

CHIEF MINISTER AND TREASURY DIRECTORATE

Purpose

The Chief Minister and Treasury Directorate (the Directorate) provides strategic policy advice and high level support to the Chief Minister, Treasurer, Minister for Workplace Safety and Industrial Relations and the Cabinet on policy development, service delivery and whole of government issues; preparation of the annual budget and whole of government financial reports; and advice on financial management, economic issues and revenue policy; in addition to support through machinery of government and Cabinet processes.

The Directorate also provides policy and procedural support for the leadership role of the Head of Service, who chairs the ACT Public Service Strategic Board.

As a central agency, a key focus is the facilitation of implementing Government priorities and the provision of advice and direction across the ACT Public Service (ACTPS) on policy and strategy. This includes a specific role in areas such as financial and economic management for the Territory, sustainability policy alignment, demographic and regional policy and relationships, managing the ACT's intergovernmental relationships and supporting the Chief Minister's role on the Council of Australian Governments (COAG).

The Directorate is responsible for strategic planning and direction on public sector standards, including across-government employment, workforce culture and capability, industrial relations, learning and development, the implementation of machinery of government changes, and the promotion of transparency, ethics and accountability.

A primary objective is the enhancement of workplace health and safety and private sector workers' compensation through policy development, advice to the Government, and coordination of Territory consultative bodies.

The Directorate is also responsible for whole of government communications, the provision of public affairs advice and the coordination of the compliance with campaign advertising legislation and guidelines by all directorates. This includes work to enhance communications and community engagement across government, and to seek the community's views as part of decision-making processes.

The final half of the Centenary of Canberra program will be a significant focus for the Directorate in 2013-14.

2013-14 Priorities

Strategic and operational issues to be pursued in 2013-14 include:

- progressing whole of government approaches to strategic policy development and implementation;
- guiding cultural change across government in order to achieve greater collaboration and innovation in the delivery of the Government's priorities;
- assisting the Government to maintain the Territory's AAA credit rating through sound and sustainable economic and financial management;
- progressing, and continuing to improve, the Government's service planning and financial management frameworks;

- coordinating the Government's budget processes and reporting on financial outcomes;
- reviewing and evaluating programs, functions and projects to support a return of the Budget to surplus by 2015-16;
- delivering the 2014-15 Budget and 2013-14 Budget Review;
- progressing the implementation and further development of tax reform initiatives;
- undertaking a review of the *Election Commitments Costing Act 2012*;
- leading and coordinating the implementation of the Government's Open Government reforms;
- implementing initiatives under the Memorandum of Understanding on regional collaboration with NSW;
- leading whole of government initiatives to strengthen public sector capability and integrity;
- leading whole of government initiatives to improve work health and safety and return to work outcomes for injured employees;
- supporting the Enterprise Agreement negotiations;
- progressing initiatives to improve the performance of the ACT private sector workers' compensation scheme;
- implementing the recommendations of the *Getting Home Safely* Report;
- completing operational reviews of ACTION, Emergency Services Agency (ESA), Corrections, and Parks and Conservation Services as announced in the 2013-14 Budget;
- underlying investigation work on alternative capital funding and procurement processes including Private Public Partnerships; and
- progressing the development of a National Injury Insurance Scheme and further reform of Compulsory Third Party (CTP) insurance arrangements.

Business and Corporate Strategies

The Directorate will continue to develop and implement corporate and business strategies to help achieve its priorities in 2013-14 that include:

- improving governance and accountability frameworks, policies and practices in business planning, risk management, financial management and reporting;
- identifying the most effective and efficient use of available resources through analysing programs and expenditure proposals;
- attracting and retaining skilled employees, building capabilities through learning and development, and encouraging a work life balance;
- establishing and maintaining an effective health and safety culture through a commitment to supportive and preventative workplace behaviours to promote a positive work environment and minimise the risk of workplace illness and injuries; and

- strengthening collaborative relationships within the ACTPS, as well as with other jurisdictions, external organisations and the community through consultation, negotiation and engagement.

Estimated Employment Level

2011-12 Actual Outcome		2012-13 Budget	2012-13 Est. Outcome	2013-14 Budget
141	Staffing (FTE)	139	275 ¹	272 ²

Notes:

- The increase of 136 FTE in the 2012-13 estimated outcome from the original budget is mainly due to the inclusion of staff from the former Treasury Directorate and the Injury Management and Safety Unit from Shared Services Centre.
- The decrease of 3 FTE in the 2013-14 Budget is mainly due to the cessation of temporary contract positions.

Strategic Objectives and Indicators

Strategic Objective 1

Building Coordinated and Integrated Policy Development and Service Delivery across Government

The effective delivery of Government policy and objectives requires coordination, cohesion and alignment of efforts across the ACTPS. The Directorate leads and coordinates whole of government strategy, policy development and service delivery. This includes:

- leadership of new Government initiatives and strategies;
- proactive engagement with directorates on key policy or service issues, including providing advice from a whole of government perspective;
- monitoring performance of service delivery outcomes; and
- promoting inter-directorate cooperation and outcomes through directorate committees and ongoing arrangements such as the Strategic Board, and supporting the across-government Policy Forum and establishment of strategic taskforces.

Strategic Objective 2

Supporting Informed Decision Making by Government

Decision making is central to government. Sound policy and advice assists the Cabinet in coordinating and structuring its crucial strategic policy and direction setting for the ACT Government as a whole. The Directorate supports informed decision making by ensuring that advice to the Government is evidence-based, timely, accurate, robust and covers essential issues succinctly, clearly and in sufficient detail. As part of its role, it provides policy advice and support to the Strategic Board, chaired by the Head of Service.

Strategic Objective 3

Maintaining the Right Workforce

The ACTPS needs to have a workforce with the requisite skills and capacity to deliver quality services for the community and to help take the Territory forward.

To address our workforce challenges into the future, the Directorate is taking a lead role in developing high-performing public servants, engendering a respectful and inclusive working environment and encouraging consistency in people management throughout the ACTPS.

Major areas of focus are:

- maintaining the employment framework, including Enterprise Agreements, legislation and policy;
- managing whole of government people management initiatives, such as the work safety and workers' compensation improvement plan and the new code of conduct;
- implementing leadership and training programs to increase skills and promote professional development; and
- providing strategic human resources support to directorates and agencies.

Strategic Indicator 3: A key indicator of success in determining whether the correct skills and capacity are being maintained is workforce agility and responsiveness. Indicators will be developed following the 2013-14 all staff census to provide baseline data

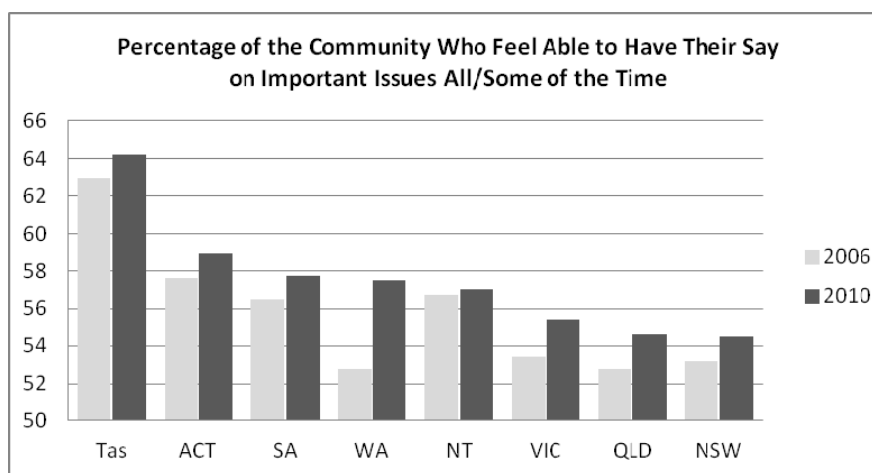
Strategic Objective 4

Improved Satisfaction with Community Engagement

The Government is committed to engaging the Canberra community in the development and delivery of government policies, programs, public works and services. Enhancing citizen engagement and participation builds trust in government and makes processes more transparent, accountable and responsive to the public's views.

Strategic Indicator 4: Community Members Feel Able to Have a Say Within the Community on Important Issues.

An indicator of the effectiveness of engagement mechanisms is the community's perception of whether they are able to have their say on important issues all/some of the time.



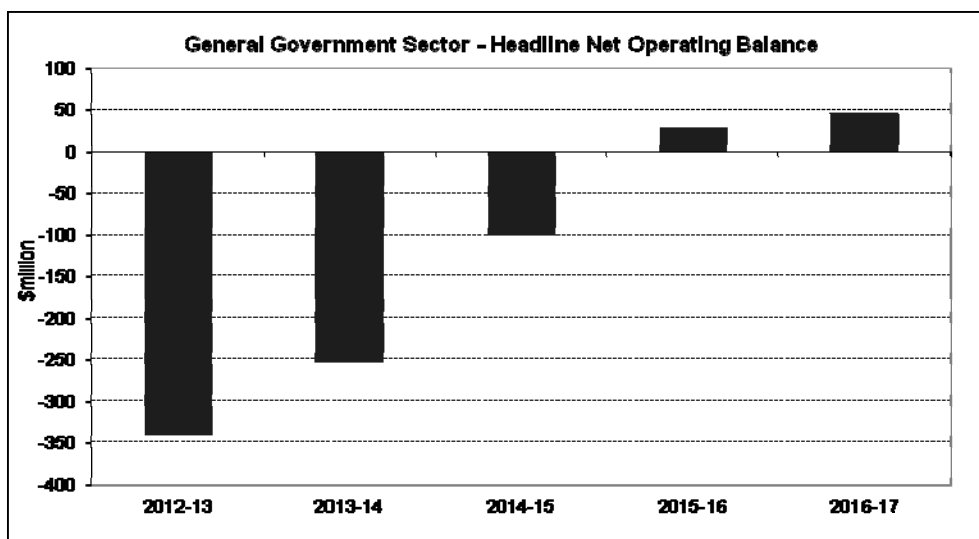
Source: General Social Survey 2006 and General Social Survey 2010 (ABS)

Strategic Objective 5
Achieving a Budget Operating Surplus

The Government's fiscal objective is to achieve an operating surplus: temporary deficits must only occur if they are offset by surpluses at other times.

The General Government Sector (GGS) Headline Net Operating Balance in 2013-14 is a deficit of \$253.6 million, returning to a surplus of \$29.3 million in 2015-16.

Strategic Indicator 5: General Government Sector Headline Net Operating Balance



Strategic Objective 6
Maintaining a AAA Credit Rating

Standard & Poor's Ratings Services assesses the Territory's credit rating each year. The Directorate assists the Government to maintain this credit rating through the provision of sound policy advice and prudent financial management.

Strategic Indicator 6: Standard & Poor's Credit Rating

The Territory currently has a AAA credit rating, the highest possible credit rating.

Strategic Objective 7
Maintain Net Financial Liabilities within the Range of AAA Rated Jurisdictions

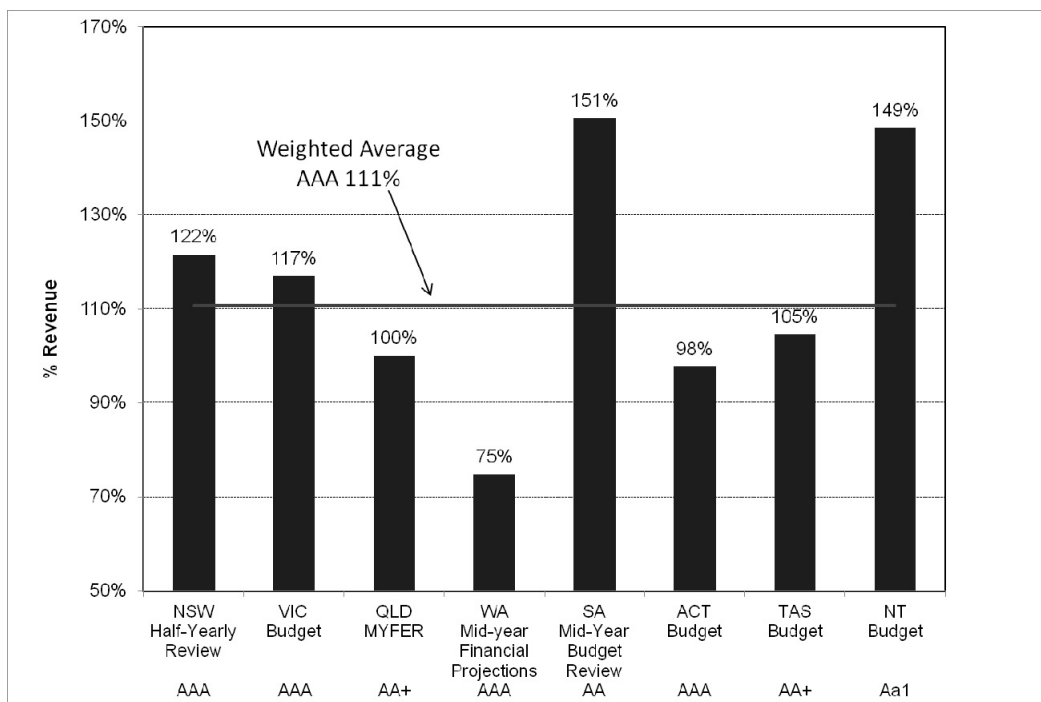
Net financial liabilities are a broad measure of GGS liabilities, including net debt and superannuation liabilities. The ACT continues to have a strong balance sheet, and remains below the weighted average level for all AAA rated jurisdictions.

Strategic Indicator 7: Net Financial Liabilities to Revenue Ratio

The ratio for the 2013-14 Budget remains below the Weighted Average of all AAA rated jurisdictions.

The ratios appearing in the table below for all other jurisdictions are based on their budgets, where released, or, where not yet released, Mid Year Budget Review information.

Detailed information for this objective is included in *Budget Paper 3 - Budget Overview*.



Output Classes

	Total Cost ¹		Government Payment for Outputs	
	2012-13	2013-14	2012-13	2013-14
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output Class 1:				
Government Strategy	42,893	30,714	39,926	25,685
Output 1.1: Government Policy and Strategy	7,271	7,434	7,171	7,230

Note:

1. Total cost includes depreciation and amortisation of \$0.029 million in 2012-13 and \$0.384 million in 2013-14.

Output Description

Provision of advice and support to the Chief Minister, the Head of Service and the Director-General on strategic policy and effective delivery of Government policies and priorities.

Government Policy and Strategy will:

- provide ongoing advice to the Chief Minister and the Government in relation to whole of government policy development and priorities, and the implementation of key Government decisions;
- support the Head of Service as the Chair of the Strategic Board and provide secretariat services to the Board;
- lead, coordinate and monitor policy and project initiatives to promote across-government outcomes and delivery;
- lead and coordinate the Government's participation in the COAG reform agenda and the Council of Australian Federation (CAF), and its engagement with regional leaders and local governments;
- provide advice and support to Cabinet and the Manager of Government Business in the Legislative Assembly; and
- provide across-government advice and coordination on ICT issues and release of government information through the Government Information Office.

	Total Cost		Government Payment for Outputs	
	2012-13	2013-14	2012-13	2013-14
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.2: Public Sector Management	10,437	10,317	7,843	6,230

Output Description

Provision of an employment and policy framework to support a professional, skilled and accountable public service that is responsive to the Government and the community; and management of whole of government capacity building programs.

Output Classes cont.

Public Sector Management will:

- develop and review whole of government employment policies, regulations and standards and provide industrial relations services to support this framework;
- support and coordinate workforce planning and change management across-government, including through whole of government development programs;
- develop and review whole of government work health and safety policies and provide work health and safety services to support this framework;
- implement the ACTPS workers' compensation and work safety improvement plan;
- provide whole of government case management services to injured employees and their agencies;
- develop and implement ACTPS capacity building programs;
- maintain and monitor whole of government ethics and accountability frameworks; and
- support the Commissioner for Public Administration and the Remuneration Tribunal.

	Total Cost		Government Payment for Outputs	
	2012-13	2013-14	2012-13	2013-14
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.3: Industrial Relations Policy	3,862	4,671	3,821	4,154

Output Description

Provision of advice to the Government concentrating on the relationship between employers and workers in the ACT and the risk arising from workplace activities. This includes industrial relations, workplace safety, dangerous substances regulation, long service leave, public holidays, workers' compensation, the rights of injured workers, the rights of contractors to be paid and the costs of workers' compensation to business.

Industrial Relations Policy will:

- advise the Government on the national workplace safety agenda and continue to participate in the implementation of harmonised workplace safety laws;
- advise the Government on the regulation of dangerous substances and make changes to related laws where agreed by the Government;
- advise the Government on national industrial relations matters including the review and amendments to the Fair Work Act 2009, as well as local industrial relations matters including portable long service leave, public holidays, and workers' compensation;
- advise the Government on the performance of the ACT Workers' Compensation Scheme and of issues arising within the scheme;
- continue to make changes to the ACT Workers' Compensation Scheme where agreed by the Government;

Output Classes cont.

- advise the Government in relation to the National Workplace Relations System;
- contribute, where relevant, to consultation with the Commonwealth, States and the Northern Territory, in relation to the National Workplace Relations System in accordance with the terms of the Inter-Governmental Agreement on a National Workplace Relations System; and
- coordinate the Territory's consultative bodies for workers' compensation and work safety.

	Total Cost		Government Payment for Outputs	
	2012-13	2013-14	2012-13	2013-14
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.4: Coordinated Communications and Community Engagement	21,323	8,292	21,091	8,071

Output Description

Provision of communications support, Centenary of Canberra management, protocol services and executive support to the ACT Government and community.

Coordinated Communications and Community Engagement will:

- provide information and protocol services to the Chief Minister;
- provide corporate support to the ACT Executive and its staff;
- manage the delivery of the Centenary of Canberra programs;
- provide whole of government advice and assistance on community engagement policies and practices; and
- provide whole of government communications advice and support, including for emergency response requirements.

	Total Cost ¹		Government Payment for Outputs	
	2012-13	2013-14	2012-13	2013-14
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output Class 2:				
Financial and Economic Management²	22,428	39,515	19,757	34,148
Output 2.1: Economic Management	6,957	9,061	5,401	6,926

Notes:

1. Total cost includes depreciation and amortisation of \$1.028 million in 2013-14.
2. This output was previously Output Class 1 Financial and Economic Management in the former Treasury Directorate. Its functions were transferred to the Chief Minister and Treasury Directorate following the November 2012 Administrative Arrangements.

Output Classes cont.

Output Description

Provision of a range of services including economic policy advice, regulatory reforms advice, federal financial relations, insurance policy advice and oversight of the Territory's investments and debt.

Economic Management will:

- monitor and advise on the state of the ACT economy;
- coordinate ACT Government involvement with the Commonwealth Grants Commission (CGC) and implementation of the GST Distribution Review recommendations;
- participate in the COAG's Business Advisory Form taskforce and implementation of the Seamless National Economy regulatory and competition reform program; and
- progress reforms to the ACT compulsory third party insurance scheme with the aim of facilitating the entry of additional insurers into the market.

	Total Cost		Government Payment for Outputs	
	2012-13	2013-14	2012-13	2013-14
	Est. Outcome	Budget	Est. Outcome	Budget
	\$'000	\$'000	\$'000	\$'000
Output 2.2: Financial Management¹	15,471	30,454	14,356	27,222

Note:

1. This output was previously Output Class 1 Financial and Economic Management in the former Treasury Directorate. Its functions were transferred to the Chief Minister and Treasury Directorate following the Administrative Arrangements (No.2) of 10 November 2012.

Output Description

Provision of analysis, monitoring and reporting on major projects, the financial performance of agencies and the Territory's budget, to assist the Government to achieve its policy objectives.

Financial Management will:

- manage the preparation and presentation of the Government's annual budget, Budget Review and annual financial statements;
- provide quarterly whole of government consolidated management reports;
- report to external agencies including the Australian Loan Council, the Australian Bureau of Statistics and the CGC; and
- review government programs and functions.

Accountability Indicators

	2012-13 Targets	2012-13 Est. Outcome	2013-14 Targets
Output Class 1: Government Strategy			
Output 1.1: Government Policy and Strategy			
a. Whole of government policy and project initiatives ¹	4	6	3
b. Regional partnerships and participation ²	2	2	2
c. Support for COAG and CAF meetings ³	4	6	4
d. Demographic Update ⁴	1	1	1
e. Pre-election preparation ⁵	1	1	n/a
f. Update the ACT's Strategic Plan ⁶	1	1	n/a
g. Government Progress Report ⁷	Jun 2013	Jun 2013	Jun 2014
h. Cabinet and Strategic Board Support ⁸	2	2	2

Notes:

1. This measure incorporates key Government policy and project initiatives to be delivered by the Chief Minister and Treasury Directorate during the year. Scope, delivery and timing of initiatives may vary depending on emerging priorities that impact on resource availability. At this stage, expected projects will involve implementation of service planning. Additional projects will be identified as part of end of financial year planning. The projects will be completed by 30 June 2014.
2. This measure reflects involvement in two key regional partnerships – implementation of initiatives under a memorandum of understanding with the NSW Government on regional co-operation (1 project) and involvement with regional councils through the South East Region Organisation of Councils (1 project).
3. This measure covers briefing and support to the Chief Minister for meetings of COAG and CAF. This measure is counted as complete on delivery of the briefing packages to the Chief Minister.
4. This measure relates to a project updating ACT population projections based on 2011 census.
5. Discontinued measure – this service is provided only in ACT election years.
6. Discontinued measure.
7. This measure relates to a Government Progress Report on longer term strategic policy.
8. This measure covers the annual cycle of secretariat support to Cabinet and to the Strategic Board.

	2012-13 Targets	2012-13 Est. Outcome	2013-14 Targets
Output 1.2: Public Sector Management			
a. Publish ACTPS Report ¹	Sep 2012	Sep 2012	n/a
b. Conduct the annual whole-of-government Graduate Program ²	1	1	1
c. Conduct a review of the <i>Public Sector Management Act 1994</i> ³	Dec 2012	Not achieved	n/a
d. Report on the implementation of the ACTPS Respect, Equity and Diversity Framework ⁴	Sep 2012	Sep 2012	n/a
e. Prepare a Government response to the ACT Classification Review ⁵	Dec 2012	Dec 2012	n/a
f. Conduct of Enterprise Agreement negotiations ⁶	1	1	1
g. Continue to implement the ACTPS workers' compensation and work safety improvement plan ⁷	Jun 2013	Jun 2013	Jun 2014
h. Publish a State of the Service Report ⁸	n/a	n/a	Sep 2013
i. Update recruitment guidelines ⁹	n/a	n/a	Sep 2013
j. Review ACTPS Respect, Equity and Diversity Framework ¹⁰	n/a	n/a	Apr 2014
k. Implement agreed recommendations of the ACT Classification Review ¹¹	n/a	n/a	Jun 2014

Notes:

1. Discontinued measure. This measure covered the publication of the annual ACTPS Workforce Profile Report.
2. This measure covers implementation of the ACTPS whole of government Graduate Program, including the 2013 graduate intake, recruitment, selection and commencement of the 2014 intake, and planning for the 2015 intake. The measure will be considered complete when the activities under the Program are undertaken.
3. Discontinued measure. This measure covered the conduct of a review of the *Public Sector Management Act 1994*, as recommended in the Hawke Review of the ACTPS. This measure will not be completed in 2012-13 due to changed priorities.

Accountability Indicators cont.

4. Discontinued measure. This measure covered reporting on implementation of the ACTPS Respect, Equity and Diversity Framework launched in December 2010. Delays in data gathering and verification in 2011-12 delayed report finalisation. The measure was considered complete when the report was provided to Government.
5. Discontinued measure. This measure covers finalising the Government response to the recommendations of the ACT Classification Review.
6. This measure covers the Directorate's role in leading negotiations for the next Template Enterprise Agreement. This measure will be considered complete when the draft template is presented to the Chief Minister for consideration.
7. This measure covers ongoing implementation of the ACTPS workers' compensation improvement plan, including the implementation of the capability strengthening framework, new reporting tools and early intervention strategies.
8. New measure. The State of the Service Report will incorporate the ACT Public Sector Workforce Profile Report (referred to in 1.2a) and the report on the implementation of the ACTPS Respect, Equity and Diversity Framework (referred to in 1.2d).
9. New measure. Covers the republication of the ACTPS Recruitment Guide, as agreed by the Government in response to the Auditor-General's report on recruitment in the ACTPS.
10. New measure. This measure covers the review of the Respect, Equity and Diversity Framework after 3 years of operation.
11. New measure. This measure covers incorporating appropriate recommendations of the ACT Classification Review into the employment framework.

	2012-13 Targets	2012-13 Est. Outcome	2013-14 Targets
Output 1.3: Industrial Relations Policy			
a. Provide advice to Government on developments in the national workplace safety agenda ¹	4	3	4
b. Represent the ACT on Safe Work Australia and its various sub-committees and working groups, and coordinate input to, and activities arising from, the national initiatives to harmonise and implement work health and safety laws and improve workers' compensation arrangements ²	10	10	10
c. Conduct an actuarial review of the ACT Workers' Compensation Scheme ³	May 2013	Apr 2013	May 2014
d. In accordance with Government directions, make changes to the <i>Workers' Compensation Act 1951</i> ⁴	Jun 2013	Jun 2013	Jun 2014
e. Provide advice to the Government regarding issues arising from the National Workplace Relations System ⁵	4	3	4
f. Represent the ACT on national industrial relations fora and coordinate input to, and activities arising from, the National Workplace Relations System ⁶	4	5	4
g. Maintain consultative fora within the ACT on workplace safety and on workers' compensation ⁷	4	4	4
h. Provide policy and legislative advice to the Government on issues affecting ACT workers ⁸	4	6	3
i. Provide policy and legislative advice to the Government on issues relating to dangerous substances, including chemical, explosives and asbestos regulation ⁹	3	4	3
j. Implement the recommendations of the <i>Getting Home Safely Report</i> ¹⁰	n/a	n/a	6

Notes:

1. This measure covers the preparation of briefing papers to the Government on significant national developments in workplace safety, including those requiring amendments to ACT legislation. This measure is counted as complete when submissions are lodged with the Government. The scope, delivery and timing of these submissions will depend on the nature of emerging priorities during the year that impact on resources and scheduled projects.
2. This measure covers preparation for, and attendance at, meetings of Safe Work Australia, meetings of the Strategic Issues Group, and meetings of various technical advisory groups established to harmonise work safety legislation and improve workers' compensation arrangements. This measure is considered complete with attendance at meetings.
3. This measure covers review of the performance of the ACT Workers' Compensation Scheme and consideration of the broader implications of these findings. The measure is considered complete on receipt of the actuarial analysis and reporting to the Minister for Workplace Safety and Industrial Relations.

Accountability Indicators cont.

4. This measure covers the development of amendments to the *Workers' Compensation Act 1951*, which are intended to improve the overall efficiency and effectiveness of the Workers' Compensation Scheme. The measure is considered complete when the submission to the Government proposing amendments is finalised following external consultation.
5. This measure covers the provision of advice to the Government on the progress of any amendments to the *Fair Work Act 2009*, and any other issues arising in relation to the national workplace relation laws. The measure is considered complete on provision of briefs and other advice to the Government on progress. The subject, number and timing of the briefings will depend on the nature of emerging priorities during the year that impact on resources.
6. This measure covers the ACT's participation and involvement in the various federally sponsored fora on the administration of the *Fair Work Act 2009*. The scope, delivery and timing of these submissions will depend on the nature of emerging priorities during the year that impact on resources and scheduled projects.
7. This measure covers the secretariat role of Work Safety Policy Section to the ACT Work Safety Council, supporting four meetings of the Council. The measure is considered complete when Council meetings are held and minutes agreed.
8. This measure covers advice on local industrial relations matters including portable long service leave, public holidays, daylight saving and workers' compensation. During 2012-13, additional advices were provided on Public Holidays and the Long Service Leave Levy.
9. This measure covers advice on the *Dangerous Substances Act 2004*, including chemical explosives and asbestos regulation.
10. New measure. This measure covers the preparation of advice to the Government on the implementation of the recommendations stemming from the *Getting Home Safely* Report, including preparation of papers and attendance at steering committee meetings and briefings for Government. This measure is considered counted as complete when minutes of meetings are accepted and submissions lodged with the Government.

	2012-13 Targets	2012-13 Est. Outcome	2013-14 Targets
Output 1.4: Coordinated Communications and Community Engagement			
a. Deliver annual city-wide whole of government newsletter ¹	Mar 2013	Mar 2013	n/a
b. Quarterly reporting to Government on Centenary of Canberra progress ²	4	4	2
c. Average number of visits per month to the <i>Time to Talk Canberra</i> website ³	2,200	2,680	2,200
d. Deliver two city-wide whole of government newsletters ⁴	n/a	n/a	Sep 2013 Mar 2014

Notes:

1. Discontinued Measure. This measure covers the production and distribution of the annual *Our City, Our Community* newsletter providing information to ACT residents on the activities of the Government over the past twelve months, and outlining upcoming programs, initiatives and events.
2. This measure covers the provision of information updates to Government on the Centenary of Canberra program during 2013.
3. This measure covers visits to the *Time to Talk Canberra* website. The estimated outcome for 2012-13 was determined by analysis of the total number of visits to the site to estimate unique visits.
4. New Measure. This measure covers the production and distribution of two *Our City, Our Community* newsletters providing information to ACT residents on the activities of the Government, and outlining upcoming programs, initiatives and events.

	2012-13 Targets	2012-13 Est. Outcome	2013-14 Targets
Output Class 2: Financial and Economic Management¹			
Output 2.1: Economic Management			
a. Briefings on the ACT economy ²	115	71	115
b. Submission to CGC Annual Update	1	1	1
c. Submission to credit rating agency ³	1	1	1

Notes:

1. This output was previously Output Class 1 Financial and Economic Management in the former Treasury Directorate. Its functions were transferred to the Chief Minister and Treasury Directorate following the Administrative Arrangements (No.2) of 10 November 2012.
2. The 2012-13 target and estimated outcome covers the period from 10 November 2012 to 30 June 2013. The achievement of this measure for the period 1 July to 9 November 2012 is reported under the Treasury Directorate in the Discontinued Agencies section of this Budget Paper.
3. The credit rating agency submission is a day-long meeting with the agency, which includes a presentation.

Accountability Indicators cont.

	2012-13 Targets	2012-13 Est. Outcome	2013-14 Targets
Output 2.2: Financial Management¹			
a. Budget presented in accordance with legislative timeframes ²	1	1	1
b. Budget Review presented in accordance with legislative timeframes ³	1	1	1
c. Annual Financial Statements for the Territory provided in accordance with legislative timeframes ⁴	n/a	n/a	1
d. Quarterly Consolidated Financial Statements presented in accordance with legislative timeframes ⁵	4	3	4
e. Policy/service area reviews ⁶	1	1	6

Notes:

1. This output was previously Output Class 1 Financial and Economic Management in the former Treasury Directorate. Its functions were transferred to the Chief Minister and Treasury Directorate following the Administrative Arrangements (No.2) of 10 November 2012.
2. The Territory Budget presented to the Legislative Assembly in accordance with the timing prescribed in section 5 of the *Financial Management Act 1996* (FMA).
3. The Budget Review for the Territory presented to the Legislative Assembly in accordance with the timing prescribed in section 20A of the FMA.
4. The Annual Financial Statements for the Territory to be provided to the Auditor-General in accordance with the timing prescribed in section 24 of the FMA. The achievement of this measure for 2012-13 is reported under the Treasury Directorate in the Discontinued Agencies section of this Budget Paper.
5. The Quarterly Consolidated Financial Statements to be presented to the Legislative Assembly in accordance with the timing prescribed in section 26 of the FMA.
6. This measure covers the Expenditure Review Committee's key reviews. The scope, delivery and timing of the scheduled reviews may vary depending on emerging priorities during the year that impact on resources and scheduled projects. In 2013-14, these will be the Review of Human Resources and Financial Services, and the Review of Government Schools. It will also include operational reviews of ACTION, Emergency Services Agency, Corrections and Parks and Conservation Services.

Changes to Appropriation

Changes to Appropriation - Controlled

Government Payment for Outputs	2012-13 Est. Out. \$'000	2013-14 Budget \$'000	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000
2012-13 Budget	36,919	24,083	20,149	20,020	20,020
2nd Appropriation					
Restructure Fund	2,098	-	-	-	-
Strategic Asset Management Program	1,411	-	-	-	-
Accelerated Land Development	963	-	-	-	-
Whole of Government Gateway	240	-	-	-	-
Seamless National Economy NP	32	-	-	-	-
Project Advice	11	-	-	-	-
FMA Section 16B Rollovers from 2011-12					
Centenary of Canberra – ACT Celebratory Program	2,682	-	-	-	-
Community Centenary Initiatives Fund	82	-	-	-	-
ACTGov 2.0 – Exploring Opportunities for Electronic Service Delivery (Scoping)	75	-	-	-	-
A Healthy Future – Preventative Health Program	65	-	-	-	-
Community Initiatives Fund	14	-	-	-	-
2013-14 Budget Policy Adjustments					
Centenary Chair for Cancer Research	-	500	500	500	-
Directorate Operational Reviews	-	1,300	400	-	-
Study Canberra	-	205	718	664	504
General Savings	-	(950)	-	-	(192)
Workers' Compensation and Work Health and Safety Regulatory Administration	-	840	1,107	1,388	1,559
2013-14 Budget Technical Adjustments					
Revised Indexation Parameters	-	(74)	(75)	(77)	172
Revised Superannuation Parameters	-	333	368	109	83
Revised Superannuation Guarantee Rate	-	3	6	12	18
Treasurer's Advance – ICRC Secondary Water Use Investigation	722	-	-	-	-
National Injury Insurance Scheme	-	320	324	-	-
Investment Logic Mapping and Other Reviews	-	240	240	-	-
New Court Facilities (Design and PPP Scoping)	-	750	-	-	-
Transfer – Local Government Memberships from TAMS	34	115	118	121	124
Transfer – Mobile Canberra Applications to Capital Injection	(30)	-	-	-	-
Transfer – Carbon Neutral Government Funding to ESDD	-	(4)	-	-	-
Transfer – Injury Management and Safety Unit from SSC	634	814	-	-	-
Transfer – Treasury Functions from TD	22,907	22,176	17,623	17,894	18,264
Transfer – Taxation Management Framework to CWD	-	(8)	(8)	(9)	(9)
Revised Funding Profile – Restructure Fund	(4,563)	4,563	-	-	-
Revised Funding Profile – Project Advice	(300)	300	-	-	-
Revised Funding Profile – Seamless National Economy NP	(1,803)	1,803	-	-	-
Revised Funding Profile – Strategic Asset Management Program	(1,795)	1,795	-	-	-
Revised Funding Profile – Centenary of Canberra – ACT Celebratory Program	(572)	572	-	-	-
Commonwealth Grants – Liveable Cities	(143)	157	-	-	-
Cessation – ACT Ombudsman – Integrity Package	-	-	-	-	(104)
2013-14 Budget	59,683	59,833	41,470	40,622	40,439

Changes to Appropriation cont.

Changes to Appropriation - Controlled

Capital Injections	2012-13 Est. Out. \$'000	2013-14 Budget \$'000	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000
2012-13 Budget	2,946	0	0	0	0
FMA Section 16B Rollovers from 2011-12					
AIMS Replacement	216	-	-	-	-
Injury Prevention and Management Information System	94	-	-	-	-
2013-14 Budget Policy Adjustments					
Mobile Canberra Applications	-	40	-	-	-
Loan – Exhibition Park Corporation	-	1,050	-	-	-
2013-14 Budget Technical Adjustments					
Transfer – CHC Loan Appropriation from TD	3,838	-	-	-	-
Transfer – Mobile Canberra Applications from Government Payment for Outputs	30	-	-	-	-
Revised Funding Profile – AIMS Replacement	(1,385)	1,385	-	-	-
Revised Funding Profile – Injury Prevention and Management Information System	(176)	176	-	-	-
2013-14 Budget	5,563	2,651	0	0	0

**Chief Minister and Treasury Directorate
Operating Statement**

2012-13 Budget \$'000		2012-13 Est. Outcome \$'000	2013-14 Budget \$'000	Var %	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000
Income							
Revenue							
36,919	Government Payment for Outputs	59,683	59,833	..	41,470	40,622	40,439
467	User Charges - ACT Government	2,435	4,097	68	4,143	4,187	4,237
0	Interest	2,463	3,532	43	3,485	3,411	3,324
0	Other Revenue	26	44	69	38	26	26
396	Resources Received Free of Charge	900	1,106	23	1,134	1,144	1,155
37,782	Total Revenue	65,507	68,612	5	50,270	49,390	49,181
Gains							
0	Other Gains	0	5,341	#	0	0	0
0	Total Gains	0	5,341	#	0	0	0
37,782	Total Income	65,507	73,953	13	50,270	49,390	49,181
Expenses							
12,365	Employee Expenses	19,265	23,640	23	22,088	21,892	22,194
2,499	Superannuation Expenses	4,056	4,753	17	4,269	3,883	3,798
22,259	Supplies and Services	29,710	22,507	-24	16,916	16,714	16,961
361	Depreciation and Amortisation	29	1,412	#	2,554	2,554	1,560
2	Borrowing Costs	2,465	3,534	43	3,487	3,413	3,326
384	Grants and Purchased Services	9,796	14,383	47	3,699	3,671	3,107
396	Other Expenses	0	0	-	0	0	0
38,266	Total Ordinary Expenses	65,321	70,229	8	53,013	52,127	50,946
-484	Operating Result	186	3,724	#	-2,743	-2,737	-1,765
-484	Total Comprehensive Income	186	3,724	#	-2,743	-2,737	-1,765

Chief Minister and Treasury Directorate Balance Sheet

Budget as at 30/6/13 \$'000	Est. Outcome as at 30/6/13 \$'000	Budget as at 30/6/14 \$'000	Var %	Estimate as at 30/6/15 \$'000	Estimate as at 30/6/16 \$'000	Estimate as at 30/6/17 \$'000	
Current Assets							
1,772	Cash and Cash Equivalents	3,225	3,245	1	3,253	3,253	3,253
1,048	Receivables	2,859	2,895	1	2,945	3,066	3,155
45	Investments	0	0	-	0	0	0
0	Other Current Assets	42	42	-	42	42	42
2,865	Total Current Assets	6,126	6,182	1	6,240	6,361	6,450
Non Current Assets							
0	Receivables	90,665	90,562	..	89,361	88,032	86,539
169	Property, Plant and Equipment	420	339	-19	243	163	102
3,118	Intangibles	450	7,546	#	5,088	2,630	1,131
0	Capital Works in Progress	1,469	0	-100	0	0	0
3,287	Total Non Current Assets	93,004	98,447	6	94,692	90,825	87,772
6,152	TOTAL ASSETS	99,130	104,629	6	100,932	97,186	94,222
Current Liabilities							
359	Payables	1,485	1,450	-2	1,412	1,373	1,348
0	Interest-Bearing Liabilities	1,105	1,179	7	1,254	1,386	1,493
24	Finance Leases	50	34	-32	50	34	50
4,617	Employee Benefits	8,500	8,723	3	8,935	9,149	9,364
5,000	Total Current Liabilities	11,140	11,386	2	11,651	11,942	12,255
Non Current Liabilities							
0	Interest-Bearing Liabilities	90,665	90,562	..	89,361	88,032	86,539
0	Finance Leases	46	70	52	46	70	46
386	Employee Benefits	641	648	1	654	659	664
0	Other Non-Current Provisions	134	134	-	134	134	134
386	Total Non Current Liabilities	91,486	91,414	..	90,195	88,895	87,383
5,386	TOTAL LIABILITIES	102,626	102,800	..	101,846	100,837	99,638
766	NET ASSETS	-3,496	1,829	152	-914	-3,651	-5,416
REPRESENTED BY FUNDS EMPLOYED							
766	Accumulated Funds	-3,496	1,829	152	-914	-3,651	-5,416
766	TOTAL FUNDS EMPLOYED	-3,496	1,829	152	-914	-3,651	-5,416

**Chief Minister and Treasury Directorate
Statement of Changes in Equity**

Budget as at 30/6/13 \$'000		Est. Outcome as at 30/6/13 \$'000	Budget as at 30/6/14 \$'000	Var %	Estimate as at 30/6/15 \$'000	Estimate as at 30/6/16 \$'000	Estimate as at 30/6/17 \$'000
Opening Equity							
-1,332	Opening Accumulated Funds	-1,869	-3,496	-87	1,829	-914	-3,651
-1,332	Balance at the Start of the Reporting Period	-1,869	-3,496	-87	1,829	-914	-3,651
Comprehensive Income							
-484	Operating Result for the Period	186	3,724	#	-2,743	-2,737	-1,765
-484	Total Comprehensive Income	186	3,724	#	-2,743	-2,737	-1,765
0	Total Movement in Reserves	0	0	-	0	0	0
Transactions Involving Owners Affecting Accumulated Funds							
2,946	Capital Injections	1,725	1,601	-7	0	0	0
-364	Inc/Dec in Net Assets due to Admin Restructure	-3,538	0	100	0	0	0
2,582	Total Transactions Involving Owners Affecting Accumulated Funds	-1,813	1,601	188	0	0	0
Closing Equity							
766	Closing Accumulated Funds	-3,496	1,829	152	-914	-3,651	-5,416
766	Balance at the End of the Reporting Period	-3,496	1,829	152	-914	-3,651	-5,416

**Chief Minister and Treasury Directorate
Cash Flow Statement**

2012-13 Budget \$'000		2012-13 Est. Outcome \$'000	2013-14 Budget \$'000	Var %	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES							
Receipts							
36,919	Cash from Government for Outputs	59,683	59,833	..	41,470	40,622	40,439
467	User Charges	2,435	4,097	68	4,143	4,187	4,237
0	Interest Received	2,480	3,524	42	3,450	3,375	3,333
4,847	Other Receipts	5,113	5,894	15	5,866	5,860	5,869
42,233	Operating Receipts	69,711	73,348	5	54,929	54,044	53,878
Payments							
12,203	Related to Employees	19,615	23,389	19	21,851	21,656	21,955
2,499	Related to Superannuation	4,073	4,732	16	4,248	3,862	3,777
22,389	Related to Supplies and Services	29,140	21,360	-27	15,759	15,565	15,784
2	Borrowing Costs	2,482	3,526	42	3,452	3,377	3,335
384	Grants and Purchased Services	9,796	14,383	47	3,699	3,671	3,107
4,847	Other	5,040	5,929	18	5,904	5,904	5,912
42,324	Operating Payments	70,146	73,319	5	54,913	54,035	53,870
-91	NET CASH INFLOW/ (OUTFLOW) FROM OPERATING ACTIVITIES	-435	29	107	16	9	8
CASH FLOWS FROM INVESTING ACTIVITIES							
Receipts							
0	Proceeds from Sale of Property, Plant and Equipment	0	19	#	0	19	0
0	Repayment of Home Loan Principal	494	1,105	124	1,179	1,254	1,254
0	Investing Receipts	494	1,124	128	1,179	1,273	1,254
Payments							
2,946	Purchase of Land and Intangibles	1,725	1,601	-7	0	0	0
0	Issue of Loan	3,838	1,050	-73	0	0	0
2,946	Investing Payments	5,563	2,651	-52	0	0	0
-2,946	NET CASH INFLOW/ (OUTFLOW) FROM INVESTING ACTIVITIES	-5,069	-1,527	70	1,179	1,273	1,254

**Chief Minister and Treasury Directorate
Cash Flow Statement cont.**

2012-13 Budget \$'000		2012-13 Est. Outcome \$'000	2013-14 Budget \$'000	Var %	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000
CASH FLOWS FROM FINANCING ACTIVITIES							
Receipts							
2,946	Capital Injections from Government	5,563	2,651	-52	0	0	0
0	Receipt of Transferred Cash Balances	1,159	0	-100	0	0	0
2,946	Financing Receipts	6,722	2,651	-61	0	0	0
Payments							
0	Repayment of Borrowings	494	1,105	124	1,179	1,254	1,254
8	Repayment of Finance Leases	8	28	250	8	28	8
364	Payment of Transferred Cash Balances	364	0	-100	0	0	0
372	Financing Payments	866	1,133	31	1,187	1,282	1,262
2,574	NET CASH INFLOW/ (OUTFLOW) FROM FINANCING ACTIVITIES	5,856	1,518	-74	-1,187	-1,282	-1,262
-463	NET INCREASE / (DECREASE) IN CASH HELD	352	20	-94	8	0	0
2,235	CASH AT THE BEGINNING OF REPORTING PERIOD	2,873	3,225	12	3,245	3,253	3,253
1,772	CASH AT THE END OF REPORTING PERIOD	3,225	3,245	1	3,253	3,253	3,253

Notes to the Budget Statements

Significant variations are as follows:

Operating Statement

- government payment for outputs: the increase of \$22.764 million in the 2012-13 estimated outcome from the original budget is mainly due to the transfer of functions from the former Treasury Directorate (TD) (\$22.907 million) and the Injury Management and Safety (IMS) unit from the Shared Services Centre (SSC) (\$0.634 million) following the Administrative Arrangements of 9 November 2012 (the AAs), receipt of a Treasurer's Advance for the Independent Competition and Regulatory Commission (ICRC) Secondary Water Use Investigation (\$0.722 million), the rollover of appropriation from 2011-12 (\$2.918 million), and 2nd Appropriation funding representing the rollover of 2011-12 appropriation from the former TD to CMTD in 2012-13 (\$4.755 million), partially offset by the rollover of funding to 2013-14 (\$9.183 million).
- user charges – ACT Government:
 - the increase of \$1.968 million in the 2012-13 estimated outcome from the original budget is due to the transfer of the IMS unit from SSC; and
 - the increase of \$1.662 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to the full year impact of the transfer of the IMS unit from SSC (\$1.382 million).
- interest:
 - the increase of \$2.463 million in the 2012-13 estimated outcome from the original budget is mainly due to the full year impact of the transfer of functions from the former TD, and mainly represents interest income associated with the University of Canberra (UC) and Community Housing Canberra (CHC) loans; and
 - the increase of \$1.069 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to the transfer of functions from the former TD, and mainly represents interest income associated with the UC and CHC loans. It also includes an increase in interest associated with a new loan to Exhibition Park Corporation (EPC).
- resources received free of charge: the increase of \$0.504 million in the 2012-13 estimated outcome from the original budget is mainly due to the transfer of functions from the former TD.
- other gains: the increase of \$5.341 million in the 2013-14 Budget from the 2012-13 estimated outcome is due to the transfer of Whole of Government Banking and Oracle E-Business Suite projects from the Commerce and Works Directorate (CWD).
- employee expenses:
 - the increase of \$6.9 million in the 2012-13 estimated outcome from the original budget is due mainly to the transfers of functions from the former TD (\$4.850 million) and the IMS unit from SSC (\$1.949 million); and

- the increase of \$4.375 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to new initiatives (\$0.167 million) and the full year impact of the transfer of functions from the former TD (\$3.618 million) and the IMS unit from SSC (\$1.222 million), partially offset by lower employee expenses associated with the completion of Centenary of Canberra – ACT Celebratory Program (Centenary Program) activities.
- superannuation expenses:
 - the increase of \$1.557 million in the 2012-13 estimated outcome from the original budget is mainly due the transfer of functions from the former TD (\$1.279 million) and the IMS unit from SSC (\$0.262 million); and
 - the increase of \$0.697 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to a re-profiling of superannuation expenses, and the full year impact of the transfer of functions from the former TD (\$0.143 million) and the IMS unit from SSC (\$0.117 million).
- supplies and services:
 - the increase of \$7.451 million in the 2012-13 estimated outcome from the original budget is mainly due to the transfer of functions from the former TD (\$6.159 million) and the IMS unit from SSC (\$0.428 million), the rollover of appropriation from 2011-12 (\$2.904 million), and 2nd Appropriation funding (\$1.456 million), partially offset by the rollover of 2012-13 funding to 2013-14 (\$2.817 million); and
 - the decrease of \$7.203 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to a decrease in Centenary Program activities, removal of the impact of the rollover of appropriation from 2011-12 (\$2.904 million) and the 2nd Appropriation funding (\$1.456 million) and general savings (\$0.950 million). This is partially offset by the rollover of funding to 2013-14 (\$5.634 million), new initiatives (\$2.159 million) and the full year impact of the transfer of functions from the former TD and the IMS unit from SSC.
- depreciation and amortisation: the increase of \$1.383 million in the 2013-14 Budget from the 2012-13 estimated outcome is due mainly to transfer of assets from the former TD.
- borrowing costs:
 - the increase of \$2.463 million in the 2012-13 estimated outcome from the original budget is mainly due to the transfer of functions from the former TD, and mainly represents interest on the UC and CHC loans; and
 - the increase of \$1.069 million in the 2013-14 Budget from the 2012-13 estimated outcome is due to interest owed to the TBA on the UC and CHC loans and a new loan to EPC.

- grants and purchased services:
 - the increase of \$9.412 million in the 2012-13 estimated outcome from the original budget is mainly due to the transfer of functions from the former TD (\$10.863 million), a Treasurer’s Advance received for the ICRC Secondary Water Use Investigation (\$0.722 million), and the 2nd Appropriation funding (\$3.093 million), partially offset by the rollover of funding to 2013-14 (\$6.366 million); and
 - the increase of \$4.587 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to new initiatives (\$0.5 million) and the rollover of funding to 2013-14 (\$12.732 million), partially offset by the removal of the impact of the rollover of appropriation from 2011-12 (\$3.903 million) and the one-off Treasurer’s Advance provided in 2012-13, and a reduction of funding available for programs including the Restructure Fund and the Strategic Asset Management Program.

Balance Sheet

- cash and cash equivalents: the increase of \$1.453 million in the 2012-13 estimated outcome from the original budget is mainly due to the transfer of functions from the former TD.
- current and non current receivables: the increase of \$92.476 million in the 2012-13 estimated outcome from the original budget is due to the transfer of functions from the former TD, and mainly represents interest associated with the UC and CHC loans.
- intangibles:
 - the decrease of \$2.668 million in the 2012-13 estimated outcome from the original budget is mainly due to the rollover of funding to 2013-14 and a reallocation of assets to capital works in progress to reflect later completion dates for existing capital works projects; and
 - the increase of \$7.096 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to the transfer of completed projects from CWD, the impact of the rollover of capital funding to 2013-14 and the associated one-off impact of the asset reallocation from capital works in progress following completion of capital works projects. This is partially offset by increased depreciation resulting from the scheduled completion of capital projects during 2013-14.
- capital works in progress: the variations of \$1.469 million are as noted for intangible assets above excluding the impact of the transfer of completed projects from CWD.
- payables: the increase of \$1.126 million in the 2012-13 estimated outcome from the original budget is due to the transfer of functions from the former TD.
- current and non current interest-bearing liabilities: the increase of \$91.770 million in the 2012-13 estimated outcome from the original budget is due to the transfer of functions from the former TD associated with the interest liability to the TBA for the UC and CHC loans.

- current and non current employee benefits: the increase of \$4.138 million in the 2012-13 estimated outcome from the original budget is mainly due to the transfer of functions from the former TD (\$3.723 million) and the IMS unit from SSC (\$0.503 million)

Statement of Changes in Equity

Variations in the statement are explained in the notes above.

Cash Flow Statement

Variations in the statement are explained in the notes above.

**Chief Minister and Treasury Directorate
Statement of Income and Expenses on Behalf of the Territory**

2012-13 Budget \$'000	2012-13 Est. Outcome \$'000	2013-14 Budget \$'000	Var %	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000
Income						
Revenue						
0 Taxes, Fees and Fines	0	1,871	#	3,155	4,500	6,861
0 Grants from the Commonwealth	997,046	1,514,003	52	1,612,989	1,629,410	1,703,064
0 Dividend Revenue	197,292	192,133	-3	195,542	267,720	253,095
0 Total Revenue	1,194,338	1,708,007	43	1,811,686	1,901,630	1,963,020
0 Total Income	1,194,338	1,708,007	43	1,811,686	1,901,630	1,963,020
Expenses						
0 Supplies and Services	7,806	11,596	49	11,905	12,115	9,922
0 Transfer Expenses	1,186,532	1,696,411	43	1,799,781	1,889,515	1,953,098
0 Total Ordinary Expenses	1,194,338	1,708,007	43	1,811,686	1,901,630	1,963,020
0 Operating Result	0	0	-	0	0	0
0 Total Comprehensive Income	0	0	-	0	0	0

**Chief Minister and Treasury Directorate
Statement of Assets and Liabilities on Behalf of the Territory**

Budget as at 30/6/13 \$'000	Est. Outcome as at 30/6/13 \$'000	Budget as at 30/6/14 \$'000	Var %	Estimate as at 30/6/15 \$'000	Estimate as at 30/6/16 \$'000	Estimate as at 30/6/17 \$'000
Current Assets						
0 Receivables	49,519	59,650	20	32,179	41,184	40,460
0 Total Current Assets	49,519	59,650	20	32,179	41,184	40,460
0 TOTAL ASSETS	49,519	59,650	20	32,179	41,184	40,460
Current Liabilities						
0 Payables	49,519	59,650	20	32,179	41,184	40,460
0 Total Current Liabilities	49,519	59,650	20	32,179	41,184	40,460
0 TOTAL LIABILITIES	49,519	59,650	20	32,179	41,184	40,460
0 NET ASSETS	0	0	-	0	0	0
REPRESENTED BY FUNDS EMPLOYED						
0 TOTAL FUNDS EMPLOYED	0	0	-	0	0	0

**Chief Minister and Treasury Directorate
Statement of Changes in Equity on Behalf of the Territory**

Budget as at 30/6/13 \$'000	Est. Outcome as at 30/6/13 \$'000	Budget as at 30/6/14 \$'000	Var %	Estimate as at 30/6/15 \$'000	Estimate as at 30/6/16 \$'000	Estimate as at 30/6/17 \$'000
0	0	0	-	0	0	0
Total Movement in Reserves						
0	0	0	-	0	0	0
Balance at the End of the Reporting Period						

**Chief Minister and Treasury Directorate
Statement of Cash Flows on Behalf of the Territory**

2012-13 Budget \$'000	2012-13 Est. Outcome \$'000	2013-14 Budget \$'000	Var %	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES						
Receipts						
0	0	1,871	#	3,155	4,500	6,861
0	989,240	1,502,407	52	1,601,084	1,617,295	1,693,142
Grants Received from the Commonwealth						
0	210,121	182,002	-13	223,013	258,715	253,819
0	Dividends					
0	Operating Receipts	1,199,361	41	1,827,252	1,880,510	1,953,822
Payments						
0	1,199,361	1,686,280	41	1,827,252	1,880,510	1,953,822
Territory Receipts to Government						
0	Operating Payments	1,199,361	41	1,827,252	1,880,510	1,953,822
0	0	0	-	0	0	0
NET CASH INFLOW/ (OUTFLOW) FROM OPERATING ACTIVITIES						
0	0	0	-	0	0	0
CASH AT THE BEGINNING OF REPORTING PERIOD						
0	0	0	-	0	0	0
CASH AT THE END OF REPORTING PERIOD						

Notes to the Budget Statements

The CMTD Territorial financial statements include grants received from the Commonwealth under the framework for the Federal Financial Relations implemented by COAG on 1 January 2009. The principal impact of the framework is the amalgamation of many grant payments previously made to ACT Government Agencies, into one monthly payment from the Commonwealth Treasury to the former ACT Treasury's Territorial Account. A detailed explanation of the grants is provided in Budget Paper 3.

The CMTD Territorial financial statements also include dividend revenue collected from other ACT Government Agencies, and from 2013-14, the collection of a new regulatory levy on workers' compensation insurers to offset the cost of administering workers' compensation laws.

Significant variations are as follows:

Statement of Income and Expenses on Behalf of the Territory

- taxes, fees and fines: the increase of \$1.871 million in the 2013-14 Budget from the 2012-13 estimated outcome is due to a new regulatory levy on workers' compensation insurers to offset the cost of administering workers' compensation laws.
- grants from the Commonwealth:
 - the increase of \$997.046 million in the 2012-13 estimated outcome from the original budget is mainly due to the transfer of functions from the former TD (\$923.152 million), an increase in National Healthcare Reform Payments (\$61.049 million) and Finance Assistance Grants brought forward from 2013-14 to 2012-13 (\$24.666 million); and
 - the increase of \$516.957 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to the full year impact of the transfer of functions from the former TD (\$578.802 million) and an increase in GST revenue (\$15.7 million), partially offset by a removal of the one-off impact of the increase in National Healthcare Reform Payments (\$61.049 million) and the impact of Finance Assistance Grants brought forward from 2013-14 to 2012-13 (\$49.332 million).
- dividend revenue:
 - the increase of \$197.292 million in the 2012-13 estimated outcome from the original budget is mainly due to the transfer of functions from the former TD (\$172.250 million), and represents dividend revenue expected from ACT Government agencies. Dividend revenue estimates have also been updated following the transfer, and include an increase to the dividend from the Land Development Agency (LDA) (\$23.883 million); and
 - the decrease of \$5.159 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to a decrease in the dividend revenue estimate for the LDA (\$16.958 million), offset by an increase for ACTEW dividends (\$11.366 million).

- supplies and services:
 - the increase of \$7.806 million in the 2012-13 estimated outcome from the original budget is mainly due to the transfer of functions from the former TD, and reflects payment for GST Administration Expenses to the Commonwealth; and
 - the increase of \$3.790 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to the full year impact of the transfer of functions from the former TD.
- transfer expenses:
 - the increase of \$1.187 billion in the 2012-13 estimated outcome from the original budget is mainly due to the transfer of functions from the former TD, and represents the transfer of revenue received from fees, Commonwealth grants and dividends to the Territory Banking Account (TBA); and
 - the increase of \$509.879 million in the 2013-14 Budget from the 2012-13 estimated outcome is due to the full year impact of the transfer of functions from the former TD, and updated estimates for the transfer of revenue received from fees, Commonwealth grants and dividends to the TBA.

Statement of Assets and Liabilities on Behalf of the Territory

- receivables:
 - the increase of \$49.519 million in the 2012-13 estimated outcome from the original budget is mainly due to the transfer of functions from the former TD (\$20.307 million), and updated estimates for end of year accruals for the receipt of dividend revenue (\$29.212 million), both relating to the timing of dividend payments to the Directorate from Government agencies; and
 - the increase of \$10.131 million in the 2013-14 Budget from the 2012-13 estimated outcome is due to changes to end of year accrual estimates for dividend revenue.
- payables: the variations in payables reflect those for receivables, above, and accrued payments to the TBA.

Statement of Changes in Equity on Behalf of the Territory

There are no variations in the statement of changes in equity on behalf of the Territory.

Statement of Cash Flows on Behalf of the Territory

Variations in the statement are explained in the notes above.

Government Strategy Operating Statement

2012-13 Budget \$'000		2012-13 Est. Outcome \$'000	2013-14 Budget \$'000	Var %	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000
Income							
Revenue							
36,919	Government Payment for Outputs	39,926	25,685	-36	22,148	22,056	21,561
467	User Charges - ACT Government	2,435	4,097	68	4,143	4,187	4,237
396	Resources Received Free of Charge	396	405	2	415	425	436
37,782	Total Revenue	42,757	30,187	-29	26,706	26,668	26,234
37,782	Total Income	42,757	30,187	-29	26,706	26,668	26,234
Expenses							
12,365	Employee Expenses	14,375	14,136	-2	13,082	13,081	13,262
2,499	Superannuation Expenses	2,792	3,111	11	2,743	2,438	2,382
22,259	Supplies and Services	24,211	11,264	-53	9,174	9,482	9,497
361	Depreciation and Amortisation	29	384	#	707	707	707
2	Borrowing Costs	2	2	-	2	2	2
384	Grants and Purchased Services	1,484	1,817	22	1,839	1,799	1,225
396	Other Expenses	0	0	-	0	0	0
38,266	Total Ordinary Expenses	42,893	30,714	-28	27,547	27,509	27,075
-484	Operating Result	-136	-527	-288	-841	-841	-841

Financial and Economic Management Operating Statement

2012-13 Budget \$'000	2012-13 Est. Outcome \$'000	2013-14 Budget \$'000	Var %	2014-15 Estimate \$'000	2015-16 Estimate \$'000	2016-17 Estimate \$'000
Income						
Revenue						
0 Government Payment for Outputs	19,757	34,148	73	19,322	18,566	18,878
0 Interest	2,463	3,532	43	3,485	3,411	3,324
0 Other Revenue	26	44	69	38	26	26
0 Resources Received Free of Charge	504	701	39	719	719	719
0 Total Revenue	22,750	38,425	69	23,564	22,722	22,947
Gains						
0 Other Gains	0	5,341	#	0	0	0
0 Total Gains	0	5,341	#	0	0	0
0 Total Income	22,750	43,766	92	23,564	22,722	22,947
Expenses						
0 Employee Expenses	4,890	9,504	94	9,006	8,811	8,932
0 Superannuation Expenses	1,264	1,642	30	1,526	1,445	1,416
0 Supplies and Services	5,499	11,243	104	7,742	7,232	7,464
0 Depreciation and Amortisation	0	1,028	#	1,847	1,847	853
0 Borrowing Costs	2,463	3,532	43	3,485	3,411	3,324
0 Grants and Purchased Services	8,312	12,566	51	1,860	1,872	1,882
0 Total Ordinary Expenses	22,428	39,515	76	25,466	24,618	23,871
0 Operating Result	322	4,251	#	-1,902	-1,896	-924

Notes to the Output Class Statements

Significant variations are as follows:

Government Strategy Total Ordinary Expenses

- the increase of \$4.627 million in the 2012-13 estimated outcome from the original budget is mainly due to an increase in Centenary of Canberra – ACT Celebratory Program (Centenary Program) activities; and
- the decrease of \$12.179 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to a decrease in Centenary Program activities as the program comes to a close.

Financial and Economic Management Total Ordinary Expenses

- the increase of \$22.428 million in the 2012-13 estimated outcome from the original budget is mainly due to the transfer of functions from the former TD; and
- the increase of \$17.087 million in the 2013-14 Budget from the 2012-13 estimated outcome is mainly due to the full year impact of the transfer of functions from the former TD and the rollover of funding for initiatives to 2013-14 (\$8.461 million).