

**MAJOR PROJECT FINANCIAL PERFORMANCE  
FOR THE SIX MONTHS ENDING 31/12/2017  
(Major projects greater than \$10 million in value)**

Appendix 1

Project	Revised Project Value (\$'000)	Prior Year Expenditure (\$'000)	Prior Year Financing (\$'000)	2017-18 Budgeted Financing (\$'000)	2017-18 Revised Budgeted Financing (\$'000)	2017-18 Estimated Expenditure (\$'000)	Actual July (\$'000)	Actual Aug (\$'000)	Actual Sept (\$'000)	Actual Oct (\$'000)	Actual Nov (\$'000)	Actual Dec (\$'000)	YTD Expenditure (\$'000)	Total Expenditure to Date (\$'000)
<b>CHIEF MINISTER , TREASURY AND ECONOMIC DEVELOPMENT DIRECTORATE</b>														
<b>New Capital Works</b>														
Building a better city – Civic and Dickson office accommodation	39,544	0	0	1,045	1,045	2,456	1,001	47	63	42	29	123	1,305	1,305
More and better jobs – Ensuring continuity of the Human Resources Information	11,000	0	0	2,750	2,750	2,750	0	0	208	55	166	201	630	630
More and better jobs – Expanding Belconnen Arts Centre	15,000	0	0	1,282	1,282	1,282	0	0	0	0	0	22	22	22
<b>ICT</b>														
More and better jobs – Modernising government ICT infrastructure	15,001	0	0	2,527	2,527	2,527	0	3	0	18	68	0	89	89
<b>Sub-Total New Capital Works</b>	<b>80,545</b>	<b>0</b>	<b>0</b>	<b>7,604</b>	<b>7,604</b>	<b>9,015</b>	<b>1,001</b>	<b>50</b>	<b>271</b>	<b>115</b>	<b>263</b>	<b>346</b>	<b>2,046</b>	<b>2,046</b>
<b>Capital WIPs</b>														
Better Roads for Gungahlin – Enhanced Town Centre road network	10,006	7,586	8,437	624	420	420	0	96	204	-31	55	21	345	7,931
Better Roads for Gungahlin – Horse Park Drive duplication	14,983	11,682	11,913	2,945	301	2,424	13	1,809	4	112	81	78	2,097	13,779
Better Services – Weston Creek and Stromlo swimming pool and leisure centre	33,000	10	10	10,940	10,990	4,000	0	0	0	0	53	0	53	63
Cravens Creek Water Quality Control Pond	10,923	9,380	9,916	200	243	243	0	1	5	7	1	8	22	9,402
Improving Our Suburbs – New Molonglo Valley infrastructure	32,970	258	258	9,552	9,342	8,616	13	78	239	49	1,439	449	2,267	2,525
Isabella Weir Spillway Upgrades	10,100	5,381	5,381	7,688	5,063	5,063	19	1,179	553	766	782	1,103	4,402	9,783
Majura Parkway to Majura Road – Link road	14,756	11,552	12,232	3,059	1,204	3,204	4	13	713	1,344	1,016	-412	2,678	14,230
Molonglo 2 – Sewer and Pedestrian Bridge over Molonglo River	12,400	12,146	12,146	766	712	712	0	0	174	2	86	3	265	12,411
Molonglo 2 – Uriarra Road Upgrade	12,601	12,501	13,941	111	100	100	0	0	0	0	0	0	0	12,501
Molonglo Infrastructure Investment	15,738	15,036	15,390	588	702	702	7	14	4	296	90	2	413	15,449
More and better jobs – Improving Manuka Oval broadcast and media facilities	11,920	342	320	7,700	7,700	7,678	0	30	0	-3	2	2	31	373
<b>ICT</b>														
Revenue Collection Transformation	30,202	24,994	23,906	3,684	7,796	6,409	1,611	208	1,578	1,912	72	348	5,729	30,723
iConnect – CRM, Secure Online Correspondence, Authentication, Identity and Access	17,146	10,583	10,269	5,852	7,469	7,155	716	432	439	431	601	848	3,467	14,050
<b>Sub-Total Capital WIPs</b>	<b>226,745</b>	<b>121,451</b>	<b>124,119</b>	<b>53,709</b>	<b>52,042</b>	<b>46,726</b>	<b>2,383</b>	<b>3,860</b>	<b>3,913</b>	<b>4,885</b>	<b>4,278</b>	<b>2,450</b>	<b>21,769</b>	<b>143,220</b>
<b>Total CMTEDD</b>	<b>307,290</b>	<b>121,451</b>	<b>124,119</b>	<b>61,313</b>	<b>59,646</b>	<b>55,741</b>	<b>3,384</b>	<b>3,910</b>	<b>4,184</b>	<b>5,000</b>	<b>4,541</b>	<b>2,796</b>	<b>23,815</b>	<b>145,266</b>

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<b>CITY RENEWAL AUTHORITY</b>														
<b>New Capital Works</b>														
Building a better city – City Renewal Authority – Canberra's lakeside	37,388	0	0	7,500	7,500	0				0	0	0	0	0
<b>Capital WIPs</b>														
Urban Renewal Program – City to the Lake – West Basin infrastructure	10,098	6,958	6,539	7,500	7,059	4,736	0	1,296	208	623	943	1,041	4,111	11,069
<b>Total CRA</b>	<b>47,486</b>	<b>6,958</b>	<b>6,539</b>	<b>15,000</b>	<b>14,559</b>	<b>4,736</b>	<b>0</b>	<b>1,296</b>	<b>208</b>	<b>623</b>	<b>943</b>	<b>1,041</b>	<b>4,111</b>	<b>11,069</b>
<b>EDUCATION DIRECTORATE</b>														
<b>New Capital Works</b>														
Better schools for our kids – Expanding schools in Gungahlin	24,072	0	0	6,972	6,972	4,172	0	41	30	10	14	11	106	106
<b>Sub-Total New Capital Works</b>	<b>24,072</b>	<b>0</b>	<b>0</b>	<b>6,972</b>	<b>6,972</b>	<b>4,172</b>	<b>0</b>	<b>41</b>	<b>30</b>	<b>10</b>	<b>14</b>	<b>11</b>	<b>106</b>	<b>106</b>
<b>Capital WIPs</b>														
Better Schools – Investment in Gungahlin school infrastructure	16,600	4,344	4,281	8,650	12,319	12,256	471	1,655	1,241	1	1,986	1,851	7,205	11,549
Schools for the Future – Modernising Belconnen High	23,527	2,417	2,276	15,825	16,979	13,038	4	248	45	65	136	44	542	2,959
Schools for the Future – North Gungahlin and Molonglo	28,609	1,338	1,175	17,000	17,236	10,273	0	212	14	78	1,010	1,681	2,995	4,333
<b>ICT</b>														
Better Schools - IT upgrade for school administration	10,000	1,776	1,671	4,291	5,932	5,147	53	152	18	260	124	333	940	2,716
Supporting our School System – Improving ICT	24,029	8,054	7,660	6,849	10,508	9,614	-4	170	57	480	349	56	1,108	9,162
<b>Sub-Total New Capital Works</b>	<b>102,765</b>	<b>17,929</b>	<b>17,063</b>	<b>52,615</b>	<b>62,974</b>	<b>50,328</b>	<b>524</b>	<b>2,437</b>	<b>1,375</b>	<b>884</b>	<b>3,605</b>	<b>3,965</b>	<b>12,790</b>	<b>30,719</b>
<b>Total ED</b>	<b>126,837</b>	<b>17,929</b>	<b>17,063</b>	<b>59,587</b>	<b>69,946</b>	<b>54,500</b>	<b>524</b>	<b>2,478</b>	<b>1,405</b>	<b>894</b>	<b>3,619</b>	<b>3,976</b>	<b>12,896</b>	<b>30,825</b>
<b>Environment Planning and Sustainable Development Directorate</b>														
<b>New Capital Works</b>														
Better support when it matters – Public Housing Renewal – New and better properties	47,419	0	0	27,295	27,295	21,879	302	132	1,809	231	1,098	54	3,626	3,626
<b>Capital WIPs</b>														
Better Public Housing – New public housing properties	357,202	65,328	65,328	147,200	163,751	141,393	5,743	21,226	5,055	7,627	9,604	5,461	54,716	120,044
Caring for our environment – Water Quality Improvement – Contributions to the Basin	77,271	2,109	20,500	42,300	42,300	63,154	372	586	138	969	772	1,717	4,554	6,663
Urban Renewal Program – Better Public Housing – Allawah Court	45,110	34,838	34,459	11,300	10,652	209	17	0	0	0	0	0	17	34,855
Urban Renewal Program – Better Public Housing – Karuah	17,661	11,933	11,933	5,000	5,728	256	256	0	0	0	0	0	256	12,189
Urban Renewal Program – Better Public Housing – Red Hill housing precinct	41,148	38,928	38,928	2,300	2,220	1	1	0	0	0	0	0	1	38,929
<b>Sub-Total Capital WIPs</b>	<b>538,392</b>	<b>153,136</b>	<b>171,148</b>	<b>208,100</b>	<b>224,651</b>	<b>205,013</b>	<b>6,389</b>	<b>21,812</b>	<b>5,193</b>	<b>8,596</b>	<b>10,376</b>	<b>7,178</b>	<b>59,544</b>	<b>212,680</b>
<b>Total EPSDD</b>	<b>585,811</b>	<b>153,136</b>	<b>171,148</b>	<b>235,395</b>	<b>251,946</b>	<b>226,892</b>	<b>6,691</b>	<b>21,944</b>	<b>7,002</b>	<b>8,827</b>	<b>11,474</b>	<b>7,232</b>	<b>63,170</b>	<b>216,306</b>

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<b>ACT HEALTH</b>														
<b>New Capital Works</b>														
Better care when you need it – New health centre for Aboriginal and Torres Strait	12,000	0	0	1,000	1,000	0	0	0	0	0	0	0	0	0
Improved Infrastructure for Acute Aged Care and Cancer Inpatients	17,310	0	0	10,000	10,000	689	0	0	22	0	0	0	22	22
<b>Sub-Total New Capital Works</b>	<b>29,310</b>	<b>0</b>	<b>0</b>	<b>11,000</b>	<b>11,000</b>	<b>689</b>	<b>0</b>	<b>0</b>	<b>22</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22</b>	<b>22</b>
<b>Capital WIPs</b>														
Better Health Services – Upgrading and maintaining ACT Health assets	88,843	8,153	10,965	39,091	42,550	26,504	1,034	796	1,467	943	2,318	1,295	7,854	16,007
Clinical Services Redevelopment – Phase 3	15,690	13,349	13,649	2,357	2,041	2,341	113	-2	485	-293	0	0	303	13,652
Continuity of Health Services Plan – Essential Infrastructure	15,267	17,249	17,877	0	1,240	1,795	43	451	198	22	20	201	935	18,184
Health Infrastructure Program – Project management continuation	24,620	24,107	24,009	0	607	513	107	-85	0	0	0	0	22	24,129
Integrated Cancer Centre – Phase 2	20,412	20,386	20,387	0	25	0	0	0	0	0	0	0	0	20,386
The Canberra Hospital Redevelopment	15,716	13,283	13,282	0	2,434	1,218	1	0	0	0	0	0	1	13,284
University of Canberra Public Hospital	195,405	115,139	105,684	75,410	89,721	75,683	9,509	8,397	13,316	-502	6,336	-1,528	35,527	150,666
University of Canberra Public Hospital Car Park	11,200	448	0	10,200	11,200	10,704	0	448	0	1,680	46	748	2,922	3,370
<b>ICT</b>														
An E – Healthy Future	90,185	78,470	78,398	9,000	11,787	11,742	434	321	770	637	1,178	219	3,559	82,029
<b>Sub-Total Capital WIPs</b>	<b>477,338</b>	<b>290,584</b>	<b>284,252</b>	<b>136,058</b>	<b>161,604</b>	<b>130,501</b>	<b>11,241</b>	<b>10,326</b>	<b>16,236</b>	<b>2,487</b>	<b>9,899</b>	<b>935</b>	<b>51,123</b>	<b>341,707</b>
<b>Total Health</b>	<b>506,648</b>	<b>290,584</b>	<b>284,252</b>	<b>147,058</b>	<b>172,604</b>	<b>131,190</b>	<b>11,241</b>	<b>10,326</b>	<b>16,258</b>	<b>2,487</b>	<b>9,899</b>	<b>935</b>	<b>51,145</b>	<b>341,729</b>
<b>JUSTICE AND COMMUNITY SAFETY</b>														
<b>Capital WIPs</b>														
<b>ICT</b>														
Replacement of the Courts and Tribunal ICT Case Management System	10,618	6,632	5,421	4,443	5,197	2,413	-485	302	466	19	311	323	935	7,567
Strengthening Emergency Services – Territory Radio Network upgrade – Phase 2 and 3	14,605	2,679	2,444	11,342	12,161	8,884	137	122	142	158	190	111	859	3,538
<b>Sub-Total Capital WIPs</b>	<b>25,223</b>	<b>9,311</b>	<b>7,866</b>	<b>15,785</b>	<b>17,357</b>	<b>11,297</b>	<b>-348</b>	<b>424</b>	<b>608</b>	<b>176</b>	<b>500</b>	<b>433</b>	<b>1,794</b>	<b>11,105</b>
<b>Total JACS</b>	<b>25,223</b>	<b>9,311</b>	<b>7,866</b>	<b>15,785</b>	<b>17,357</b>	<b>11,297</b>	<b>-348</b>	<b>424</b>	<b>608</b>	<b>176</b>	<b>500</b>	<b>433</b>	<b>1,794</b>	<b>11,105</b>

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<b>TRANSPORT CANBERRA AND CITY SERVICES DIRECTORATE</b>														
<b>New Capital Works</b>														
Better services in your community – Essential waste management infrastructure	25,291	0	0	6,070	6,070	6,070	0	1,124	975	-44	985	1,084	4,124	4,124
Better services in your community – Rehabilitating landfill sites	34,845	0	0	3,544	3,544	7,522	0	109	59	43	125	3,978	4,313	4,313
Building a better city – Gundaroo Drive duplication – Stage 2	30,000	0	0	5,000	5,000	5,000	0	98	80	239	47	58	522	522
<b>Sub-Total New Capital Works</b>	<b>90,136</b>	<b>0</b>	<b>0</b>	<b>14,614</b>	<b>14,614</b>	<b>18,592</b>	<b>0</b>	<b>1,331</b>	<b>1,115</b>	<b>238</b>	<b>1,156</b>	<b>5,119</b>	<b>8,959</b>	<b>8,959</b>
<b>Capital WIPs</b>														
Better Road for Tuggeranong – Ashley Drive duplication – Stage 2	24,432	10,786	9,255	11,762	15,178	13,647	3,142	-260	1,992	445	623	280	6,222	17,008
Better Roads for Gungahlin – Gundaroo Drive duplication – Stage 1	31,185	15,108	13,726	12,000	17,461	16,079	1,675	1,356	902	1,069	45	983	6,030	21,138
Better Roads for Gungahlin – Horse Park Drive duplication (Mulligans Flat Road to the	57,000	3,445	2,117	25,000	26,883	25,555	2,403	136	1,504	981	845	781	6,649	10,094
Better Roads for Weston Creek – Cotter Road duplication (Tuggeranong Parkway to	28,900	11,888	7,311	11,450	12,588	8,445	700	-271	1,333	2,870	1,128	433	6,193	18,081
Civic to Gungahlin Corridor Improvements	20,000	15,329	14,324	2,500	5,680	4,675	172	460	432	1,273	-676	953	2,614	17,943
Essential Waste Management Infrastructure	20,911	19,475	18,543	0	2,370	-2,600	949	512	-25	0	0	-4,038	-2,602	16,873
Light Rail – Stage 1 – Procurement and delivery	49,691	23,311	21,656	16,427	19,214	17,559	848	930	912	1,086	895	1,006	5,677	28,988
<b>ICT</b>														
Transport for Canberra – Real Time Passenger Information System	12,500	10,166	10,166	2,274	2,334	2,334	3	0	9	-8	9	0	13	10,179
<b>PPE</b>														
ACTION – Bus Replacement Program	46,727	46,156	46,156	0	571	571	441	2	0	0	28	1	471	46,627
Better Public Transport – Bus Fleet upgrades	10,000	5,917	5,917	0	4,083	4,083	2,570	286	0	561	0	0	3,417	9,334
Enhancement of Library Collections	19,620	19,397	19,373	2,063	2,053	2,029	69	77	425	269	171	304	1,314	20,711
Expansion of the rapid bus network	45,300	0	0	21,870	23,370	23,370	0	0	122	4	214	48	388	388
<b>Sub-Total Capital WIPs</b>	<b>366,266</b>	<b>180,978</b>	<b>168,544</b>	<b>105,346</b>	<b>131,785</b>	<b>115,747</b>	<b>12,972</b>	<b>3,227</b>	<b>7,605</b>	<b>8,553</b>	<b>3,280</b>	<b>750</b>	<b>36,386</b>	<b>217,364</b>
<b>Total TCCS</b>	<b>456,402</b>	<b>180,978</b>	<b>168,544</b>	<b>119,960</b>	<b>146,399</b>	<b>134,339</b>	<b>12,972</b>	<b>4,558</b>	<b>8,719</b>	<b>8,791</b>	<b>4,436</b>	<b>5,869</b>	<b>45,345</b>	<b>226,322</b>
<b>TOTAL CAPITAL WORKS PROGRAM (Projects &gt;\$10 million in value)</b>	<b>2,055,697</b>	<b>780,347</b>	<b>779,530</b>	<b>654,098</b>	<b>732,458</b>	<b>618,694</b>	<b>34,463</b>	<b>44,936</b>	<b>38,384</b>	<b>26,798</b>	<b>35,413</b>	<b>22,282</b>	<b>202,276</b>	<b>982,623</b>

**Note:**

This report excludes physically completed projects.