System	-	50	50	50	50
Transport for Canberra – Additional MyWay Recharge Agent Facilities	-	50	50	50	50
Ceasing Initiative – Australian Science Festival Accommodation (Partial)	(39)	(39)	(39)	(39)	(39)
Ceasing Initiative – Support for Accelerated Land Development Processes (Partial)	-	(300)	(300)	-	-
Ceasing Initiative – Lower Cotter Catchment Plantings	-	(215)	(220)	(225)	(230)
Ceasing Initiative – Transport for Canberra – Traffic Camera Network Upgrade	-	-	(5)	(10)	(10)
Savings Initiatives	-	(2,705)	(3,993)	(5,107)	(6,177)
2012-13 Budget Technical Adjustments					
Revised Indexation Parameters	-	(353)	(362)	(371)	2,549
Revised Indexation Parameters – Community Service Obligations	-	(51)	(52)	(53)	1,071
Revised Superannuation Parameters	-	(837)	(707)	(569)	(820)
Revised Superannuation Parameters – Community Service Obligations	(129)	(374)	(370)	(597)	(777)
Revised Notional Superannuation Contributions	-	409	390	371	352
Revised Notional Superannuation Contributions – Community Service Obligations	-	453	429	406	384
Transfer – National Arboretum Canberra from EDD	1,341	3,214	3,178	3,254	3,334
Transfer – ACT Property Group from EDD (Finalisation)	702	338	378	378	378
Transfer – rego.act to JACSD	(1,857)	(1,903)	(1,951)	(2,000)	(2,050)
Transfer – Transport Planning Services to ESDD (Finalisation)	(622)	(328)	(233)	(240)	(245)
Transfer – Transport for Canberra – Strategic Planning Studies to ESDD	(485)	-	-	-	-
Transfer – Support for the Conservator of Flora and Fauna to ESDD (Finalisation)	(421)	(377)	(372)	(303)	(309)
Transfer – Sport and Recreation Services to EDD (Finalisation)	(19)	(19)	(20)	(20)	(21)
Transfer – Business Systems Information and Communication Technology to SSC	-	(362)	(372)	(377)	(382)
Rollover – Trial of Bulky Waste Collection	(630)	630	-	-	-
Revised Funding Profile – Transport for Canberra – Gungahlin Town Centre Major Bus Station	-	-	(17)	-	-
Revised Funding Profile – Transport for Canberra – Belconnen to City Transitway Stage 1 (Barry Drive and College Street Sectors)	-	-	(73)	-	-
Revised Funding Profile – City Path Lighting	-	-	-	-	2
Revised Funding Profile – Public Transport Infrastructure	-	-	-	-	5
Revised Funding Profile – Mugga Lane Resource Management Centre – Future Options (Feasibility)	(226)	226	-	-	-
Revised Funding Profile – Accessible Public Toilets	-	(15)	-	-	-
Revised Funding Profile – Construction of Workshop Spaces – Hume Resource Recovery Estate	-	-	(18)	(18)	-
Revised Funding Profile – Molonglo – John Gorton Drive (North-South Arterial Road) – Additional Funding	(220)	(910)	-	-	-

Changes to Appropriation cont.

Changes to Appropriation - Controlled

Government Payment for Outputs	2011-12	2012-13	2013-14	2014-15	2015-16
	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revised Funding Profile – North Weston Pond and Bridge – Additional Funding	(100)	(600)	(600)	-	-
Revised Funding Profile – North Weston – Road Intersection Reconstruction	-	-	(140)	(140)	-
Revised Funding Profile – Namadgi P10 School – Pedestrian Bridge	-	(80)	-	-	-
Revised Funding Profile – Kings Highway Upgrade	(400)	(400)	-	-	-
Revised Funding Profile – Conservation Management Plans for Heritage Buildings (Feasibility)	(300)	300	-	-	-
Commonwealth Grants – Nation Building Program NP	479	484	469	-	-
Commonwealth Grants – Centenary of Canberra – Constitution Avenue Upgrade NP	1,500	7,500	18,000	15,000	-
Commonwealth Grants – Off Network Projects NP	(479)	(470)	(470)	-	-
Commonwealth Grants – Interstate Road Transport Program NP	44	68	95	553	604
Commonwealth Grants – Exotic Disease Preparedness NP	(27)	(38)	(38)	-	-
Commonwealth Grants – Network Projects – Local Government NP	295	33	-	-	-
2012-13 Budget	272,819	291,511	290,106	290,149	277,032

Changes to Appropriation - Controlled

Capital Injections	2011-12	2012-13	2013-14	2014-15	2015-16
	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2011-12 Budget	235,826	142,148	96,519	59,142	59,142

2nd Appropriation

Ashley Drive – Stage 1	-	7,000	-	-	-
FMA Section 16B Rollovers from 2010-11					
Upgrade of Airports Roads – Stage 2	4,202	-	-	-	-
Commonwealth Grants – Black Spot Program NP	2,217	-	-	-	-
Forde – Mulligans Flat Road Extensions and Water Quality Control Pond	1,337	-	-	-	-
Refurbishment of Albert Hall	747	-	-	-	-
Restoration of Tharwa Bridge	727	-	-	-	-
Upgrade of Callam Offices	679	-	-	-	-
Town and District Park Upgrades	565	-	-	-	-
Heavy Vehicle Safety Productivity Program – Bridge Strengthening	467	-	-	-	-
Shopping Centre Upgrade Program – Red Hill and Lyons	425	-	-	-	-
Transport for Canberra – Variable Message Signs	413	-	-	-	-
Mitchell Depot (Building 3) – Installation of Lift	400	-	-	-	-
Lawson – Ginninderra and Aikman Drives – Intersection Upgrade	360	-	-	-	-
Lake Ginninderra Community Path Lighting	303	-	-	-	-

Changes to Appropriation cont.

Changes to Appropriation - Controlled

Capital Injections	2011-12	2012-13	2013-14	2014-15	2015-16
	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Remediation of Fuel Storage Facilities	295	-	-	-	-
Transport for Canberra – Walking and Cycling Infrastructure	270	-	-	-	-
Mitchell Depot – Sewerage Sleeving	200	-	-	-	-
Mulligans Flat Dam Restoration	200	-	-	-	-
Bridge Strengthening on Commercial Routes	188	-	-	-	-
The Sanctuary at Tidbinbilla – Stage 2 and Birrigai Outdoor School Development	176	-	-	-	-
Magistrates Court – Condition Audit Upgrade Works	161	-	-	-	-
Playground Safety Program – Upgrade of Open Space Playground Assets in various Suburbs including Gowrie, Weston, Chapman, Kaleen, Macarthur, Greenway, Florey, Belconnen and Chifley	155	-	-	-	-
City West Infrastructure Stage 2 – Childers Street Precinct	150	-	-	-	-
Molonglo Corridor Tree Planting	144	-	-	-	-
Upgrade of Bunda Street Paving	144	-	-	-	-
Scollay Street Offices – Condition Audit Upgrade Works	140	-	-	-	-
Mulligans Flat Restoration and Interpretation	129	-	-	-	-
North Building Heating, Ventilation and Air Conditioning Works	119	-	-	-	-
Drought Proofing Parks and Open Space	117	-	-	-	-
Tharwa Bridge Foundation Works – Roads to Recovery Program	109	-	-	-	-
Lawson South – Road Intersections	107	-	-	-	-
Strategic Bushfire Management Plan Version 2	106	-	-	-	-
Climate Change Strategies – Installation of Solar Hot Water System (Dickson Motor Vehicle Registry), Water Collection and Reuse Systems (Fyshwick Depot) and Waterless Urinals at Government Owned Offices	102	-	-	-	-
Transport for Canberra – Point to Point Cameras	98	-	-	-	-
Drakeford Drive Pedestrian Link for Kambah P-10 School (Design)	94	-	-	-	-
Transport for Canberra – ACT Road Safety Strategy (Design)	88	-	-	-	-
Wanniassa Business Park – Upgrade Works and Energy Efficiency Initiatives	88	-	-	-	-
Bonner – Western Distributor Road and Sewer	78	-	-	-	-
Coombs and Wright – Water Supply	75	-	-	-	-
Smart Meter Installation and associated Electrical Works at Dickson Motor Vehicle Registry, 1 Moore Street Civic and North Building Civic	73	-	-	-	-
West Belconnen Landfill Sullage Pit Remediation	71	-	-	-	-
Dame Pattie Menzies House – Condition Audit Upgrade Works	67	-	-	-	-
Lake Ginninderra District Park Playground and Picnic Facilities	61	-	-	-	-
Landscape Upgrade Works at Oaks Estate including a Covered Barbeque Table, Barbeque and Playground Upgrade	61	-	-	-	-
Extension of the Mugga Lane Resource Management Centre Landfill Cell	54	-	-	-	-
Radio System Upgrade	48	-	-	-	-

Changes to Appropriation cont.

Changes to Appropriation - Controlled

Capital Injections	2011-12	2012-13	2013-14	2014-15	2015-16
	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Naas Road – Gudgenby Bridge (Design)	47	-	-	-	-
Transport for Canberra – Park and Ride Facilities	43	-	-	-	-
ACTION – Water Efficiency Improvements for Bus Wash Facilities	42	-	-	-	-
Urban Open Space – Upgrades	38	-	-	-	-
Enhance Library Collections	35	-	-	-	-
Phillip Business Park – Building Upgrades and Refurbishment	32	-	-	-	-
Landscape Upgrade Works Across Canberra, including Barbeques, Park and Street Furniture in Open Spaces and Shopping Centres, Shrub Beds, Bollards and Soil Stabilisation Works	29	-	-	-	-
Majura and Sutton Road Pavement Rehabilitation	26	-	-	-	-
Transport for Canberra – Installation of Bus Shelters	22	-	-	-	-
Civic Health Centre, Moore Street – Carpet Replacement and Toilet Upgrades	16	-	-	-	-
Enhancement of Library Collections	16	-	-	-	-
Upgrades to Hotel Kurrajong	14	-	-	-	-
Whole of Government Receipts and Payments System – Replacement	14	-	-	-	-
Toilet Refurbishments at Molonglo Reach and Acton District Parks and the Hughes and Chisholm Shopping Centres	12	-	-	-	-
Tree Replacement Program – At various locations in the Inner North and South Regions	12	-	-	-	-
Fairfax Centre O'Connor – Demolition and Site Remediation	11	-	-	-	-
Landscaping Works within the Arboretum at the Former CIT School of Horticulture Site in Weston	8	-	-	-	-
ACTION – Driver Seat Replacement Program	7	-	-	-	-
Transport for Canberra – Major Bus Stops Program	5	-	-	-	-
Foreshore Upgrades from Sullivan's Creek Bridge to the National Museum of Australia and from Dunrossil Drive to the English Garden in Weston Park	2	-	-	-	-
Transport for Canberra – Improvements to City Bus Services and Facilities	2	-	-	-	-
Care for Nature Reserves	2	-	-	-	-
Tuggeranong Town Park Stage	2	-	-	-	-
Monaro Highway Duplication (Canberra Ave to Newcastle Street)	(6,542)	-	-	-	-
North Weston Pond and Bridge – Additional Funding	(1,892)	-	-	-	-
Hume – Lanyon Drive Upgrade – Stage 2	(1,420)	-	-	-	-
Gungahlin Drive Extension – Stage 2	(1,351)	-	-	-	-
North-South Arterial Road for Molonglo Suburbs	(1,042)	-	-	-	-
Kings Highway Upgrade	(634)	-	-	-	-
Cycling Signage Footpaths	(492)	-	-	-	-
Remediation of West Belconnen Landfill Borrow Pit	(419)	-	-	-	-
Belconnen Skate Park (Design)	(398)	-	-	-	-
Lake Ginninderra Foreshore Stage 2 – (Emu Inlet) Upgrade	(217)	-	-	-	-
Transport for Canberra – Cotter Road Improvements	(91)	-	-	-	-

Changes to Appropriation cont.

Changes to Appropriation - Controlled

Capital Injections	2011-12	2012-13	2013-14	2014-15	2015-16
	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Transport for Canberra – Gungahlin Town Centre Major Bus Station	(48)	-	-	-	-
Transport for Canberra – Bike and Ride Facilities	(48)	-	-	-	-
Transport for Canberra – Real Time Passenger Information System	(42)	-	-	-	-
Transport for Canberra – Northbourne Avenue Bus Priority Measures and Dickson Major Bus Station	(34)	-	-	-	-
ACTION – Bus Fleet Replacement	(33)	-	-	-	-
Transport for Canberra – Erindale Centre Major Bus Station	(28)	-	-	-	-
Transport for Canberra – Phillip and Majura Avenues Intersection Upgrade	(22)	-	-	-	-
Transport for Canberra – Barry Drive and Clunies Ross Street Intersection Upgrade	(14)	-	-	-	-
ACTION – Bus Park Brake Control Devices	(14)	-	-	-	-
Transport for Canberra – Flemington Road Bus Priority Study (Design)	(5)	-	-	-	-
Kingston – Inner South Library Collection	(2)	-	-	-	-
Transport for Canberra – City Path Lighting	(1)	-	-	-	-
Transport for Canberra – Canberra Avenue Bus Priority Measures	(1)	-	-	-	-
Transport for Canberra – Belconnen to City Transitway Stage 1 (Barry Drive and College Street Sectors)	(1)	-	-	-	-
Jerrabomberra Wetlands Infrastructure Improvements	(1)	-	-	-	-
2012-13 Budget Policy Adjustments					
Mugga Lane – Clean Fill Transfer Site – Technical Investigation and Design	-	300	-	-	-
Mugga Lane – Landfill Extension Stage 5	-	2,000	9,850	8,000	-
Mugga Lane – Essential Road Infrastructure	-	930	-	-	-
Red Hill Nature Reserve Remediation (Design)	-	180	-	-	-
Transport for Canberra – West Belconnen Transit Stops and Terminus Improvements (Design)	-	-	250	-	-
Cotter Road Duplication Stage 2 – Yarralumla Creek Bridge to Tuggeranong Parkway (Design)	-	1,080	-	-	-
Duffy – Stormwater Augmentation Stage 1	-	500	-	-	-
Kingston – Wentworth Avenue Pavement Rehabilitation	-	1,000	-	-	-
Fyshwick Stormwater Augmentation Stage 3 (Design)	-	360	-	-	-
Gungahlin – Recycling Drop Off Centre	-	350	200	-	-
Completion of North Weston Pond – Post Asbestos Removal	-	15,000	-	-	-
Belconnen Lakeshore – Emu Inlet Stage 2 (Design)	-	250	-	-	-
Inner North – Off Leash Dog Park	-	60	240	-	-
Upgrade to Public Toilet Facilities	-	750	-	-	-
Playground Design and Safety Upgrades	-	1,000	-	-	-
Upgrade to Furniture and Bins in Parks and Shopping Centres Across the City	-	600	-	-	-
Footpath Improvements	-	600	-	-	-
Replacement of Aged and Vandalised Assets	-	770	-	-	-
Upgrade to Belconnen Dog Park	-	170	-	-	-
Glebe Park Pavement Replacement	-	230	-	-	-

Changes to Appropriation cont.

Changes to Appropriation - Controlled

Capital Injections	2011-12	2012-13	2013-14	2014-15	2015-16
	Est. Out. \$'000	Budget \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000
Transport for Canberra – Bus Stop Upgrades to Disability Standards Stage 2	-	1,500	1,250	1,000	750
Molonglo Riverside Park Stage 1	-	3,800	700	-	-
Transport for Canberra – Erindale Bus Station (Design)	-	350	-	-	-
Transport for Canberra – Barton Bus Station	-	1,000	500	-	-
Transport for Canberra – Walking and Cycling Infrastructure Stage 3	-	750	1,250	1,750	1,750
Belconnen – William Slim Drive Duplication (Design)	-	1,000	-	-	-
Transport for Canberra – Belconnen to City Transitway – College Street Section	-	700	2,300	-	-
Nicholls – Gundaroo Drive Duplication (Design)	-	1,500	-	-	-
Amaroo – Horse Park Drive and Katherine Avenue Intersection Upgrade (Design)	-	308	-	-	-
Harrison – Horse Park Drive and Mapleton Avenue Intersection Upgrade (Design)	-	308	-	-	-
Crace – William Slim Drive and Barton Highway Roundabout Signalisation (Design)	-	120	-	-	-
Red Hill – Astralobe Street Traffic Management Measures	-	750	-	-	-
Garbage and Recycling Bin Replacement Program	-	-	500	500	500
ACTION Bus Replacement Program	-	9,723	9,575	9,575	9,575
Replacement of Document Management System	-	200	-	-	-
Transport for Canberra – Additional MyWay Recharge Agent Facilities	-	100	-	-	-
Ceasing Initiative – Accessible Public Toilets (Partial)	-	(465)	-	-	-
Ceasing Initiative – Transport for Canberra – City Area Bus Layover Facility (Design)	-	(500)	-	-	-
Ceasing Initiative – Transport for Canberra – Traffic Camera Network Upgrade	(500)	-	-	-	-
2012-13 Budget Technical Adjustments					
Revised Indexation Parameters	-	-	-	-	499
Transfer – Transport Planning Capital Projects to ESDD (Finalisation)	(3,800)	-	-	-	-
Transfer – Gold Creek Homestead Stabilisation from EDD	450	-	-	-	-
Transfer – National Arboretum Canberra from EDD	14,216	7,100	5,000	5,000	-
Revised Funding Profile – Transport for Canberra – Belconnen to City Transitway Stage 1 (Barry Drive and College Street Sectors)	(6,082)	6,082	-	-	-
Revised Funding Profile – Transport for Canberra – Canberra Avenue Bus Priority Measures	(100)	1,950	(1,850)	-	-
Revised Funding Profile – Transport for Canberra – City Area Bus Layover Facility (Design)	(500)	500	-	-	-
Revised Funding Profile – Transport for Canberra – Flemington Road Bus Priority Study (Design)	(145)	145	-	-	-
Revised Funding Profile – Transport for Canberra – Gungahlin Town Centre Major Bus Station	(2,419)	2,419	-	-	-
Revised Funding Profile – Transport for Canberra – Improvements to City Bus Services and Facilities	(400)	400	-	-	-
Revised Funding Profile – Transport for Canberra – Majura Parkway	-	(10,000)	-	10,000	-

Changes to Appropriation cont.

Changes to Appropriation - Controlled

Capital Injections	2011-12	2012-13	2013-14	2014-15	2015-16
	Est. Out. \$'000	Budget \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000
Revised Funding Profile – Transport for Canberra – Northbourne Ave Bus Priority Measures	(566)	566	-	-	-
Revised Funding Profile – Transport for Canberra – Parkes Way Widening	(700)	(3,500)	4,200	-	-
Revised Funding Profile – Transport for Canberra – Point to Point Cameras	(390)	390	-	-	-
Revised Funding Profile – Transport For Canberra – Real Time Passenger Information System	(3,745)	3,745	-	-	-
Revised Funding Profile – Transport for Canberra – Variable Message Signs	(1,190)	1,190	-	-	-
Revised Funding Profile – Transport for Canberra – Walking and Cycling Infrastructure	(3,300)	3,300	-	-	-
Revised Funding Profile – Transport for Canberra – Woden Bus Depot Upgrade	(850)	1,336	55	(541)	-
Revised Funding Profile – Upgrade of Callam Offices	(300)	300	-	-	-
Revised Funding Profile – Transport for Canberra – Barry Drive and Clunies Ross Street Intersection Upgrade	(1,000)	1,000	-	-	-
Revised Funding Profile – Accessible Public Toilets	(950)	950	-	-	-
Revised Funding Profile – ACT New Landfill and Other Studies	(1,877)	1,877	-	-	-
Revised Funding Profile – ACTION – Fuel Facilities at Depots	(2,030)	2,030	-	-	-
Revised Funding Profile – ACTION Bus Fleet Replacement	(5,163)	5,163	-	-	-
Revised Funding Profile – Ashley Drive – Stage 1	300	(1,300)	1,000	-	-
Revised Funding Profile – Centenary Trail	(1,400)	1,400	-	-	-
Revised Funding Profile – Construction of Workshop Spaces – Hume Resource Recovery Estate	(1,294)	1,294	-	-	-
Revised Funding Profile – Eastern Valley Way – Stage 2 Inlet and Public Realm	(2,400)	2,400	-	-	-
Revised Funding Profile – Extension of the Mugga Lane Resource Management Centre Landfill Cell	(2,204)	1,764	440	-	-
Revised Funding Profile – Gungahlin Drive Extension – Stage 2	(6,000)	5,500	500	-	-
Revised Funding Profile – Invasive Environmental Weed Control – Lake Burley Griffin	100	(100)	-	-	-
Revised Funding Profile – Jerrabomberra Wetlands Infrastructure Improvements	(462)	(538)	1,000	-	-
Revised Funding Profile – Kings Highway Upgrade	(1,006)	1,006	-	-	-
Revised Funding Profile – Molonglo Riverside Park Planning (Design)	(1,505)	1,505	-	-	-
Revised Funding Profile – Namadgi P10 School – Pedestrian Bridge	(3,500)	3,500	-	-	-
Revised Funding Profile – North Weston Pond and Bridge – Additional Funding	5,000	(5,000)	-	-	-
Revised Funding Profile – Park Signs	(20)	20	-	-	-
Revised Funding Profile – Remediation of Fuel Storage Facilities	(300)	300	-	-	-
Revised Funding Profile – Remediation of West Belconnen Land Fill Borrow Pit	(769)	619	150	-	-
Revised Funding Profile – Restoration of Tharwa Bridge	(500)	500	-	-	-
Revised Funding Profile – Restoration of Waterways and Surrounds	(400)	400	-	-	-

Changes to Appropriation cont.

Changes to Appropriation - Controlled

Capital Injections	2011-12	2012-13	2013-14	2014-15	2015-16
	Est. Out. \$'000	Budget \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000
Revised Funding Profile – Shopping Centre Upgrade Program – Red Hill and Lyons	(820)	820	-	-	-
Revised Funding Profile – Strategic Bushfire Management Plan Version 2	(400)	400	-	-	-
Revised Funding Profile – The Sanctuary at Tidbinbilla – Stage 2 and Birrigai Outdoor School Development	(1,126)	1,126	-	-	-
Revised funding Profile – Town and District Park Upgrades	(278)	278	-	-	-
Revised Funding Profile – Lake Ginninderra Foreshore – Stage 2 (Emu Inlet) Upgrade	1,014	(1,014)	-	-	-
Revised Funding Profile – Mugga Lane – Rehabilitation of Old Landfill Cells	-	(160)	160	-	-
Revised Funding Profile – Gold Creek Homestead Stabilisation	(450)	450	-	-	-
Revised Funding Profile – Official Opening 2013 – National Arboretum Canberra	(6,500)	6,500	-	-	-
Revised Funding Profile – National Arboretum Canberra (Commonwealth Contribution)	(2,000)	12,000	(5,000)	(5,000)	-
Revised Funding Profile – Nation Building Program – Off Network Projects	(2,000)	2,000	-	-	-
Revised Funding Profile – Roads to Recovery Program	(3,884)	3,884	-	-	-
Cessation – Mugga Lane – Rehabilitation of Old Landfill Cells	-	-	-	-	(800)
Cessation – Transport for Canberra – City Path Lighting	-	-	-	-	(100)
Cessation – Transport for Canberra – Majura Parkway	-	-	-	-	(34,000)
Cessation – West Belconnen Resource Management Centre Rehabilitation of Landfill Cells	-	-	-	-	(800)
Cessation – Transport for Canberra – Woden Bus Depot Upgrade	-	-	-	-	(541)
Cessation – Transport for Canberra – Public Transport Infrastructure	-	-	-	-	(500)
Commonwealth Grants – Majura Parkway NP	-	-	50,000	64,500	20,000
Commonwealth Grants – Black Spots Program NP	966	966	966	975	975
Commonwealth Grants – Heavy Vehicle Safety Program NP	43	162	488	326	327
Commonwealth Grants – Roads to Recovery Program NP	6,073	3,427	-	5,600	5,600
Commonwealth Grants – Sustainable Australia – Managed Motorways NP	-	-	-	324	-
Commonwealth Grants – Nation Building Program NP	(8,501)	(966)	(966)	-	-
Commonwealth Grants – Off Network Projects NP	(1,754)	-	-	-	-
2012-13 Budget	180,963	266,508	179,277	161,151	62,377

2012-13 Capital Works Program

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2012-13 \$'000	2012-13 Financing \$'000	2013-14 Financing \$'000	2014-15 Financing \$'000	Physical Completion Date
New Capital Works						
<i>Roads ACT</i>						
Transport for Canberra – West Belconnen Transit Stops and Terminus Improvements (Design)	250	-	-	250	-	Jun 2014
Cotter Road Duplication Stage 2 – Yarralumla Creek Bridge to Tuggeranong Parkway (Design)	1,080	-	1,080	-	-	Jun 2013
Duffy – Stormwater Augmentation Stage 1	500	-	500	-	-	Jun 2013
Kingston – Wentworth Avenue Pavement Upgrade	1,000	-	1,000	-	-	Jun 2013
Fyshwick – Stormwater Augmentation Stage 3 (Design)	360	-	360	-	-	Jun 2013
<i>ACT NoWaste</i>						
Mugga Lane – Clean Fill Transfer Site – Technical Investigation (Design)	300	-	300	-	-	Jun 2013
Mugga Lane – Land Fill Extension Stage 5	19,850	-	2,000	9,850	8,000	Jun 2015
Mugga Lane – Essential Road Infrastructure (Design)	930	-	930	-	-	Jun 2013
Gungahlin – Recycling Drop Off Centre	550	-	350	200	-	Jun 2014
<i>ACTION</i>						
ACTION – Third Major Bus Depot (Feasibility)	201	-	100	101	-	Jun 2014
<i>Parks, Conservation and Land</i>						
Red Hill Nature Reserve Remediation (Design)	180	-	180	-	-	Jun 2013
Total New Capital Works	25,201	-	6,800	10,401	8,000	
Urban Improvement Program						
Belconnen Lakeshore – Emu Inlet Stage 2 (Design)	250	-	250	-	-	Jun 2013
Inner North – Dog Off Leash Park Upgrade to Public Toilet Facilities	300	-	60	240	-	Jun 2014
Playground Designs and Safety Upgrades	750	-	750	-	-	Jun 2013
Upgrade Furniture and Bins in Parks and Shopping Centres Across the City	1,000	-	1,000	-	-	Jun 2013
Upgrade Furniture and Bins in Parks and Shopping Centres Across the City	600	-	600	-	-	Jun 2013
Footpath Improvements	600	-	600	-	-	Jun 2013
Replacement of Aged and Vandalised Public Assets	770	-	770	-	-	Jun 2013
Upgrade to Belconnen Dog Park	170	-	170	-	-	Jun 2013
Glebe Park Pavement Replacement	230	-	230	-	-	Jun 2013
Transport for Canberra – Bus Stop Upgrades to Disability Standards Stage 2 ¹	4,500	-	1,500	1,250	1,000	Jun 2016
Molonglo Riverside Park Stage 1	4,500	-	3,800	700	-	Jun 2014
Transport for Canberra – Erindale Bus Station (Design)	350	-	350	-	-	Jun 2013
Transport for Canberra – Barton Bus Station	1,500	-	1,000	500	-	Jun 2014
Transport for Canberra – Walking and Cycling Infrastructure Stage 3 ²	5,500	-	750	1,250	1,750	Jun 2016

2012-13 Capital Works Program cont.

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2012-13 \$'000	2012-13 Financing \$'000	2013-14 Financing \$'000	2014-15 Financing \$'000	Physical Completion Date
Urban Improvement Program cont.						
Belconnen – William Slim Drive Duplication (Design)	1,000	-	1,000	-	-	Jun 2013
Transport for Canberra – Belconnen to City Transitway – College Street Section	3,000	-	700	2,300	-	Jun 2014
Nicholls – Gundaroo Drive Duplication (Design)	1,500	-	1,500	-	-	Jun 2013
Amaroo – Horse Park Drive and Katherine Avenue Intersection Upgrade (Design)	308	-	308	-	-	Jun 2013
Harrison – Horse Park Drive and Mapleton Avenue Intersection Upgrade (Design)	308	-	308	-	-	Jun 2013
Crace – William Slim Drive and Barton Highway Roundabout Signalisation (Design)	120	-	120	-	-	Jun 2013
Red Hill – Astrolabe Street Traffic Management Measures	750	-	750	-	-	Jun 2013
Total Urban Improvement Program	28,006	-	16,516	6,240	2,750	
Capital Upgrades						
Yarralumla Nursery	835	-	835			
Road Safety Measures and Rehabilitation	4,625	-	4,625			
Water Resources/Stormwater Improvements	1,890	-	1,890			
Sustainable Transport Initiatives	250	-	250			
Neighbourhood Improvements	3,490	-	3,490			
Residential Street Improvements	225	-	225			
Open Space Improvements	1,782	-	1,782			
ACT NoWaste	1,625	-	1,625			
ACTION	1,840	-	1,840			
Property Upgrades	2,434	-	2,434			
Total Capital Upgrades	18,996	-	18,996			
Total New Works	72,203	-	42,312	16,641	10,750	
Works in Progress						
<u>Roads ACT</u>						
Ashley Drive	7,000	300	5,700	1,000	-	Dec 2013
Constitution Avenue	42,000	1,500	7,500	18,000	15,000	Jun 2015
Transport for Canberra – Majura Parkway ³	288,000	9,500	40,000	110,000	108,500	Jun 2016
Transport for Canberra – Walking and Cycling Infrastructure	4,800	1,500	3,300	-	-	Jun 2013
Transport for Canberra – City Path Lighting	400	100	100	100	100	Jun 2015
Namadgi P-10 School – Pedestrian Bridge	6,000	2,500	3,500	-	-	Aug 2012
Transport for Canberra – Public Transport Infrastructure	2,000	500	500	500	500	Jun 2015
Restoration of Tharwa Bridge	18,935	18,435	500	-	-	Jun 2013
Transport for Canberra – Flemington Road Bus Priority Study (Design)	750	605	145	-	-	Sep 2012
Transport for Canberra – Parkes Way Widening	14,700	500	10,000	4,200	-	Jun 2014

2012-13 Capital Works Program cont.

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2012-13 \$'000	2012-13 Financing \$'000	2013-14 Financing \$'000	2014-15 Financing \$'000	Physical Completion Date
Works in Progress cont.						
Transport for Canberra – Cotter Road Improvements	7,150	710	6,440	-	-	Jun 2013
Transport for Canberra – Major Bus Stops Program	1,750	950	800	-	-	Jun 2013
Transport for Canberra – Canberra Avenue Bus Priority Measures	8,200	400	5,800	2,000	-	Apr 2014
Transport for Canberra – Northbourne Avenue Bus Priority Measures	950	384	566	-	-	Jun 2013
Transport for Canberra – Park and Ride Facilities	3,800	1,800	1,000	1,000	-	Jun 2014
Transport for Canberra – Improvements to City Bus Services and Facilities	2,000	600	1,400	-	-	Mar 2013
Transport for Canberra – Gungahlin Town Centre Major Bus Station	3,325	906	2,419	-	-	Jun 2013
Transport for Canberra – Bike and Ride Facilities	700	500	200	-	-	Jun 2013
Transport for Canberra – Belconnen to City Transitway Stage 1 (Barry Drive and College Street Sectors)	8,500	2,418	6,082	-	-	Jun 2013
Transport for Canberra – Barry Drive and Clunies Ross Street Intersection Upgrade	7,000	3,100	3,900	-	-	Sep 2012
Cycling, Signage, Footpaths	9,000	6,900	2,100	-	-	Jun 2013
North Weston Pond ⁴	55,000	40,000	15,000	-	-	Mar 2013
Kings Highway Upgrade	15,000	13,994	1,006	-	-	Aug 2012
Monaro Hwy Duplication	18,500	16,500	2,000	-	-	Sep 2012
Gungahlin Drive Extension – Stage 2	81,700	75,700	5,500	500	-	Jun 2014
<u><i>Parks, Conservation and Land</i></u>						
Centenary Trail	3,300	300	2,800	200	-	Jun 2014
Molonglo Riverside Park Planning (Design)	1,900	395	1,505	-	-	Jun 2013
Eastern Valley Way Inlet – Stage 2 Inlet and Public Realm	4,520	1,000	3,520	-	-	Jun 2013
Invasive Environmental Weed Control – Lake Burley Griffin	300	250	50	-	-	Jun 2013
Restoration of Waterways and Surrounds	1,500	1,100	400	-	-	Jun 2013
Park Signs	100	80	20	-	-	Sep 2012
Accessible Public Toilets	735	250	485	-	-	Jun 2013
Strategic Bushfire Management Plan Version 2	3,798	1,466	1,358	974	-	Jun 2014
Jerrabomberra Wetlands Infrastructure Improvements	2,341	209	1,132	1,000	-	Jun 2014
Shopping Centre Upgrade Program – Red Hill and Lyons	8,150	2,230	4,420	1,500	-	Jun 2014
Town and District Park Upgrades	6,000	3,222	778	2,000	-	Jun 2014
The Sanctuary at Tidbinbilla – Stage 2 and Birrigai Outdoor School Development	2,200	1,074	1,126	-	-	Jun 2013
National Arboretum Canberra (Commonwealth Contribution)	18,600	2,300	16,300	-	-	Jun 2013
Official Opening 2013 – National Arboretum Canberra	22,620	13,320	9,300	-	-	Feb 2013

2012-13 Capital Works Program cont.

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2012-13 \$'000	2012-13 Financing \$'000	2013-14 Financing \$'000	2014-15 Financing \$'000	Physical Completion Date
Works in Progress cont.						
<i><u>ACTION</u></i>						
Transport for Canberra – Woden Bus Depot Upgrade	3,666	393	1,912	1,361	-	Jun 2014
ACTION – Fuel Facilities at Depots	4,383	510	3,873	-	-	Jun 2013
<i><u>ACT NoWaste</u></i>						
Construction of Workshop Spaces – Hume Resource Recovery Estate	1,770	476	1,294	-	-	Oct 2012
West Belconnen Resource Management Centre Rehabilitation of Landfill Cells	2,550	550	600	600	800	Jun 2015
Mugga Lane – Rehabilitation of Old Landfill Cells	3,100	700	640	960	800	Jun 2015
ACT New Landfill and Other Studies	2,750	873	1,877	-	-	Jun 2013
Extension of the Mugga Lane Resource Management Centre Landfill Cell	4,400	1,796	1,964	640	-	Jun 2014
Mugga Lane Resource Management Centre – Future Options (Feasibility)	1,250	274	976	-	-	Jun 2013
Remediation of West Belconnen Land Fill Borrow Pit	2,783	2,014	619	150	-	Nov 2013
<i><u>Property</u></i>						
Gold Creek Homestead Stabilisation	450	-	450	-	-	Jun 2013
Conservation Management Plans for Heritage Buildings (Feasibility)	800	500	300	-	-	Jun 2013
Remediation of Fuel Storage Facilities	1,000	700	300	-	-	Jun 2013
Upgrade of Callam Offices	811	511	300	-	-	Jun 2013
Total Works in Progress	712,937	236,795	183,757	146,685	125,700	
Total Capital Works Program	785,140	236,795	226,069	163,326	136,450	

Notes:

1. An additional \$0.750 million is forecast for the 2015-16 financial year.
2. An additional \$1.750 million is forecast for the 2015-16 financial year.
3. An additional \$20 million is forecast for the 2015-16 financial year.
4. The 2012-13 Budget provides an additional \$15 million for Completion of North Weston Pond – Post Asbestos Removal.

Territory and Municipal Services Directorate Operating Statement

2011-12 Budget \$'000		2011-12 Est. Outcome \$'000	2012-13 Budget \$'000	Var %	2013-14 Estimate \$'000	2014-15 Estimate \$'000	2015-16 Estimate \$'000
Income							
Revenue							
270,991	Government Payment for Outputs	272,819	291,511	7	290,106	290,149	277,032
3,705	Taxes, Fees and Fines	3,759	3,769	..	3,896	3,903	3,905
19,179	User Charges - Non ACT Government	17,849	16,436	-8	16,915	17,388	18,047
94,473	User Charges - ACT Government	88,189	91,300	4	93,613	96,376	99,586
0	Grants from the Commonwealth	1,086	0	-100	0	0	0
1,171	Other Revenue	4,239	733	-83	741	748	751
1,671	Resources Received Free of Charge	1,252	1,278	2	1,303	1,329	1,350
391,190	Total Revenue	389,193	405,027	4	406,574	409,893	400,671
Gains							
71,201	Other Gains	74,537	91,192	22	120,241	112,099	80,705
71,201	Total Gains	74,537	91,192	22	120,241	112,099	80,705
462,390	Total Income	463,730	496,219	7	526,815	521,992	481,376
Expenses							
68,160	Employee Expenses	70,456	70,633	..	70,431	71,147	71,603
11,734	Superannuation Expenses	11,781	11,016	-6	10,729	10,499	10,267
225,311	Supplies and Services	218,994	226,907	4	234,821	238,215	228,863
145,606	Depreciation and Amortisation	142,154	145,747	3	147,253	151,343	152,279
1,974	Borrowing Costs	1,947	1,664	-15	1,438	1,357	1,357
836	Cost of Goods Sold	1,286	1,271	-1	1,309	1,347	1,387
72,514	Grants and Purchased Services	73,913	82,086	11	76,644	76,468	76,322
461	Other Expenses	8,031	637	-92	647	662	672
526,596	Total Ordinary Expenses	528,562	539,961	2	543,272	551,038	542,750
-64,205	Operating Result	-64,832	-43,742	33	-16,457	-29,046	-61,374
113,398	Inc/Dec in Asset Revaluation Reserve Surpluses	0	1,613	#	2,762	1,063	-86
113,398	Total Other Comprehensive Income	0	1,613	#	2,762	1,063	-86
49,193	Total Comprehensive Income	-64,832	-42,129	35	-13,695	-27,983	-61,460

Territory and Municipal Services Directorate Balance Sheet

Budget as at 30/6/12 \$'000		Est. Outcome as at 30/6/12 \$'000	Planned as at 30/6/13 \$'000	Var %	Planned as at 30/6/14 \$'000	Planned as at 30/6/15 \$'000	Planned as at 30/6/16 \$'000
Current Assets							
43,336	Cash and Cash Equivalents	11,653	13,035	12	14,606	16,582	18,562
28,399	Receivables	21,178	21,283	..	21,584	21,939	22,290
81	Investments	0	0	-	0	0	0
4,826	Inventories	2,618	2,769	6	2,920	3,071	3,222
375	Assets Held for Sale	897	875	-2	854	833	813
2,364	Other Current Assets	2,003	2,025	1	2,046	2,067	2,087
79,381	Total Current Assets	38,349	39,987	4	42,010	44,492	46,974
Non Current Assets							
2,363	Receivables	4,930	4,930	-	4,930	4,930	4,930
8,454,615	Property, Plant and Equipment	8,548,411	8,682,934	2	8,756,680	8,746,323	8,701,986
125,257	Investment Property	0	0	-	0	0	0
351	Intangibles	7,367	12,156	65	10,605	9,053	7,502
193,017	Capital Works in Progress	217,289	263,310	21	346,509	439,202	460,621
27,704	Other Non-Current Assets	26,045	26,045	-	26,045	26,045	26,045
8,803,307	Total Non Current Assets	8,804,042	8,989,375	2	9,144,769	9,225,553	9,201,084
8,882,688	TOTAL ASSETS	8,842,391	9,029,362	2	9,186,779	9,270,045	9,248,058
Current Liabilities							
46,795	Payables	15,496	15,577	1	15,631	15,734	15,837
757	Interest-Bearing Liabilities	757	470	-38	0	0	0
2,308	Finance Leases	2,919	2,007	-31	1,376	1,053	730
22,113	Employee Benefits	26,714	26,937	1	27,220	27,507	27,793
8,826	Other Liabilities	6,405	6,404	..	6,342	6,342	6,342
80,799	Total Current Liabilities	52,291	51,395	-2	50,569	50,636	50,702
Non Current Liabilities							
142	Payables	0	0	-	0	0	0
471	Interest-Bearing Liabilities	471	0	-100	0	0	0
6,760	Finance Leases	5,650	4,945	-12	4,472	4,000	3,528
1,686	Employee Benefits	1,495	1,481	-1	1,440	1,400	1,359
33,551	Other Non-Current Provisions	16,757	16,757	-	16,757	16,757	16,757
0	Other	3,924	11,424	191	29,424	2,424	2,424
42,610	Total Non Current Liabilities	28,297	34,607	22	52,093	24,581	24,068
123,409	TOTAL LIABILITIES	80,588	86,002	7	102,662	75,217	74,770
8,759,279	NET ASSETS	8,761,803	8,943,360	2	9,084,117	9,194,828	9,173,288
REPRESENTED BY FUNDS EMPLOYED							
5,592,496	Accumulated Funds	5,575,114	5,755,058	3	5,893,053	6,002,701	5,981,247
3,166,783	Reserves	3,186,689	3,188,302	..	3,191,064	3,192,127	3,192,041
8,759,279	TOTAL FUNDS EMPLOYED	8,761,803	8,943,360	2	9,084,117	9,194,828	9,173,288

**Territory and Municipal Services Directorate
Statement of Changes in Equity**

Budget as at 30/6/12 \$'000		Est. Outcome as at 30/6/12 \$'000	Planned as at 30/6/13 \$'000	Var %	Planned as at 30/6/14 \$'000	Planned as at 30/6/15 \$'000	Planned as at 30/6/16 \$'000
Opening Equity							
5,330,845	Opening Accumulated Funds	5,453,420	5,575,114	2	5,755,058	5,893,053	6,002,701
3,053,385	Opening Asset Revaluation Reserve	3,186,689	3,186,689	-	3,188,302	3,191,064	3,192,127
8,384,230	Balance at the Start of the Reporting Period	8,640,109	8,761,803	1	8,943,360	9,084,117	9,194,828
Comprehensive Income							
-64,205	Operating Result for the Period	-64,832	-43,742	33	-16,457	-29,046	-61,374
113,398	Inc/Dec in Asset Revaluation Reserve Surpluses	0	1,613	#	2,762	1,063	-86
49,193	Total Comprehensive Income	-64,832	-42,129	35	-13,695	-27,983	-61,460
0	Total Movement in Reserves	0	0	-	0	0	0
Transactions Involving Owners Affecting Accumulated Funds							
198,303	Capital Injections	157,433	235,866	50	166,894	151,164	52,390
135,404	Inc/Dec in Net Assets due to Admin Restructure	36,944	0	-100	0	0	0
-7,851	Dividend Approved	-7,851	-12,180	-55	-12,442	-12,470	-12,470
325,856	Total Transactions Involving Owners Affecting Accumulated Funds	186,526	223,686	20	154,452	138,694	39,920
Closing Equity							
5,592,496	Closing Accumulated Funds	5,575,114	5,755,058	3	5,893,053	6,002,701	5,981,247
3,166,783	Closing Asset Revaluation Reserve	3,186,689	3,188,302	..	3,191,064	3,192,127	3,192,041
8,759,279	Balance at the End of the Reporting Period	8,761,803	8,943,360	2	9,084,117	9,194,828	9,173,288

Territory and Municipal Services Directorate Cash Flow Statement

2011-12 Budget \$'000		2011-12 Est. Outcome \$'000	2012-13 Budget \$'000	Var %	2013-14 Estimate \$'000	2014-15 Estimate \$'000	2015-16 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES							
Receipts							
197,161	Cash from Government for Outputs	197,239	207,742	5	211,557	211,718	198,747
73,830	Cash from Government - CSO Payments	75,580	83,769	11	78,549	78,431	78,285
3,705	Taxes, Fees and Fines	3,759	3,769	..	3,896	3,903	3,905
113,935	User Charges	106,322	107,099	1	110,101	113,298	117,170
0	Grants Received from the Commonwealth	1,086	0	-100	0	0	0
40,875	Other Receipts	43,943	31,668	-28	25,842	25,660	25,660
429,506	Operating Receipts	427,929	434,047	1	429,945	433,010	423,767
Payments							
65,535	Related to Employees	66,062	68,428	4	68,282	68,998	69,456
11,950	Related to Superannuation	11,997	11,239	-6	10,956	10,733	10,501
216,630	Related to Supplies and Services	222,336	220,452	-1	226,992	230,803	221,426
211	Borrowing Costs	184	83	-55	83	81	81
72,513	Grants and Purchased Services	73,912	82,085	11	76,643	76,468	76,322
42,482	Other	43,770	34,308	-22	29,511	29,268	29,318
409,321	Operating Payments	418,261	416,595	..	412,467	416,351	407,104
20,185	NET CASH INFLOW/ (OUTFLOW) FROM OPERATING ACTIVITIES	9,668	17,452	81	17,478	16,659	16,663
CASH FLOWS FROM INVESTING ACTIVITIES							
Payments							
199,035	Purchase of Property, Plant and Equipment and Capital Works	153,251	230,884	51	168,664	152,461	53,687
0	Purchase of Land and Intangibles	6,000	6,300	5	0	0	0
37,523	Capital Payments to Government Agencies	23,530	30,642	30	12,383	9,987	9,987
236,558	Investing Payments	182,781	267,826	47	181,047	162,448	63,674
-236,558	NET CASH INFLOW/ (OUTFLOW) FROM INVESTING ACTIVITIES	-182,781	-267,826	-47	-181,047	-162,448	-63,674
CASH FLOWS FROM FINANCING ACTIVITIES							
Receipts							
235,826	Capital Injections from Government	180,963	266,508	47	179,277	161,151	62,377
11,964	Receipt of Transferred Cash Balances	1,099	0	-100	0	0	0
247,790	Financing Receipts	182,062	266,508	46	179,277	161,151	62,377
Payments							
7,851	Dividends to Government	7,851	12,180	55	12,442	12,470	12,470

**Territory and Municipal Services Directorate
Cash Flow Statement**

2011-12 Budget \$'000		2011-12 Est. Outcome \$'000	2012-13 Budget \$'000	Var %	2013-14 Estimate \$'000	2014-15 Estimate \$'000	2015-16 Estimate \$'000
3,446	Repayment of Advance to Government Agencies	3,446	0	-100	0	0	0
701	Repayment of Borrowings	701	757	8	470	0	0
2,129	Repayment of Finance Leases	2,129	1,815	-15	1,225	916	916
2,528	Payment of Transferred Cash Balances	1,314	0	-100	0	0	0
16,655	Financing Payments	15,441	14,752	-4	14,137	13,386	13,386
231,135	NET CASH INFLOW/ (OUTFLOW) FROM FINANCING ACTIVITIES	166,621	251,756	51	165,140	147,765	48,991
14,762	NET INCREASE / (DECREASE) IN CASH HELD	-6,492	1,382	121	1,571	1,976	1,980
28,655	CASH AT THE BEGINNING OF REPORTING PERIOD	18,145	11,653	-36	13,035	14,606	16,582
43,417	CASH AT THE END OF REPORTING PERIOD	11,653	13,035	12	14,606	16,582	18,562

Notes to the Budget Statements

Significant variations are as follows:

Operating Statement

- government payment for outputs:
 - the increase of \$1.828 million in the 2011-12 estimated outcome from the original budget is mainly due to the expenditure of funds for Constitution Avenue improvements (\$1.5 million), the revised wage parameters (\$1.555 million), and the transfer of the National Arboretum Canberra from EDD (\$1.341 million), partially offset by the finalisation of transfers between TAMS and JACSD, ESDD and EDD (\$2.702 million); and
 - the increase of \$18.692 million in the 2012-13 Budget from the 2011-12 estimated outcome is mainly due to new initiatives (\$16.714 million), transfer of funding for the National Arboretum Canberra (\$1.873 million), Commonwealth funding for Constitution Avenue improvements (\$6 million) and the revised wage parameters (\$2.299 million), offset by the completion of prior year initiatives (\$3.489 million), and savings initiatives (\$4.430 million).
- user charges – non ACT Government: the decrease of \$1.330 million in the 2011-12 estimated outcome from the original budget and the decrease of \$1.413 million in the 2012-13 Budget from the 2011-12 estimated outcome is due to decreased activity levels across the Directorate.
- user charges – ACT Government:
 - the decrease of \$6.284 million in the 2011-12 estimated outcome from the original budget is mainly due to the internal elimination of transactions relating to government occupied property; and
 - the increase of \$3.111 million in the 2012-13 Budget from the 2011-12 estimated outcome is due to indexation of estimated revenues related to services provided to other Directorates, particularly property related costs for office accommodation and government buildings.
- grants from the Commonwealth: the increase of \$1.086 million in the 2011-12 estimated outcome from the original budget and the decrease of \$1.086 million in the 2012-13 Budget from the 2011-12 estimated outcome is due to the one-off receipt of the Regional and Local Community Infrastructure funding for parkland facilities.
- other revenue: the increase of \$3.068 million in the 2011-12 estimated outcome from the original budget is due to unbudgeted estimated insurance recoveries from the ACT Insurance Authority as a result of extreme weather events during 2011-12.
- resources received free of charge: the decrease of \$0.419 million in the 2011-12 estimated outcome from the original budget is due to the lower than expected costs associated with communication and legal services.
- other gains: the increase of \$3.336 million in the 2011-12 estimated outcome from the original budget and the increase of \$16.655 million in 2012-13 Budget from the 2011-12 estimated outcome is mainly due to the transfer of infrastructure assets associated with land development from the LDA.

- employee and superannuation expenses:
 - the increase of \$2.343 million in the 2011-12 estimated outcome from the original budget is mainly due to the outcome of the revised wage parameters (\$0.899 million) and the impact of the discount rate on the long service leave liability (\$1.272 million); and
 - the decrease of \$0.588 million in the 2012-13 Budget from the 2011-12 estimated outcome is mainly due to savings initiatives (\$1.679 million), offset by the outcome of the revised wage parameters (\$0.704 million) and new initiatives (\$0.749 million).
- supplies and services:
 - the decrease of \$6.317 million in the 2011-12 estimated outcome from the original budget is mainly due to the finalisation of transfers between TAMS and JACSD, ESDD and EDD (\$2.580 million), re-profiling of capital works projects (\$0.490 million), the internal elimination of transactions relating to government occupied property (\$6.153 million) and reduced estimate of resources received free of charge from JACS (\$0.419 million), offset by expenditure on Constitution Avenue improvements (\$1.5 million), and expenses resulting from extreme weather events during 2011-12 (\$3 million); and
 - the increase of \$7.913 million in the 2012-13 Budget from the 2011-12 estimated outcome is predominately due to anticipated expenditure of funds for Constitution Avenue (\$6 million) and the National Arboretum Canberra (\$1.873 million) and new initiatives (\$7.824 million), offset by the completion of prior year initiatives (\$3.802 million), and savings initiatives (\$3.266 million).
- depreciation and amortisation: the increase of \$3.592 million in the 2012-13 Budget from the 2011-12 estimated outcome is mainly due to the completion of capital works projects and the transfer of infrastructure assets from the LDA associated with development.
- borrowing costs: the decrease of \$0.283 million in the 2012-13 Budget from the 2011-12 estimated outcome is primarily due to decreased interest payments on finance leases.
- cost of goods sold: the increase of \$0.450 million in the 2011-12 estimated outcome from the original budget is due to a reclassification of sales transactions.
- grants and purchased services:
 - the increase of \$1.399 million in the 2011-12 estimated outcome from the original budget is mainly due to the outcome of the revised wage parameters for ACTION; and
 - the increase of \$8.173 million in the 2012-13 Budget from the 2011-12 estimated outcome is mainly due to new ACTION initiatives.

- other expenses: the increase of \$7.570 million in the 2011-12 estimated outcome from the original budget and the decrease of \$7.394 million in 2012-13 Budget from the 2011-12 estimated outcome is mainly due to one-off expenses associated with the transfer of Arscott House to EDD (\$5.012 million) and the write-off of Yarralumla Nursery stock (\$1.7 million).
- increase/decrease in asset revaluation reserve surpluses: the decrease of \$113.398 million in the 2011-12 estimated outcome from the original budget is due to the 2011-12 Budget reflecting Administrative Arrangement transfers expected to occur during 2011-12, which actually took place in 2010-11. The transfers are reflected in the 2010-11 audited results.

Balance Sheet

- cash and cash equivalents:
 - the decrease of \$31.683 million in the 2011-12 estimated outcome from the original budget is mainly due to the flow-on effects of the 2010-11 audited financial results and the finalisation of the administrative arrangements from 2010-11; and
 - the increase of \$1.382 million in the 2012-13 Budget from the 2011-12 estimated outcome is due to the timing of cash needs.
- inventories: the decrease of \$2.208 million in the 2011-12 estimated outcome from the original budget is primarily due to the flow-on effects of the 2010-11 audited financial results and the write-off of Yarralumla Nursery stock (\$1.7 million).
- property, plant and equipment:
 - the increase of \$93.796 million in the 2011-12 estimated outcome from the original budget is predominantly due to the impact of asset revaluations undertaken as part of the 2010-11 audit process; and
 - the increase of \$134.523 million in the 2012-13 Budget from the 2011-12 estimated outcome is mainly due to the flow-on effects of the 2010-11 audited financial results and the estimated transfer of assets from the LDA and other agencies associated with land development (\$91 million).
- investment property: the decrease of \$125.257 million in the 2011-12 estimated outcome from the original budget is due to the reclassification of these assets consistent with accounting standards.
- intangibles:
 - the increase of \$7.016 million in the 2011-12 estimated outcome from the original budget is mainly due to the flow-on effects of the 2010-11 audited financial results and the inclusion of the Real Time Passenger Information System project; and
 - the increase of \$4.789 million in the 2012-13 Budget from the 2011-12 estimated outcome is due to the expected completion of the Real Time Passenger Information System project.

- capital works in progress:
 - the increase of \$24.272 million in the 2011-12 estimated outcome from the original budget is mainly due to the flow-on effects of the 2010-11 audited financial results (\$32.688 million), and transfer of the functions from EDD and ESDD (\$45.771 million), offset by revised funding for capital projects (\$64.511 million) and revised Commonwealth Grants; and
 - the increase of \$46.021 million in the 2012-13 Budget from the 2011-12 estimated outcome is mainly due to new initiatives (\$38.216 million).
- current and non current interest bearing liabilities: the decrease of \$0.758 million in the 2012-13 Budget from the 2011-12 estimated outcome is due to the finalisation of liabilities related to government occupied properties including Dame Pattie Menzies House and the Magistrates Court.
- current and non current finance leases: the decrease of \$1.617 million in the 2012-13 Budget from the 2011-12 estimated outcome is due to the finalisation of leases related to commercial vehicles and equipment.
- current and non current employee benefits:
 - the increase of \$4.410 million in the 2011-12 estimated outcome from the original budget is due to the flow-on effects of the 2010-11 audited financial results (\$1.6 million), the outcome of the revised wage parameters (\$0.497 million) and the impact of the discount rate on the long service leave liability (\$1.272 million); and
 - the increase of \$0.209 million in the 2012-13 Budget from the 2011-12 estimated outcome is due to the outcome of the revised wage parameters.
- other non current provisions: the decrease of \$16.794 million in the 2011-12 estimated outcome from the original budget is due to a decrease in the provisions associated with restoration of waste landfill sites.
- other non current liabilities:
 - the increase of \$3.924 million in the 2011-12 estimated outcome from the original budget is due to the flow-on effects of the 2010-11 audited financial results (\$2.4 million) and Constitution Avenue works which will be transferred to the Commonwealth on completion (\$1.5 million); and
 - the increase of \$7.5 million in the 2012-13 Budget from the 2011-12 estimated outcome is due to continuing works on Constitution Avenue.

Other variations in the statement are due to the flow-on effects of the 2010-11 audited financial results.

Statement of Changes in Equity

Variations in the statement are explained in the notes above.

Cash Flow Statement

Variations in the statement are explained in the notes above.

**Territory and Municipal Services Directorate
Statement of Income and Expenses on Behalf of the Territory**

2011-12 Budget \$'000		2011-12 Est. Outcome \$'000	2012-13 Budget \$'000	Var %	2013-14 Estimate \$'000	2014-15 Estimate \$'000	2015-16 Estimate \$'000
Income							
Revenue							
19,670	Taxes, Fees and Fines	19,042	19,803	4	20,595	21,419	22,276
5,640	Interest	5,640	5,817	3	2,385	3,350	6,250
268,416	Land Revenue	150,448	120,445	-20	265,656	218,433	254,601
293,726	Total Revenue	175,130	146,065	-17	288,636	243,202	283,127
293,726	Total Income	175,130	146,065	-17	288,636	243,202	283,127
Expenses							
293,726	Transfer Expenses	175,130	146,065	-17	288,636	243,202	283,127
293,726	Total Ordinary Expenses	175,130	146,065	-17	288,636	243,202	283,127
0	Operating Result	0	0	-	0	0	0
0	Total Comprehensive Income	0	0	-	0	0	0

**Territory and Municipal Services Directorate
Statement of Assets and Liabilities on Behalf of the Territory**

Budget as at 30/6/12 \$'000		Est. Outcome as at 30/6/12 \$'000	Planned as at 30/6/13 \$'000	Var %	Planned as at 30/6/14 \$'000	Planned as at 30/6/15 \$'000	Planned as at 30/6/16 \$'000
	Current Assets						
428	Cash and Cash Equivalents	409	409	-	409	409	409
134,194	Receivables	5,658	15,187	168	28,728	36,328	43,928
134,622	Total Current Assets	6,067	15,596	157	29,137	36,737	44,337
134,622	TOTAL ASSETS	6,067	15,596	157	29,137	36,737	44,337
	Current Liabilities						
133,095	Payables	171	171	-	171	171	171
162	Other Liabilities	5,896	15,425	162	28,966	36,566	44,166
133,257	Total Current Liabilities	6,067	15,596	157	29,137	36,737	44,337
133,257	TOTAL LIABILITIES	6,067	15,596	157	29,137	36,737	44,337
1,365	NET ASSETS	0	0	-	0	0	0
	REPRESENTED BY FUNDS EMPLOYED						
1,365	Accumulated Funds	0	0	-	0	0	0
1,365	TOTAL FUNDS EMPLOYED	0	0	-	0	0	0

**Territory and Municipal Services Directorate
Statement of Changes in Equity on Behalf of the Territory**

Budget as at 30/6/12 \$'000		Est. Outcome as at 30/6/12 \$'000	Planned as at 30/6/13 \$'000	Var %	Planned as at 30/6/14 \$'000	Planned as at 30/6/15 \$'000	Planned as at 30/6/16 \$'000
0	Total Movement in Reserves	0	0	-	0	0	0
	Transactions Involving Owners Affecting Accumulated Funds						
1,365	Inc/Dec in Net Assets due to Admin Restructure	0	0	-	0	0	0
1,365	Total Transactions Involving Owners Affecting Accumulated Funds	0	0	-	0	0	0
	Closing Equity						
1,365	Closing Accumulated Funds	0	0	-	0	0	0
1,365	Balance at the End of the Reporting Period	0	0	-	0	0	0

**Territory and Municipal Services Directorate
Statement of Cash Flows on Behalf of the Territory**

2011-12 Budget \$'000		2011-12 Est. Outcome \$'000	2012-13 Budget \$'000	Var %	2013-14 Estimate \$'000	2014-15 Estimate \$'000	2015-16 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES							
	Receipts						
19,670	Taxes, Fees and Fines	19,042	19,803	4	20,595	21,419	22,276
5,640	Interest Received	5,640	5,817	3	2,385	3,350	6,250
267,525	Other Receipts	149,557	135,401	-9	228,900	211,468	247,636
292,835	Operating Receipts	174,239	161,021	-8	251,880	236,237	276,162
	Payments						
635	Other	635	635	-	635	635	635
292,200	Territory Receipts to Government	173,604	160,386	-8	251,245	235,602	275,527
292,835	Operating Payments	174,239	161,021	-8	251,880	236,237	276,162
0	NET CASH INFLOW/ (OUTFLOW) FROM OPERATING ACTIVITIES	0	0	-	0	0	0
428	CASH AT THE BEGINNING OF REPORTING PERIOD	409	409	-	409	409	409
428	CASH AT THE END OF REPORTING PERIOD	409	409	-	409	409	409

Notes to Budget Statements

Significant variations are as follows:

Statement of Income and Expenses on Behalf of the Territory

- taxes, fees and fines:
 - the decrease of \$0.628 million in the 2011-12 estimated outcome from the original budget is due to lower than expected waste-related revenue collections; and
 - the increase of \$0.761 million in the 2012-13 Budget from the 2011-12 estimated outcome is due to the expected increase in fees and charges, mainly due to the application of indexation.
- interest: the increase of \$0.177 million in the 2012-13 Budget from the 2011-12 estimated outcome is due to an increase in land held by the LDA for future sale.
- land revenue: the decrease of \$117.968 million in the 2011-12 estimated outcome from the original budget and the decrease of \$30.003 million in the 2012-13 Budget from the 2011-12 estimated outcome is due to revised timings of the land release program.
- transfer expenses: the decrease of \$118.596 million in the 2011-12 estimated outcome from the original budget and the decrease of \$29.065 million in the 2012-13 Budget from the 2011-12 estimated outcome is due to the revised timing of the land release program.

Statement of Assets and Liabilities on Behalf of the Territory

The major variations in the Statement of Assets and Liabilities on Behalf of the Territory in the 2011-12 estimated outcome from the original budget are due to the flow-on effects of the 2010-11 audited financial results.

The variation in the 2012-13 Budget from the 2011-12 estimated outcome is primarily due to timing factors associated with the land development program.

Statement of Changes in Equity on Behalf of the Territory

Variations in the statement are explained in the notes above.

Statement of Cash Flows on Behalf of the Territory

Variations in the statement are explained in the notes above.

Municipal Services Operating Statement

2011-12 Budget \$'000		2011-12 Est. Outcome \$'000	2012-13 Budget \$'000	Var %	2013-14 Estimate \$'000	2014-15 Estimate \$'000	2015-16 Estimate \$'000
Income							
Revenue							
269,044	Government Payment for Outputs	270,510	288,812	7	287,680	287,661	274,545
3,705	Taxes, Fees and Fines	3,759	3,769	..	3,896	3,903	3,905
4,290	User Charges - Non ACT Government	3,453	1,368	-60	1,527	1,654	2,313
2,185	User Charges - ACT Government	2,019	915	-55	-260	-421	1,941
0	Grants from the Commonwealth	1,086	0	-100	0	0	0
1,171	Other Revenue	4,239	733	-83	741	748	751
1,671	Resources Received Free of Charge	1,252	1,278	2	1,303	1,329	1,350
282,066	Total Revenue	286,318	296,875	4	294,887	294,874	284,805
Gains							
71,201	Other Gains	73,160	91,192	25	120,241	112,099	80,705
71,201	Total Gains	73,160	91,192	25	120,241	112,099	80,705
353,267	Total Income	359,478	388,067	8	415,128	406,973	365,510
Expenses							
55,179	Employee Expenses	57,035	56,435	-1	55,789	56,112	56,551
9,806	Superannuation Expenses	9,845	9,123	-7	8,814	8,561	8,329
147,531	Supplies and Services	147,911	151,453	2	156,429	157,094	146,912
130,627	Depreciation and Amortisation	127,383	131,130	3	132,786	136,726	137,662
1,872	Borrowing Costs	1,845	1,664	-10	1,438	1,357	1,357
0	Cost of Goods Sold	450	510	13	570	545	585
72,514	Grants and Purchased Services	73,913	82,086	11	76,644	76,468	76,322
371	Other Expenses	1,209	527	-56	537	552	562
417,900	Total Ordinary Expenses	419,591	432,928	3	433,007	437,415	428,280
-64,633	Operating Result	-60,113	-44,861	25	-17,879	-30,442	-62,770

Enterprise Services Operating Statement

2011-12 Budget \$'000		2011-12 Est. Outcome \$'000	2012-13 Budget \$'000	Var %	2013-14 Estimate \$'000	2014-15 Estimate \$'000	2015-16 Estimate \$'000
Income							
Revenue							
1,946	Government Payment for Outputs	2,309	2,699	17	2,426	2,488	2,487
14,889	User Charges - Non ACT Government	61,171	62,888	3	64,825	66,837	68,398
92,288	User Charges - ACT Government	39,395	42,565	8	44,436	45,694	44,981
109,123	Total Revenue	102,875	108,152	5	111,687	115,019	115,866
Gains							
0	Other Gains	1,377	0	-100	0	0	0
0	Total Gains	1,377	0	-100	0	0	0
109,123	Total Income	104,252	108,152	4	111,687	115,019	115,866
Expenses							
12,981	Employee Expenses	13,421	14,198	6	14,642	15,035	15,052
1,928	Superannuation Expenses	1,936	1,893	-2	1,915	1,938	1,938
77,779	Supplies and Services	71,083	75,454	6	78,392	81,121	81,951
14,979	Depreciation and Amortisation	14,771	14,617	-1	14,467	14,617	14,617
102	Borrowing Costs	102	0	-100	0	0	0
836	Cost of Goods Sold	836	761	-9	739	802	802
90	Other Expenses	6,822	110	-98	110	110	110
108,695	Total Ordinary Expenses	108,971	107,033	-2	110,265	113,623	114,470
428	Operating Result	-4,719	1,119	124	1,422	1,396	1,396

Notes to the Output Class Statements

Significant variations are as follows:

Municipal Services Total Government Payment for Outputs

- the increase of \$1.466 million in the 2011-12 estimated outcome from the original budget is mainly due to the outcome of the revised wage parameters (\$1.555 million); and
- the increase of \$18.302 million in the 2012-13 Budget from the 2011-12 estimated outcome is mainly due to new initiatives (\$16.714 million).

Municipal Services Total Expenses

- the increase of \$1.691 million in the 2011-12 estimated outcome from the original budget is mainly due to the outcome of the revised wage parameters (\$1.555 million); and
- the increase of \$13.337 million in the 2012-13 Budget from the 2011-12 estimated outcome is mainly due to new initiatives (\$16.714 million).

Enterprise Services Total Government Payment for Outputs

- the increase of \$0.363 million in the 2011-12 estimated outcome from the original budget and the increase of \$0.390 million in the 2012-13 Budget from the 2011-12 estimated outcome is mainly due to the finalisation of transfers with EDD (\$0.702 million), partially offset by the rollover of funding for Conservation Management Plans for Heritage Buildings (\$0.3 million).

Enterprise Services Total Expenses

- the increase of \$0.276 million in the 2011-12 estimated outcome from the original budget is mainly due to the finalisation of transfers with EDD (\$0.702 million), partially offset by the rollover of Funding for Conservation Management Plans for Heritage Buildings (\$0.3 million); and
- the decrease of \$1.938 million in the 2012-13 Budget from the 2011-12 estimated outcome is mainly due to the write-off of Yarralumla Nursery stock (\$1.7 million).

