

CAPITAL METRO AGENCY

Purpose

The principal objective of the Capital Metro Agency (CMA) is to deliver the first stage (Gungahlin to the City) of a light rail network in the Territory. This service will contribute to the achievement of the Government's *Transport for Canberra* policy objectives through the provision of scheduled route services, initially between the City and Gungahlin.

2013-14 Priorities

Strategic and operational priorities to be pursued in 2013-14 include:

- establishing the Capital Metro Agency, including engaging a Chair of the Project Board and a Project Director, and recruiting a skilled workforce;
- progressive refinement of the business case for the first stage of a light rail network;
- identifying potential financial and funding models for the delivery and operation of a light rail service; and
- working across Government for the appropriate integration of light rail with the Territory's existing transport system including walking, cycling, public transport and private motor vehicle networks.

The Government has provided funding for the expected operational costs for the Capital Metro Agency over the forward estimates along with an initial capital allocation for 2013-14. The Government will consider the size and timing of future funding needs for the light rail project in future budgets.

Business and Corporate Strategies

The business and corporate strategies of CMA provide the framework within which activity can be focussed on the delivery of key priorities. These priorities include delivering, within agreed timeframes, preliminary design studies, preparatory works and a delivery strategy to progress Light Rail between the City and Gungahlin.

A key strategy for CMA is to establish and mobilise a skilled, committed and enthusiastic team drawn from within the ACT Public Service and the private sector. To support the team, CMA will undertake strategic engagement of key advisors, particularly for those aspects of the project that are new to the Territory, for example the investigation of innovative finance and delivery arrangements for major transport infrastructure.

CMA will adopt and promote best practice project management and probity principles in its dealings, with overarching probity advice provided by the ACT Government Solicitor. Specialist probity advice will also be sought, where prudent to do so, for particular elements or stages of the project from time to time.

Estimated Employment Level

2012-13 Actual Outcome	2012-13 Budget	2012-13 Est. Outcome	2013-14 Budget
n/a	n/a	n/a	20 ¹

Note:

1. The 2013-14 Budget figure includes 20 new FTE positions funded in the 2013-14 Budget.

Strategic Objectives and Indicators

Strategic Objective 1

Supporting Government decision making for investment in light rail and its integration with the broader public, active and private transport systems in the Territory

Preliminary studies and investigations into the design, procurement and delivery of a light rail service from the City to Gungahlin will play a large part in the future development of an integrated public transport system. This is important to achieving the Government's *Transport for Canberra* and sustainability policy objectives.

Strategic Indicator 1: Timely Provision of Reports on Studies in Accordance with an Agreed Work Program and Agreed Reporting Requirements

CMA will present to the Government a proposed workplan setting out the nature, number and timing of studies and research activity relating to preliminary design, a delivery strategy and preparatory works. Performance against the agreed work program will indicate progress against this indicator.

Output Class

	Total Cost		Government Payment for Outputs	
	2012-13 Est. Outcome	2013-14 Budget	2012-13 Est. Outcome	2013-14 Budget
	\$'000	\$'000	\$'000	\$'000
Output Class 1:				
Light Rail Network Stage 1	n/a	3,000	n/a	3,000
Output 1.1: Light Rail Network Stage 1	n/a	3,000	n/a	3,000

Output Description

Planning, procurement and delivery of a light rail service between the City and Gungahlin.

Accountability Indicators

	2012-13 Targets	2012-13 Est. Outcome	2013-14 Targets
Output 1: Light Rail Network Stage 1			
Output 1.1: Light Rail Network Stage 1			
a. Recruitment activity commenced for an external Chair of the Project Board	n/a	n/a	1
b. Recruitment activity commenced for a Project Director	n/a	n/a	1
c. Revised Business Case developed for provision to Infrastructure Australia	n/a	n/a	1
d. Completion of Network Integration Study	n/a	n/a	1

Changes to Appropriation

Changes to Appropriation — Controlled

	2012-13	2013-14	2014-15	2015-16	2016-17
Government Payment for Outputs	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2012-13 Budget	0	0	0	0	0
2013-14 Budget Policy Adjustments					
Capital Metro Agency Operating Costs	-	3,000	3,042	3,084	3,127
2013-14 Budget	0	3,000	3,042	3,084	3,127

Changes to Appropriation — Controlled

	2012-13	2013-14	2014-15	2015-16	2016-17
Capital Injections	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2012-13 Budget	0	0	0	0	0
2013-14 Budget Policy Adjustments					
Capital Metro (Design)	-	5,000	-	-	-
2013-14 Budget	0	5,000	0	0	0

2013-14 Capital Works Program

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2013-14 \$'000	2013-14 Financing \$'000	2014-15 Financing \$'000	2015-16 Financing \$'000	Physical Completion Date
New Capital Works						
Capital Metro (Design)	5,000	-	5,000	-	-	Jun 2014
Total New Works	5,000	-	5,000	-	-	
Total Capital Works Program	5,000	-	5,000	-	-	

Capital Metro Agency Operating Statement

2012-13 Budget \$'000	2012-13 Est. Outcome \$'000	2013-14 Budget \$'000	Var %	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000
Income						
Revenue						
0	0	3,000	#	3,042	3,084	3,127
	Government Payment for Outputs					
0	0	3,000	#	3,042	3,084	3,127
	Total Revenue					
0	0	3,000	#	3,042	3,084	3,127
	Total Income					
Expenses						
0	0	2,109	#	2,448	2,479	2,512
	Employee Expenses					
0	0	190	#	227	242	257
	Superannuation Expenses					
0	0	701	#	367	363	358
	Supplies and Services					
0	0	3,000	#	3,042	3,084	3,127
	Total Ordinary Expenses					
0	0	0	-	0	0	0
	Operating Result					
0	0	0	-	0	0	0
	Total Comprehensive Income					

Capital Metro Agency Balance Sheet

Budget as at 30/6/13 \$'000	Est. Outcome as at 30/6/13 \$'000	Budget as at 30/6/14 \$'000	Var %	Estimate as at 30/6/15 \$'000	Estimate as at 30/6/16 \$'000	Estimate as at 30/6/17 \$'000
Current Assets						
Non Current Assets						
0	0	5,000	#	5,000	5,000	5,000
	Capital Works in Progress					
0	0	5,000	#	5,000	5,000	5,000
	Total Non Current Assets					
0	0	5,000	#	5,000	5,000	5,000
	TOTAL ASSETS					
0	0	5,000	#	5,000	5,000	5,000
	NET ASSETS					
REPRESENTED BY FUNDS EMPLOYED						
0	0	5,000	#	5,000	5,000	5,000
	Accumulated Funds					
0	0	5,000	#	5,000	5,000	5,000
	TOTAL FUNDS EMPLOYED					

Capital Metro Agency Statement of Changes in Equity

Budget as at 30/6/13 \$'000	Est. Outcome as at 30/6/13 \$'000	Budget as at 30/6/14 \$'000	Var %	Estimate as at 30/6/15 \$'000	Estimate as at 30/6/16 \$'000	Estimate as at 30/6/17 \$'000
Opening Equity						
0	0	0	-	5,000	5,000	5,000
0	0	0	-	5,000	5,000	5,000
Comprehensive Income						
0	0	0	-	0	0	0
0	0	0	-	0	0	0
0	0	0	-	0	0	0
Transactions Involving Owners Affecting Accumulated Funds						
0	0	5,000	#	0	0	0
0	0	5,000	#	0	0	0
Closing Equity						
0	0	5,000	#	5,000	5,000	5,000
0	0	5,000	#	5,000	5,000	5,000

Capital Metro Agency Cash Flow Statement

2012-13 Budget \$'000	2012-13 Est. Outcome \$'000	2013-14 Budget \$'000	Var %	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES						
Receipts						
0		3,000	#	3,042	3,084	3,127
	Cash from Government for Outputs					
0	Operating Receipts	3,000	#	3,042	3,084	3,127
Payments						
0	Related to Employees	2,109	#	2,448	2,479	2,512
0	Related to Superannuation	190	#	227	242	257
0	Related to Supplies and Services	701	#	367	363	358
0	Operating Payments	3,000	#	3,042	3,084	3,127
0	NET CASH INFLOW/ (OUTFLOW) FROM OPERATING ACTIVITIES	0	-	0	0	0
CASH FLOWS FROM INVESTING ACTIVITIES						
Payments						
0	Purchase of Property, Plant and Equipment and Capital Works	5,000	#	0	0	0
0	Investing Payments	5,000	#	0	0	0
0	NET CASH INFLOW/ (OUTFLOW) FROM INVESTING ACTIVITIES	-5,000	#	0	0	0
CASH FLOWS FROM FINANCING ACTIVITIES						
Receipts						
0	Capital Injections from Government	5,000	#	0	0	0
0	Financing Receipts	5,000	#	0	0	0
0	NET CASH INFLOW/ (OUTFLOW) FROM FINANCING ACTIVITIES	5,000	#	0	0	0
0	CASH AT THE BEGINNING OF REPORTING PERIOD	0	-	0	0	0
0	CASH AT THE END OF REPORTING PERIOD	0	-	0	0	0

Notes to the Budget Statements

As there were no estimates contained in the 2012-13 Budget there are no variances disclosed in the notes to the Budget Statements.